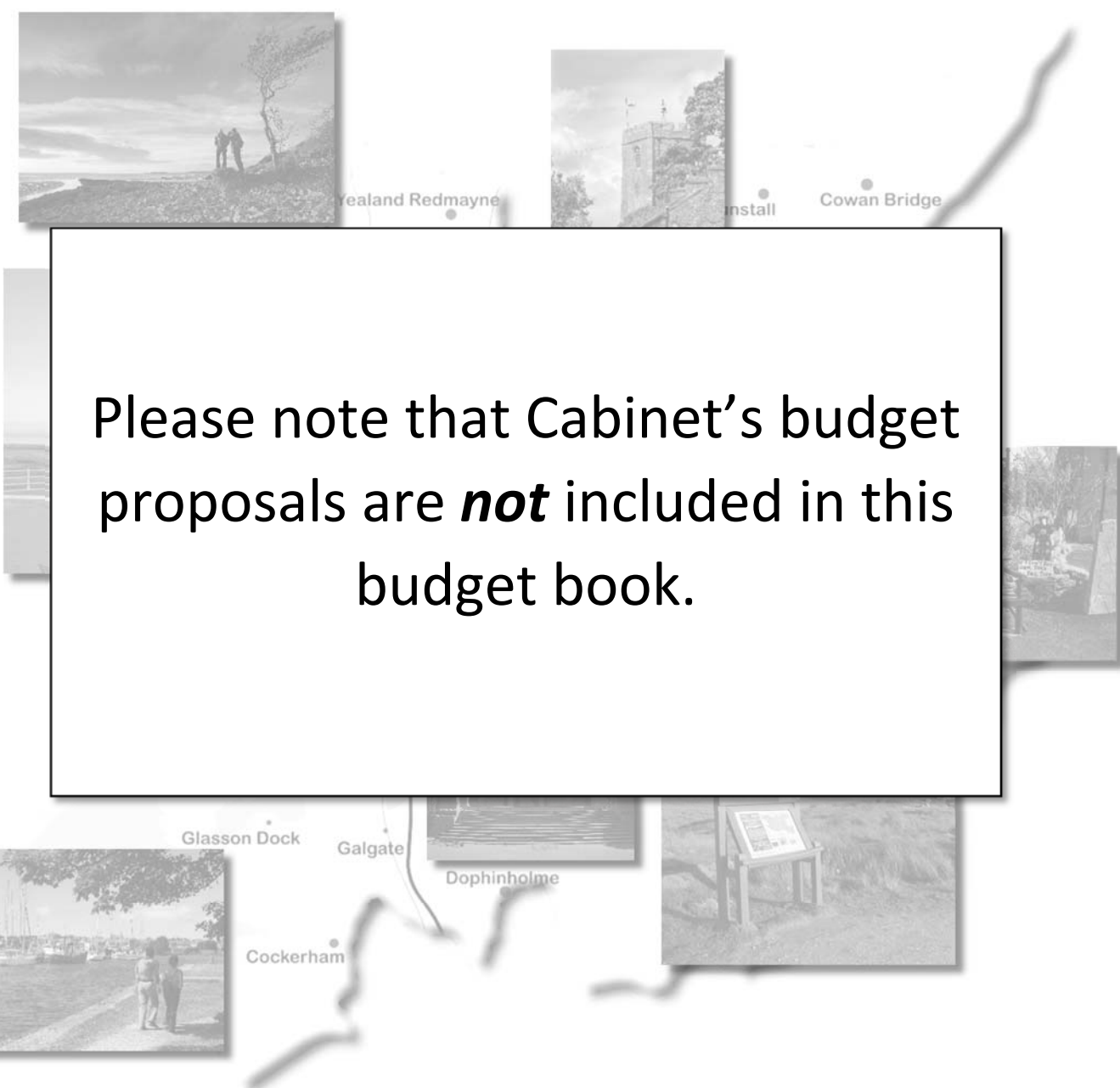


# Lancaster City Council 2016/17 Budget Book



Please note that Cabinet's budget proposals are ***not*** included in this budget book.

# GENERAL FUND REVENUE BUDGET SUMMARY

## AS REPORTED TO CABINET 16 FEBRUARY 2016

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	0	Management Team	-400	-400	-500	-500
<b>0</b>	<b>0</b>	<b>Management Team</b>	<b>-400</b>	<b>-400</b>	<b>-500</b>	<b>-500</b>
0	0	Service Support	-2,900	-4,300	-4,400	-4,700
2,527,400	2,239,600	Public Realm	2,243,300	2,364,300	2,377,800	2,452,700
170,100	188,300	Safety	195,500	199,800	204,200	208,300
2,857,200	2,674,400	Waste/Recycling	2,625,800	2,760,800	4,091,000	4,076,500
<b>5,554,700</b>	<b>5,102,300</b>	<b>Environmental Services</b>	<b>5,061,700</b>	<b>5,320,600</b>	<b>6,668,600</b>	<b>6,732,800</b>
1,592,900	1,574,300	Democratic Services	1,512,900	1,533,700	1,556,500	1,596,000
253,400	242,300	Human Resources & Org Development	262,000	267,100	272,400	277,700
-70,700	-89,400	Legal	-75,700	-76,500	-77,800	-79,600
-5,300	13,800	Licensing	11,200	14,200	42,700	45,100
<b>1,770,300</b>	<b>1,741,000</b>	<b>Governance Services</b>	<b>1,710,400</b>	<b>1,738,500</b>	<b>1,793,800</b>	<b>1,839,200</b>
1,412,500	1,343,800	Environmental Health	1,387,900	1,418,400	1,444,800	1,476,000
152,600	190,700	General Fund Housing	169,900	160,300	162,900	165,700
1,871,900	2,124,900	Sport and Leisure	2,152,800	2,192,800	2,232,100	2,274,100
889,600	852,700	Strategic Housing	846,200	813,300	881,000	892,400
<b>4,326,600</b>	<b>4,512,100</b>	<b>Health &amp; Housing Services</b>	<b>4,556,800</b>	<b>4,584,800</b>	<b>4,720,800</b>	<b>4,808,200</b>
66,600	51,900	Service Support	61,700	62,800	62,600	63,300
764,600	467,500	Development Management	508,100	543,400	575,600	603,900
1,752,100	1,771,800	Economic Development	1,784,500	1,808,000	1,841,300	1,869,700
3,119,900	3,213,200	Regeneration	3,417,700	3,496,200	3,466,000	3,540,600
<b>5,703,200</b>	<b>5,504,400</b>	<b>Regeneration &amp; Planning</b>	<b>5,772,000</b>	<b>5,910,400</b>	<b>5,945,500</b>	<b>6,077,500</b>
69,100	68,600	Audit	68,400	68,400	68,300	68,300
0	0	Financial Services	-1,300	-1,400	-1,600	-1,700
0	0	ICT	2,700	-3,300	-1,500	-11,600
-237,700	-273,800	Property Group	-153,400	-148,700	-125,400	-104,100
1,209,900	1,140,700	Revenues and Benefits	1,331,800	1,405,600	1,495,000	1,571,600
<b>1,041,300</b>	<b>935,500</b>	<b>Resources</b>	<b>1,248,200</b>	<b>1,320,600</b>	<b>1,434,800</b>	<b>1,522,500</b>
2,730,100	2,460,000	Capital Financing	2,947,000	2,111,200	2,248,600	1,961,200
1,594,800	1,873,100	Corporate Costs	1,767,900	1,858,700	1,873,000	1,887,400
-3,896,700	-4,161,000	Notional Charges	-4,260,500	-4,543,500	-4,735,900	-4,800,100
1,018,400	1,062,700	Treasury Management	1,055,400	1,120,200	1,139,200	1,195,300
-1,410,200	-1,053,800	Appropriations	-753,500	120,300	70,300	230,300
-1,380,400	-1,427,200	Financing	-1,917,500	-1,938,500	-1,218,400	-1,231,600
<b>-1,344,000</b>	<b>-1,246,200</b>	<b>Corporate Accounts</b>	<b>-1,161,200</b>	<b>-1,271,600</b>	<b>-623,200</b>	<b>-757,500</b>
<b>17,052,100</b>	<b>16,549,100</b>	<b>NET REVENUE BUDGET</b>	<b>17,187,500</b>	<b>17,602,900</b>	<b>19,939,800</b>	<b>20,222,200</b>
		<i>Adjusted for:</i>				
-	-	<b>Cabinet's Savings Proposals</b>	<b>-1,160,900</b>	<b>-2,668,400</b>	<b>-2,804,500</b>	<b>-2,883,100</b>
-	-	<b>Cabinet's Growth Proposals</b>	<b>174,900</b>	<b>80,000</b>	<b>85,700</b>	<b>87,900</b>
-	<b>503,000</b>	<b>Reduced Contribution from Balances</b>	-	-	-	-
-	-	<b>Assumed Contributions to Balances</b>	<b>18,500</b>	<b>92,500</b>	-	-
<b>17,052,100</b>	<b>17,052,100</b>	<b>Net Revenue Budget Forecast</b>	<b>16,220,000</b>	<b>15,107,000</b>	<b>17,221,000</b>	<b>17,427,000</b>

Note that budgets are still subject to the inclusion of Cabinet's proposals and further apportionment of internal recharges.

2015/16 Estimate £	2015/16 Revised £
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## Management Team

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Management Team

#### Management Team

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
593,900	581,100	Direct Employee Expenses	602,800	608,200	615,200	622,200
7,200	11,200	Indirect Employee Expenses	7,700	8,200	8,900	9,400
<b>601,100</b>	<b>592,300</b>	<b>Employees</b>	<b>610,500</b>	<b>616,400</b>	<b>624,100</b>	<b>631,600</b>
3,600	3,000	Car Allowances	2,000	2,100	2,100	2,200
1,000	1,000	Public Transport	1,000	1,100	1,200	1,200
<b>4,600</b>	<b>4,000</b>	<b>Transport Related Expenditure</b>	<b>3,000</b>	<b>3,200</b>	<b>3,300</b>	<b>3,400</b>
100	100	Communications and Computing	100	100	100	100
400	200	Equip Furniture and Materials	200	200	200	200
600	1,600	Expenses	600	1,400	600	1,500
2,200	2,200	General Office Supplies	1,700	1,700	1,600	1,600
300	300	Grants and Subscriptions	300	300	300	300
500	500	Miscellaneous Expenses	500	500	500	500
0	11,000	Services	0	0	0	0
<b>4,100</b>	<b>15,900</b>	<b>Supplies and Services</b>	<b>3,400</b>	<b>4,200</b>	<b>3,300</b>	<b>4,200</b>
133,900	129,400	Recharges	131,200	135,300	139,400	143,600
<b>133,900</b>	<b>129,400</b>	<b>Support Services</b>	<b>131,200</b>	<b>135,300</b>	<b>139,400</b>	<b>143,600</b>
<b>743,700</b>	<b>741,600</b>	<b>Total Expenditure</b>	<b>748,100</b>	<b>759,100</b>	<b>770,100</b>	<b>782,800</b>
-2,400	-2,000	Customer Fees and Charges	-2,600	-3,000	-2,000	-1,000
-741,300	-739,600	Recharges	-745,900	-756,500	-768,600	-782,300
<b>-743,700</b>	<b>-741,600</b>	<b>Income</b>	<b>-748,500</b>	<b>-759,500</b>	<b>-770,600</b>	<b>-783,300</b>
<b>-743,700</b>	<b>-741,600</b>	<b>Total Income</b>	<b>-748,500</b>	<b>-759,500</b>	<b>-770,600</b>	<b>-783,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-400</b>	<b>-400</b>	<b>-500</b>	<b>-500</b>

## SECTION : Service Support

### Environmental Services - Management & Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
549,800	566,300	Direct Employee Expenses	592,500	606,500	619,100	629,700
4,400	5,600	Indirect Employee Expenses	7,100	6,600	7,100	7,600
<b>554,200</b>	<b>571,900</b>	<b>Employees</b>	<b>599,600</b>	<b>613,100</b>	<b>626,200</b>	<b>637,300</b>
2,000	2,000	Car Allowances	2,000	2,100	2,100	2,200
1,000	800	Contract Hire Operating Leases	500	500	500	500
2,800	2,700	Direct Transport Costs	2,700	2,600	2,700	2,800
200	200	Public Transport	200	200	200	200
1,700	2,600	Transport Insurance	2,900	3,100	3,400	3,600
<b>7,700</b>	<b>8,300</b>	<b>Transport Related Expenditure</b>	<b>8,300</b>	<b>8,500</b>	<b>8,900</b>	<b>9,300</b>
300	300	Clothing Uniform and Laundry	300	300	300	300
16,500	14,200	Communications and Computing	13,400	13,700	13,800	14,100
4,600	4,600	Equip Furniture and Materials	4,700	4,800	4,900	4,900
300	200	Expenses	200	200	200	200
23,200	25,000	General Office Supplies	21,600	21,400	21,400	21,300
7,900	8,000	Grants and Subscriptions	8,100	8,300	8,400	8,600
5,000	5,700	Services	6,100	6,500	6,900	7,200
<b>57,800</b>	<b>58,000</b>	<b>Supplies and Services</b>	<b>54,400</b>	<b>55,200</b>	<b>55,900</b>	<b>56,600</b>
373,200	358,200	Recharges	371,000	379,200	384,100	392,200
<b>373,200</b>	<b>358,200</b>	<b>Support Services</b>	<b>371,000</b>	<b>379,200</b>	<b>384,100</b>	<b>392,200</b>
2,800	800	Depreciation	800	2,600	2,600	2,600
<b>2,800</b>	<b>800</b>	<b>Capital Charges</b>	<b>800</b>	<b>2,600</b>	<b>2,600</b>	<b>2,600</b>
<b>995,700</b>	<b>997,200</b>	<b>Total Expenditure</b>	<b>1,034,100</b>	<b>1,058,600</b>	<b>1,077,700</b>	<b>1,098,000</b>
-995,700	-997,200	Recharges	-1,037,000	-1,062,900	-1,082,100	-1,102,700
<b>-995,700</b>	<b>-997,200</b>	<b>Income</b>	<b>-1,037,000</b>	<b>-1,062,900</b>	<b>-1,082,100</b>	<b>-1,102,700</b>
<b>-995,700</b>	<b>-997,200</b>	<b>Total Income</b>	<b>-1,037,000</b>	<b>-1,062,900</b>	<b>-1,082,100</b>	<b>-1,102,700</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-2,900</b>	<b>-4,300</b>	<b>-4,400</b>	<b>-4,700</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Service Support

#### White Lund Depot

110,800	110,200	Direct Employee Expenses	121,400	127,200	128,400	129,700
2,000	2,200	Indirect Employee Expenses	2,400	2,600	2,900	3,100
<b>112,800</b>	<b>112,400</b>	<b>Employees</b>	<b>123,800</b>	<b>129,800</b>	<b>131,300</b>	<b>132,800</b>
4,100	4,100	Contract Hire Operating Leases	0	0	0	0
4,600	5,700	Direct Transport Costs	5,700	5,700	5,800	5,900
900	900	Transport Insurance	1,000	1,100	1,200	1,300
<b>9,600</b>	<b>10,700</b>	<b>Transport Related Expenditure</b>	<b>6,700</b>	<b>6,800</b>	<b>7,000</b>	<b>7,200</b>
12,800	14,200	Cleaning and Domestic Supplies	16,900	17,000	17,700	18,300
41,200	29,800	Energy Costs	30,800	31,600	32,400	33,200
3,100	5,200	Premises Insurance	5,700	6,200	6,800	7,300
57,000	56,700	Rates	57,900	59,600	61,400	63,200
20,400	20,400	Repair and Maintenance	20,700	21,100	21,500	21,900
24,400	30,800	Water Services	31,300	31,900	32,600	33,300
<b>158,900</b>	<b>157,100</b>	<b>Premises Related Expenditure</b>	<b>163,300</b>	<b>167,400</b>	<b>172,400</b>	<b>177,200</b>
400	400	Clothing Uniform and Laundry	400	400	400	400
9,300	9,300	Equip Furniture and Materials	9,400	9,600	9,800	10,000
88,200	88,300	Services	89,600	91,400	93,200	94,900
<b>97,900</b>	<b>98,000</b>	<b>Supplies and Services</b>	<b>99,400</b>	<b>101,400</b>	<b>103,400</b>	<b>105,300</b>
34,600	33,800	Recharges	36,000	36,500	38,000	39,100
<b>34,600</b>	<b>33,800</b>	<b>Support Services</b>	<b>36,000</b>	<b>36,500</b>	<b>38,000</b>	<b>39,100</b>
13,200	7,500	Depreciation	13,700	13,700	13,700	13,700
<b>13,200</b>	<b>7,500</b>	<b>Capital Charges</b>	<b>13,700</b>	<b>13,700</b>	<b>13,700</b>	<b>13,700</b>
<b>427,000</b>	<b>419,500</b>	<b>Total Expenditure</b>	<b>442,900</b>	<b>455,600</b>	<b>465,800</b>	<b>475,300</b>
-155,800	-158,300	Customer Fees and Charges	-161,000	-164,200	-167,100	-170,100
-271,200	-261,200	Recharges	-281,900	-291,400	-298,700	-305,200
<b>-427,000</b>	<b>-419,500</b>	<b>Income</b>	<b>-442,900</b>	<b>-455,600</b>	<b>-465,800</b>	<b>-475,300</b>
<b>-427,000</b>	<b>-419,500</b>	<b>Total Income</b>	<b>-442,900</b>	<b>-455,600</b>	<b>-465,800</b>	<b>-475,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### SECTION : Public Realm

#### Recreation Grounds - moved to Resort Parks

11,300	0	Direct Employee Expenses	0	0	0	0
200	0	Indirect Employee Expenses	0	0	0	0
<b>11,500</b>	<b>0</b>	<b>Employees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
900	0	Energy Costs	0	0	0	0
2,700	0	Repair and Maintenance	0	0	0	0
100	0	Water Services	0	0	0	0
<b>3,700</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
500	0	Equip Furniture and Materials	0	0	0	0
<b>500</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>15,700</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-2,400	0	Customer Fees and Charges	0	0	0	0
<b>-2,400</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-2,400</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>13,300</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Public Realm

#### Grass Pitches - moved to Non-Resort Parks

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
1,400	0	Energy Costs	0	0	0	0
5,700	0	Premises Insurance	0	0	0	0
800	0	Rates	0	0	0	0
2,500	0	Repair and Maintenance	0	0	0	0
1,700	0	Water Services	0	0	0	0
<b>12,100</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
500	0	Equip Furniture and Materials	0	0	0	0
1,600	0	Services	0	0	0	0
<b>2,100</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
4,600	0	Depreciation	0	0	0	0
<b>4,600</b>	<b>0</b>	<b>Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>18,800</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-12,600	0	Customer Fees and Charges	0	0	0	0
-700	0	Interest	0	0	0	0
-800	0	Other Grants and Contributions	0	0	0	0
<b>-14,100</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-14,100</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>4,700</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Giant Axe Field - moved to Non-Resort Parks

1,400	0	Premises Insurance	0	0	0	0
<b>1,400</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,400</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-2,000	0	Customer Fees and Charges	0	0	0	0
<b>-2,000</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-2,000</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-600</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### King George V Field Lancaster - moved to Non-Resort Parks

-2,300	0	Customer Fees and Charges	0	0	0	0
<b>-2,300</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-2,300</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-2,300</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### King George V Field Morecambe - moved to Resort Parks

200	0	Premises Insurance	0	0	0	0
<b>200</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>200</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-1,100	0	Customer Fees and Charges	0	0	0	0
<b>-1,100</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-1,100</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-900</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Non-Resort Parks

0	2,300	Energy Costs	2,300	2,400	2,400	2,500
1,000	2,000	Premises Insurance	2,200	2,400	2,600	2,800
500	1,500	Rates	1,500	1,600	1,600	1,700
0	11,400	Repair and Maintenance	5,300	5,400	5,500	5,600
0	3,600	Water Services	5,300	5,400	5,500	5,600
<b>1,500</b>	<b>20,800</b>	<b>Premises Related Expenditure</b>	<b>16,600</b>	<b>17,200</b>	<b>17,600</b>	<b>18,200</b>
0	1,000	Equip Furniture and Materials	1,000	1,000	1,100	1,100
0	1,600	Services	1,600	1,700	1,700	1,700
<b>0</b>	<b>2,600</b>	<b>Supplies and Services</b>	<b>2,600</b>	<b>2,700</b>	<b>2,800</b>	<b>2,800</b>
10,700	10,500	Recharges	10,400	10,700	10,800	11,000
<b>10,700</b>	<b>10,500</b>	<b>Support Services</b>	<b>10,400</b>	<b>10,700</b>	<b>10,800</b>	<b>11,000</b>
15,200	19,800	Depreciation	19,800	19,800	19,800	19,800
<b>15,200</b>	<b>19,800</b>	<b>Capital Charges</b>	<b>19,800</b>	<b>19,800</b>	<b>19,800</b>	<b>19,800</b>
<b>27,400</b>	<b>53,700</b>	<b>Total Expenditure</b>	<b>49,400</b>	<b>50,400</b>	<b>51,000</b>	<b>51,800</b>
-5,600	-36,600	Customer Fees and Charges	-37,000	-37,900	-38,500	-39,300
-2,000	-2,800	Interest	-2,800	-2,900	-2,900	-3,000
0	-400	Other Grants and Contributions	-400	-400	-400	-400
<b>-7,600</b>	<b>-39,800</b>	<b>Income</b>	<b>-40,200</b>	<b>-41,200</b>	<b>-41,800</b>	<b>-42,700</b>
<b>-7,600</b>	<b>-39,800</b>	<b>Total Income</b>	<b>-40,200</b>	<b>-41,200</b>	<b>-41,800</b>	<b>-42,700</b>
<b>19,800</b>	<b>13,900</b>	<b>Cost Centre Total</b>	<b>9,200</b>	<b>9,200</b>	<b>9,200</b>	<b>9,100</b>

### Lune Bank Gardens - moved to Non-Resort Parks

-100	0	Interest	0	0	0	0
<b>-100</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-100</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-100</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Resort Parks

0	60,800	Direct Employee Expenses	73,600	75,400	76,500	79,900
0	1,400	Indirect Employee Expenses	1,500	1,700	1,800	2,000
<b>0</b>	<b>62,200</b>	<b>Employees</b>	<b>75,100</b>	<b>77,100</b>	<b>78,300</b>	<b>81,900</b>
0	2,000	Contract Hire Operating Leases	0	0	0	0
0	3,800	Direct Transport Costs	3,700	3,700	3,800	3,800
0	2,600	Transport Insurance	2,900	3,100	3,400	3,600
<b>0</b>	<b>8,400</b>	<b>Transport Related Expenditure</b>	<b>6,600</b>	<b>6,800</b>	<b>7,200</b>	<b>7,400</b>
700	1,400	Premises Insurance	1,500	1,700	1,800	2,000
3,700	3,700	Repair and Maintenance	3,800	3,800	3,900	4,000
1,800	1,800	Water Services	2,400	2,500	2,500	2,600
<b>6,200</b>	<b>6,900</b>	<b>Premises Related Expenditure</b>	<b>7,700</b>	<b>8,000</b>	<b>8,200</b>	<b>8,600</b>
0	700	Clothing Uniform and Laundry	500	500	500	500
0	500	Communications and Computing	300	300	300	300
0	11,200	Services	0	0	0	0
<b>0</b>	<b>12,400</b>	<b>Supplies and Services</b>	<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>
11,300	11,100	Recharges	11,000	11,300	11,400	11,700
<b>11,300</b>	<b>11,100</b>	<b>Support Services</b>	<b>11,000</b>	<b>11,300</b>	<b>11,400</b>	<b>11,700</b>
111,400	111,400	Depreciation	113,500	113,500	113,500	113,500
<b>111,400</b>	<b>111,400</b>	<b>Capital Charges</b>	<b>113,500</b>	<b>113,500</b>	<b>113,500</b>	<b>113,500</b>
<b>128,900</b>	<b>212,400</b>	<b>Total Expenditure</b>	<b>214,700</b>	<b>217,500</b>	<b>219,400</b>	<b>223,900</b>
0	-4,500	Customer Fees and Charges	-7,100	-7,200	-7,400	-7,500
<b>0</b>	<b>-4,500</b>	<b>Income</b>	<b>-7,100</b>	<b>-7,200</b>	<b>-7,400</b>	<b>-7,500</b>
<b>0</b>	<b>-4,500</b>	<b>Total Income</b>	<b>-7,100</b>	<b>-7,200</b>	<b>-7,400</b>	<b>-7,500</b>
<b>128,900</b>	<b>207,900</b>	<b>Cost Centre Total</b>	<b>207,600</b>	<b>210,300</b>	<b>212,000</b>	<b>216,400</b>

## SECTION : Public Realm

### Regent Park - moved to Resort Parks

-3,900	0	Customer Fees and Charges	0	0	0	0
<b>-3,900</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-3,900	0	Total Income	0	0	0	0
<b>-3,900</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Open Spaces - moved to Non-Resort Parks

3,800	0	Rents	0	0	0	0
<b>3,800</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3,800	0	Total Expenditure	0	0	0	0
-2,000	0	Customer Fees and Charges	0	0	0	0
<b>-2,000</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-2,000	0	Total Income	0	0	0	0
<b>1,800</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Bull Beck Picnic Site - moved to Non-Resort Parks

1,800	0	Water Services	0	0	0	0
<b>1,800</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,800	0	Total Expenditure	0	0	0	0
-5,600	0	Customer Fees and Charges	0	0	0	0
<b>-5,600</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-5,600	0	Total Income	0	0	0	0
<b>-3,800</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Outdoor Rangers - moved to Resort Parks

70,900	0	Direct Employee Expenses	0	0	0	0
1,300	0	Indirect Employee Expenses	0	0	0	0
<b>72,200</b>	<b>0</b>	<b>Employees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3,100	0	Contract Hire Operating Leases	0	0	0	0
2,700	0	Direct Transport Costs	0	0	0	0
1,700	0	Transport Insurance	0	0	0	0
<b>7,500</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
500	0	Clothing Uniform and Laundry	0	0	0	0
600	0	Communications and Computing	0	0	0	0
<b>1,100</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
100	0	Depreciation	0	0	0	0
<b>100</b>	<b>0</b>	<b>Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
80,900	0	Total Expenditure	0	0	0	0
<b>80,900</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Beach Patrol - moved to Promenade Management

6,600	0	Direct Employee Expenses	0	0	0	0
100	0	Indirect Employee Expenses	0	0	0	0
<b>6,700</b>	<b>0</b>	<b>Employees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
35,100	0	Grounds Maintenance Costs	0	0	0	0
<b>35,100</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3,900	0	Equip Furniture and Materials	0	0	0	0
<b>3,900</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
45,700	0	Total Expenditure	0	0	0	0
<b>45,700</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Public Realm

#### Greaves House & Gardens - moved to Non-Resort Parks

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-300	0	Customer Fees and Charges	0	0	0	0
<b>-300</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-300	0	Total Income	0	0	0	0
<b>-300</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Happy Mount Park

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
10,100	22,800	Direct Employee Expenses	23,700	23,900	24,100	24,400
500	700	Indirect Employee Expenses	800	800	900	900
<b>10,600</b>	<b>23,500</b>	<b>Employees</b>	<b>24,500</b>	<b>24,700</b>	<b>25,000</b>	<b>25,300</b>
6,200	2,500	Energy Costs	2,600	2,800	2,900	2,900
6,200	6,200	Repair and Maintenance	6,300	6,400	6,600	6,700
30,700	26,200	Water Services	10,900	11,100	11,300	11,500
<b>43,100</b>	<b>34,900</b>	<b>Premises Related Expenditure</b>	<b>19,800</b>	<b>20,300</b>	<b>20,800</b>	<b>21,100</b>
200	200	Clothing Uniform and Laundry	200	200	200	200
2,700	8,100	Equip Furniture and Materials	15,400	2,800	8,200	2,900
<b>2,900</b>	<b>8,300</b>	<b>Supplies and Services</b>	<b>15,600</b>	<b>3,000</b>	<b>8,400</b>	<b>3,100</b>
22,500	22,500	Depreciation	0	4,300	6,600	8,900
<b>22,500</b>	<b>22,500</b>	<b>Capital Charges</b>	<b>0</b>	<b>4,300</b>	<b>6,600</b>	<b>8,900</b>
<b>79,100</b>	<b>89,200</b>	<b>Total Expenditure</b>	<b>59,900</b>	<b>52,300</b>	<b>60,800</b>	<b>58,400</b>
-25,000	-34,400	Customer Fees and Charges	-34,900	-35,500	-36,200	-36,900
<b>-25,000</b>	<b>-34,400</b>	<b>Income</b>	<b>-34,900</b>	<b>-35,500</b>	<b>-36,200</b>	<b>-36,900</b>
-25,000	-34,400	Total Income	-34,900	-35,500	-36,200	-36,900
<b>54,100</b>	<b>54,800</b>	<b>Cost Centre Total</b>	<b>25,000</b>	<b>16,800</b>	<b>24,600</b>	<b>21,500</b>

#### Stone Jetty - moved to Promenade Management

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
100	0	Premises Insurance	0	0	0	0
1,400	0	Rates	0	0	0	0
1,800	0	Water Services	0	0	0	0
<b>3,300</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
300	0	General Office Supplies	0	0	0	0
<b>300</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>3,600</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-9,100	0	Customer Fees and Charges	0	0	0	0
<b>-9,100</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-9,100	0	Total Income	0	0	0	0
<b>-5,500</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Promenade Shelters - moved to Promenade Management

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
10,000	0	Grounds Maintenance Costs	0	0	0	0
100	0	Premises Insurance	0	0	0	0
<b>10,100</b>	<b>0</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>10,100</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>10,100</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Promenade Management

0	4,900	Direct Employee Expenses	7,000	7,000	7,100	7,200
0	200	Indirect Employee Expenses	200	200	300	300
<b>0</b>	<b>5,100</b>	<b>Employees</b>	<b>7,200</b>	<b>7,200</b>	<b>7,400</b>	<b>7,500</b>
600	600	Energy Costs	600	600	700	700
0	45,100	Grounds Maintenance Costs	45,100	45,100	45,100	45,100
2,100	2,300	Premises Insurance	2,500	2,800	3,000	3,200
100	200	Rates	600	600	600	700
<b>2,800</b>	<b>48,200</b>	<b>Premises Related Expenditure</b>	<b>48,800</b>	<b>49,100</b>	<b>49,400</b>	<b>49,700</b>
0	3,900	Equip Furniture and Materials	4,000	4,000	4,100	4,200
300	600	General Office Supplies	600	600	600	600
<b>300</b>	<b>4,500</b>	<b>Supplies and Services</b>	<b>4,600</b>	<b>4,600</b>	<b>4,700</b>	<b>4,800</b>
<b>3,100</b>	<b>57,800</b>	<b>Total Expenditure</b>	<b>60,600</b>	<b>60,900</b>	<b>61,500</b>	<b>62,000</b>
-37,400	-46,300	Customer Fees and Charges	-46,900	-48,000	-48,900	-49,700
<b>-37,400</b>	<b>-46,300</b>	<b>Income</b>	<b>-46,900</b>	<b>-48,000</b>	<b>-48,900</b>	<b>-49,700</b>
<b>-37,400</b>	<b>-46,300</b>	<b>Total Income</b>	<b>-46,900</b>	<b>-48,000</b>	<b>-48,900</b>	<b>-49,700</b>
<b>-34,300</b>	<b>11,500</b>	<b>Cost Centre Total</b>	<b>13,700</b>	<b>12,900</b>	<b>12,600</b>	<b>12,300</b>

### HMP Water Feature Reserve

4,000	4,000	Appropriations	4,000	4,000	4,000	4,000
<b>4,000</b>	<b>4,000</b>	<b>Appropriations</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>4,000</b>	<b>4,000</b>	<b>Total Expenditure</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
0	-5,400	Appropriations	-12,700	0	-5,400	0
<b>0</b>	<b>-5,400</b>	<b>Appropriations</b>	<b>-12,700</b>	<b>0</b>	<b>-5,400</b>	<b>0</b>
<b>0</b>	<b>-5,400</b>	<b>Total Income</b>	<b>-12,700</b>	<b>0</b>	<b>-5,400</b>	<b>0</b>
<b>4,000</b>	<b>-1,400</b>	<b>Cost Centre Total</b>	<b>-8,700</b>	<b>4,000</b>	<b>-1,400</b>	<b>4,000</b>

### Grounds Maintenance

1,015,800	908,500	Direct Employee Expenses	940,000	956,700	972,500	986,200
22,700	24,600	Indirect Employee Expenses	26,700	28,800	30,800	32,900
<b>1,038,500</b>	<b>933,100</b>	<b>Employees</b>	<b>966,700</b>	<b>985,500</b>	<b>1,003,300</b>	<b>1,019,100</b>
2,100	1,200	Car Allowances	900	900	900	1,000
33,000	38,900	Contract Hire Operating Leases	33,500	34,200	34,800	35,500
167,000	140,500	Direct Transport Costs	138,200	138,700	141,000	143,400
23,700	27,500	Transport Insurance	30,300	33,000	35,800	38,500
<b>225,800</b>	<b>208,100</b>	<b>Transport Related Expenditure</b>	<b>202,900</b>	<b>206,800</b>	<b>212,500</b>	<b>218,400</b>
57,800	55,600	Operational Bldgs Allocation	72,100	74,500	76,100	77,600
<b>57,800</b>	<b>55,600</b>	<b>Premises Related Expenditure</b>	<b>72,100</b>	<b>74,500</b>	<b>76,100</b>	<b>77,600</b>
10,700	13,200	Clothing Uniform and Laundry	13,400	13,700	13,900	14,200
800	900	Communications and Computing	500	500	500	500
154,100	152,100	Equip Furniture and Materials	154,300	157,500	160,400	163,500
29,000	55,000	Services	30,200	30,800	31,400	31,900
<b>194,600</b>	<b>221,200</b>	<b>Supplies and Services</b>	<b>198,400</b>	<b>202,500</b>	<b>206,200</b>	<b>210,100</b>
203,900	202,400	Recharges	223,900	226,900	232,200	237,000
<b>203,900</b>	<b>202,400</b>	<b>Support Services</b>	<b>223,900</b>	<b>226,900</b>	<b>232,200</b>	<b>237,000</b>
94,700	70,500	Depreciation	110,400	98,100	98,400	107,100
<b>94,700</b>	<b>70,500</b>	<b>Capital Charges</b>	<b>110,400</b>	<b>98,100</b>	<b>98,400</b>	<b>107,100</b>
<b>1,815,300</b>	<b>1,690,900</b>	<b>Total Expenditure</b>	<b>1,774,400</b>	<b>1,794,300</b>	<b>1,828,700</b>	<b>1,869,300</b>
-1,815,300	-1,690,900	Recharges	-1,791,700	-1,812,200	-1,846,600	-1,887,200
<b>-1,815,300</b>	<b>-1,690,900</b>	<b>Income</b>	<b>-1,791,700</b>	<b>-1,812,200</b>	<b>-1,846,600</b>	<b>-1,887,200</b>
<b>-1,815,300</b>	<b>-1,690,900</b>	<b>Total Income</b>	<b>-1,791,700</b>	<b>-1,812,200</b>	<b>-1,846,600</b>	<b>-1,887,200</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-17,300</b>	<b>-17,900</b>	<b>-17,900</b>	<b>-17,900</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Small Parks & Open Spaces

823,300	783,700	Grounds Maintenance Costs	822,100	834,800	857,500	883,400
0	3,600	Rents	3,600	3,600	3,600	3,600
<b>823,300</b>	<b>787,300</b>	<b>Premises Related Expenditure</b>	<b>825,700</b>	<b>838,400</b>	<b>861,100</b>	<b>887,000</b>
24,000	24,000	Services	24,000	24,000	24,000	24,000
<b>24,000</b>	<b>24,000</b>	<b>Supplies and Services</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
101,000	101,200	Recharges	109,500	112,200	114,200	116,400
<b>101,000</b>	<b>101,200</b>	<b>Support Services</b>	<b>109,500</b>	<b>112,200</b>	<b>114,200</b>	<b>116,400</b>
<b>948,300</b>	<b>912,500</b>	<b>Total Expenditure</b>	<b>959,200</b>	<b>974,600</b>	<b>999,300</b>	<b>1,027,400</b>
-400	-400	Customer Fees and Charges	-400	-400	-400	-400
<b>-400</b>	<b>-400</b>	<b>Income</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>
<b>-400</b>	<b>-400</b>	<b>Total Income</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>
<b>947,900</b>	<b>912,100</b>	<b>Cost Centre Total</b>	<b>958,800</b>	<b>974,200</b>	<b>998,900</b>	<b>1,027,000</b>

### Playgrounds

74,400	70,700	Grounds Maintenance Costs	77,800	79,100	80,800	82,900
100	100	Rates	100	100	100	100
39,200	136,700	Repair and Maintenance	39,800	40,600	41,400	42,100
<b>113,700</b>	<b>207,500</b>	<b>Premises Related Expenditure</b>	<b>117,700</b>	<b>119,800</b>	<b>122,300</b>	<b>125,100</b>
34,100	34,100	Equip Furniture and Materials	34,600	35,300	36,000	36,700
<b>34,100</b>	<b>34,100</b>	<b>Supplies and Services</b>	<b>34,600</b>	<b>35,300</b>	<b>36,000</b>	<b>36,700</b>
93,800	79,900	Depreciation	75,600	72,600	68,500	68,500
<b>93,800</b>	<b>79,900</b>	<b>Capital Charges</b>	<b>75,600</b>	<b>72,600</b>	<b>68,500</b>	<b>68,500</b>
<b>241,600</b>	<b>321,500</b>	<b>Total Expenditure</b>	<b>227,900</b>	<b>227,700</b>	<b>226,800</b>	<b>230,300</b>
0	-42,500	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-42,500</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-42,500</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>241,600</b>	<b>279,000</b>	<b>Cost Centre Total</b>	<b>227,900</b>	<b>227,700</b>	<b>226,800</b>	<b>230,300</b>

### Highways Verge Maintenance

194,300	184,500	Grounds Maintenance Costs	203,300	206,600	211,100	216,600
21,300	21,300	Repair and Maintenance	0	0	0	0
<b>215,600</b>	<b>205,800</b>	<b>Premises Related Expenditure</b>	<b>203,300</b>	<b>206,600</b>	<b>211,100</b>	<b>216,600</b>
12,800	12,800	Equip Furniture and Materials	4,800	4,900	5,000	5,200
<b>12,800</b>	<b>12,800</b>	<b>Supplies and Services</b>	<b>4,800</b>	<b>4,900</b>	<b>5,000</b>	<b>5,200</b>
<b>228,400</b>	<b>218,600</b>	<b>Total Expenditure</b>	<b>208,100</b>	<b>211,500</b>	<b>216,100</b>	<b>221,800</b>
-167,500	-167,500	Other Grants and Contributions	-138,000	-138,000	-138,000	-138,000
<b>-167,500</b>	<b>-167,500</b>	<b>Income</b>	<b>-138,000</b>	<b>-138,000</b>	<b>-138,000</b>	<b>-138,000</b>
<b>-167,500</b>	<b>-167,500</b>	<b>Total Income</b>	<b>-138,000</b>	<b>-138,000</b>	<b>-138,000</b>	<b>-138,000</b>
<b>60,900</b>	<b>51,100</b>	<b>Cost Centre Total</b>	<b>70,100</b>	<b>73,500</b>	<b>78,100</b>	<b>83,800</b>

### Grounds Maintenance - Internal Recharges

166,500	126,500	Grounds Maintenance Costs	126,500	126,500	126,500	126,500
<b>166,500</b>	<b>126,500</b>	<b>Premises Related Expenditure</b>	<b>126,500</b>	<b>126,500</b>	<b>126,500</b>	<b>126,500</b>
30,000	30,000	Equip Furniture and Materials	30,000	30,000	30,000	30,000
<b>30,000</b>	<b>30,000</b>	<b>Supplies and Services</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>196,500</b>	<b>156,500</b>	<b>Total Expenditure</b>	<b>156,500</b>	<b>156,500</b>	<b>156,500</b>	<b>156,500</b>
-196,500	-156,500	Recharges	-156,500	-156,500	-156,500	-156,500
<b>-196,500</b>	<b>-156,500</b>	<b>Income</b>	<b>-156,500</b>	<b>-156,500</b>	<b>-156,500</b>	<b>-156,500</b>
<b>-196,500</b>	<b>-156,500</b>	<b>Total Income</b>	<b>-156,500</b>	<b>-156,500</b>	<b>-156,500</b>	<b>-156,500</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Public Realm

#### Nurseries

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
64,300	41,000	Direct Employee Expenses	35,000	36,300	37,300	38,500
1,300	1,300	Indirect Employee Expenses	1,400	1,600	1,700	1,800
<b>65,600</b>	<b>42,300</b>	<b>Employees</b>	<b>36,400</b>	<b>37,900</b>	<b>39,000</b>	<b>40,300</b>
2,200	2,200	Contract Hire Operating Leases	2,200	2,300	2,300	2,400
<b>2,200</b>	<b>2,200</b>	<b>Transport Related Expenditure</b>	<b>2,200</b>	<b>2,300</b>	<b>2,300</b>	<b>2,400</b>
15,800	12,700	Energy Costs	13,000	13,200	13,700	14,100
4,600	4,600	Rates	4,700	4,800	5,000	5,100
800	800	Repair and Maintenance	800	800	800	900
6,300	6,300	Water Services	6,400	6,500	6,700	6,800
<b>27,500</b>	<b>24,400</b>	<b>Premises Related Expenditure</b>	<b>24,900</b>	<b>25,300</b>	<b>26,200</b>	<b>26,900</b>
200	200	Clothing Uniform and Laundry	200	200	200	200
71,300	70,800	Equip Furniture and Materials	71,800	73,200	74,700	76,100
100	100	General Office Supplies	100	100	100	100
31,500	31,500	Services	32,000	32,600	33,300	33,900
<b>103,100</b>	<b>102,600</b>	<b>Supplies and Services</b>	<b>104,100</b>	<b>106,100</b>	<b>108,300</b>	<b>110,300</b>
22,700	22,600	Recharges	24,800	25,300	25,800	26,300
<b>22,700</b>	<b>22,600</b>	<b>Support Services</b>	<b>24,800</b>	<b>25,300</b>	<b>25,800</b>	<b>26,300</b>
<b>221,100</b>	<b>194,100</b>	<b>Total Expenditure</b>	<b>192,400</b>	<b>196,900</b>	<b>201,600</b>	<b>206,200</b>
-75,200	-75,200	Customer Fees and Charges	-76,300	-77,800	-79,300	-80,800
-119,500	-119,500	Recharges	-119,500	-119,500	-119,500	-119,500
<b>-194,700</b>	<b>-194,700</b>	<b>Income</b>	<b>-195,800</b>	<b>-197,300</b>	<b>-198,800</b>	<b>-200,300</b>
<b>-194,700</b>	<b>-194,700</b>	<b>Total Income</b>	<b>-195,800</b>	<b>-197,300</b>	<b>-198,800</b>	<b>-200,300</b>
<b>26,400</b>	<b>-600</b>	<b>Cost Centre Total</b>	<b>-3,400</b>	<b>-400</b>	<b>2,800</b>	<b>5,900</b>

#### Allotments

6,700	5,200	Depreciation	5,700	5,700	5,700	5,700
<b>6,700</b>	<b>5,200</b>	<b>Capital Charges</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
6,700	5,200	<b>Total Expenditure</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
<b>6,700</b>	<b>5,200</b>	<b>Cost Centre Total</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>

#### Cemeteries Grounds Maintenance

207,200	198,500	Grounds Maintenance Costs	214,900	218,600	223,600	229,100
<b>207,200</b>	<b>198,500</b>	<b>Premises Related Expenditure</b>	<b>214,900</b>	<b>218,600</b>	<b>223,600</b>	<b>229,100</b>
207,200	198,500	<b>Total Expenditure</b>	<b>214,900</b>	<b>218,600</b>	<b>223,600</b>	<b>229,100</b>
<b>207,200</b>	<b>198,500</b>	<b>Cost Centre Total</b>	<b>214,900</b>	<b>218,600</b>	<b>223,600</b>	<b>229,100</b>

## SECTION : Public Realm

### Williamson Park

352,000	337,400	Direct Employee Expenses	361,100	370,900	380,200	391,800
5,500	6,200	Indirect Employee Expenses	6,200	6,500	7,200	7,600
<b>357,500</b>	<b>343,600</b>	<b>Employees</b>	<b>367,300</b>	<b>377,400</b>	<b>387,400</b>	<b>399,400</b>
1,700	800	Direct Transport Costs	800	800	800	900
0	900	Transport Insurance	1,000	1,100	1,200	1,300
<b>1,700</b>	<b>1,700</b>	<b>Transport Related Expenditure</b>	<b>1,800</b>	<b>1,900</b>	<b>2,000</b>	<b>2,200</b>
3,600	3,600	Cleaning and Domestic Supplies	3,700	3,700	3,800	3,900
57,200	44,000	Energy Costs	45,100	45,700	47,200	48,500
6,900	30,200	Grounds Maintenance Costs	7,000	7,100	7,300	7,400
5,900	6,100	Premises Insurance	6,700	7,300	7,900	8,500
0	1,800	Rates	1,800	0	0	0
129,300	129,300	Repair and Maintenance	65,900	67,300	68,600	69,900
49,100	47,000	Water Services	47,800	48,700	49,700	50,700
<b>252,000</b>	<b>262,000</b>	<b>Premises Related Expenditure</b>	<b>178,000</b>	<b>179,800</b>	<b>184,500</b>	<b>188,900</b>
4,200	4,200	Clothing Uniform and Laundry	4,200	4,300	4,500	4,600
6,900	6,100	Communications and Computing	6,200	6,200	6,400	6,600
135,800	166,800	Equip Furniture and Materials	186,000	192,400	195,800	199,200
9,600	9,600	Expenses	9,700	9,900	10,100	10,300
3,300	3,400	General Office Supplies	2,900	3,000	2,900	2,900
600	600	Grants and Subscriptions	600	600	600	600
15,800	15,900	Services	15,800	16,800	17,200	17,500
<b>176,200</b>	<b>206,600</b>	<b>Supplies and Services</b>	<b>225,400</b>	<b>233,200</b>	<b>237,500</b>	<b>241,700</b>
18,000	17,700	Recharges	17,600	18,000	18,200	18,600
<b>18,000</b>	<b>17,700</b>	<b>Support Services</b>	<b>17,600</b>	<b>18,000</b>	<b>18,200</b>	<b>18,600</b>
2,300	800	Depreciation	7,800	7,900	7,900	9,600
<b>2,300</b>	<b>800</b>	<b>Capital Charges</b>	<b>7,800</b>	<b>7,900</b>	<b>7,900</b>	<b>9,600</b>
18,000	18,000	Appropriations	18,000	18,000	18,000	18,000
<b>18,000</b>	<b>18,000</b>	<b>Appropriations</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>
<b>825,700</b>	<b>850,400</b>	<b>Total Expenditure</b>	<b>815,900</b>	<b>836,200</b>	<b>855,500</b>	<b>878,400</b>
-451,700	-477,500	Customer Fees and Charges	-543,600	-561,300	-572,300	-583,000
-1,100	-1,100	Interest	-1,100	-1,100	-1,100	-1,100
-2,000	-26,800	Other Grants and Contributions	-3,600	-3,700	-3,800	-3,800
<b>-454,800</b>	<b>-505,400</b>	<b>Income</b>	<b>-548,300</b>	<b>-566,100</b>	<b>-577,200</b>	<b>-587,900</b>
0	-18,000	Appropriations	-15,000	-18,000	-18,000	-18,000
<b>0</b>	<b>-18,000</b>	<b>Appropriations</b>	<b>-15,000</b>	<b>-18,000</b>	<b>-18,000</b>	<b>-18,000</b>
<b>-454,800</b>	<b>-523,400</b>	<b>Total Income</b>	<b>-563,300</b>	<b>-584,100</b>	<b>-595,200</b>	<b>-605,900</b>
<b>370,900</b>	<b>327,000</b>	<b>Cost Centre Total</b>	<b>252,600</b>	<b>252,100</b>	<b>260,300</b>	<b>272,500</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Street Cleaning

806,700	796,400	Direct Employee Expenses	787,400	798,700	808,700	823,400
14,300	14,600	Indirect Employee Expenses	16,000	17,400	18,800	20,200
<b>821,000</b>	<b>811,000</b>	<b>Employees</b>	<b>803,400</b>	<b>816,100</b>	<b>827,500</b>	<b>843,600</b>
1,000	3,400	Contract Hire Operating Leases	0	0	0	0
233,300	204,900	Direct Transport Costs	200,600	200,200	203,500	206,700
16,000	16,700	Transport Insurance	18,400	20,000	21,700	23,400
<b>250,300</b>	<b>225,000</b>	<b>Transport Related Expenditure</b>	<b>219,000</b>	<b>220,200</b>	<b>225,200</b>	<b>230,100</b>
1,100	1,100	Energy Costs	1,200	1,100	1,100	1,100
34,400	32,800	Operational Bldgs Allocation	43,800	45,100	46,800	47,900
0	100	Premises Insurance	100	100	100	100
1,100	1,100	Rates	1,100	1,200	1,200	1,200
1,000	1,000	Repair and Maintenance	1,000	1,000	1,100	1,100
5,800	5,800	Water Services	5,900	6,000	6,100	6,300
<b>43,400</b>	<b>41,900</b>	<b>Premises Related Expenditure</b>	<b>53,100</b>	<b>54,500</b>	<b>56,400</b>	<b>57,700</b>
7,900	7,900	Clothing Uniform and Laundry	8,000	8,200	8,300	8,500
1,000	700	Communications and Computing	400	400	400	400
44,200	44,200	Equip Furniture and Materials	44,900	45,800	46,700	47,500
18,700	20,200	Services	19,500	19,800	20,200	20,600
<b>71,800</b>	<b>73,000</b>	<b>Supplies and Services</b>	<b>72,800</b>	<b>74,200</b>	<b>75,600</b>	<b>77,000</b>
374,800	372,700	Recharges	400,800	407,300	414,200	421,000
<b>374,800</b>	<b>372,700</b>	<b>Support Services</b>	<b>400,800</b>	<b>407,300</b>	<b>414,200</b>	<b>421,000</b>
170,900	110,500	Depreciation	174,000	259,000	213,200	213,200
<b>170,900</b>	<b>110,500</b>	<b>Capital Charges</b>	<b>174,000</b>	<b>259,000</b>	<b>213,200</b>	<b>213,200</b>
<b>1,732,200</b>	<b>1,634,100</b>	<b>Total Expenditure</b>	<b>1,723,100</b>	<b>1,831,300</b>	<b>1,812,100</b>	<b>1,842,600</b>
-31,300	-31,300	Customer Fees and Charges	-31,700	-32,400	-33,000	-33,700
-31,000	-31,000	Other Grants and Contributions	0	0	0	0
-115,400	-115,400	Recharges	-115,400	-115,400	-115,400	-115,400
<b>-177,700</b>	<b>-177,700</b>	<b>Income</b>	<b>-147,100</b>	<b>-147,800</b>	<b>-148,400</b>	<b>-149,100</b>
<b>-177,700</b>	<b>-177,700</b>	<b>Total Income</b>	<b>-147,100</b>	<b>-147,800</b>	<b>-148,400</b>	<b>-149,100</b>
<b>1,554,500</b>	<b>1,456,400</b>	<b>Cost Centre Total</b>	<b>1,576,000</b>	<b>1,683,500</b>	<b>1,663,700</b>	<b>1,693,500</b>

### Public Conveniences

12,700	12,700	Energy Costs	13,300	13,800	14,100	14,400
400	500	Premises Insurance	600	600	700	700
31,400	28,300	Rates	28,900	29,800	30,600	31,500
200	200	Rents	200	200	200	200
1,000	500	Repair and Maintenance	500	500	500	500
19,300	19,300	Water Services	19,600	20,000	20,400	20,800
<b>65,000</b>	<b>61,500</b>	<b>Premises Related Expenditure</b>	<b>63,100</b>	<b>64,900</b>	<b>66,500</b>	<b>68,100</b>
0	8,100	Equip Furniture and Materials	500	500	500	500
144,400	144,400	Services	146,100	148,500	150,800	153,200
<b>144,400</b>	<b>152,500</b>	<b>Supplies and Services</b>	<b>146,600</b>	<b>149,000</b>	<b>151,300</b>	<b>153,700</b>
24,000	24,000	Recharges	26,100	26,700	27,200	27,700
<b>24,000</b>	<b>24,000</b>	<b>Support Services</b>	<b>26,100</b>	<b>26,700</b>	<b>27,200</b>	<b>27,700</b>
69,300	50,900	Depreciation	50,900	50,900	50,900	50,900
<b>69,300</b>	<b>50,900</b>	<b>Capital Charges</b>	<b>50,900</b>	<b>50,900</b>	<b>50,900</b>	<b>50,900</b>
<b>302,700</b>	<b>288,900</b>	<b>Total Expenditure</b>	<b>286,700</b>	<b>291,500</b>	<b>295,900</b>	<b>300,400</b>
-23,900	-23,900	Customer Fees and Charges	-24,300	-24,700	-25,200	-25,700
<b>-23,900</b>	<b>-23,900</b>	<b>Income</b>	<b>-24,300</b>	<b>-24,700</b>	<b>-25,200</b>	<b>-25,700</b>
<b>-23,900</b>	<b>-23,900</b>	<b>Total Income</b>	<b>-24,300</b>	<b>-24,700</b>	<b>-25,200</b>	<b>-25,700</b>
<b>278,800</b>	<b>265,000</b>	<b>Cost Centre Total</b>	<b>262,400</b>	<b>266,800</b>	<b>270,700</b>	<b>274,700</b>

2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Public Realm

#### Other Highways Charges

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
13,500	11,800	Depreciation	11,800	11,800	11,800	11,800
<b>13,500</b>	<b>11,800</b>	<b>Capital Charges</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>
13,500	11,800	Total Expenditure	11,800	11,800	11,800	11,800
<b>13,500</b>	<b>11,800</b>	<b>Cost Centre Total</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>	<b>11,800</b>

#### Pedestrianisation

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
4,200	4,200	Repair and Maintenance	4,300	4,300	4,400	4,500
<b>4,200</b>	<b>4,200</b>	<b>Premises Related Expenditure</b>	<b>4,300</b>	<b>4,300</b>	<b>4,400</b>	<b>4,500</b>
74,800	8,900	Depreciation	8,900	8,900	8,900	8,900
<b>74,800</b>	<b>8,900</b>	<b>Capital Charges</b>	<b>8,900</b>	<b>8,900</b>	<b>8,900</b>	<b>8,900</b>
79,000	13,100	Total Expenditure	13,200	13,200	13,300	13,400
<b>79,000</b>	<b>13,100</b>	<b>Cost Centre Total</b>	<b>13,200</b>	<b>13,200</b>	<b>13,300</b>	<b>13,400</b>

#### Street Furniture - Seats

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
4,900	4,900	Repair and Maintenance	5,000	5,100	5,200	5,300
<b>4,900</b>	<b>4,900</b>	<b>Premises Related Expenditure</b>	<b>5,000</b>	<b>5,100</b>	<b>5,200</b>	<b>5,300</b>
4,900	4,900	Total Expenditure	5,000	5,100	5,200	5,300
<b>4,900</b>	<b>4,900</b>	<b>Cost Centre Total</b>	<b>5,000</b>	<b>5,100</b>	<b>5,200</b>	<b>5,300</b>

#### Boundary Signs

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
1,600	1,600	Repair and Maintenance	1,600	1,700	1,700	1,700
<b>1,600</b>	<b>1,600</b>	<b>Premises Related Expenditure</b>	<b>1,600</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>
1,600	1,600	Total Expenditure	1,600	1,700	1,700	1,700
<b>1,600</b>	<b>1,600</b>	<b>Cost Centre Total</b>	<b>1,600</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>

#### Street Nameplates

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
14,300	14,300	Repair and Maintenance	14,500	14,800	15,100	15,400
<b>14,300</b>	<b>14,300</b>	<b>Premises Related Expenditure</b>	<b>14,500</b>	<b>14,800</b>	<b>15,100</b>	<b>15,400</b>
14,300	14,300	Total Expenditure	14,500	14,800	15,100	15,400
<b>14,300</b>	<b>14,300</b>	<b>Cost Centre Total</b>	<b>14,500</b>	<b>14,800</b>	<b>15,100</b>	<b>15,400</b>

#### Amenity Lighting

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
14,000	14,000	Repair and Maintenance	14,200	14,500	14,800	15,100
<b>14,000</b>	<b>14,000</b>	<b>Premises Related Expenditure</b>	<b>14,200</b>	<b>14,500</b>	<b>14,800</b>	<b>15,100</b>
14,000	14,000	Total Expenditure	14,200	14,500	14,800	15,100
<b>14,000</b>	<b>14,000</b>	<b>Cost Centre Total</b>	<b>14,200</b>	<b>14,500</b>	<b>14,800</b>	<b>15,100</b>

#### Bus Shelters

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
22,500	24,300	Repair and Maintenance	22,800	23,300	23,700	24,200
<b>22,500</b>	<b>24,300</b>	<b>Premises Related Expenditure</b>	<b>22,800</b>	<b>23,300</b>	<b>23,700</b>	<b>24,200</b>
37,200	37,200	Recharges	40,300	41,300	42,000	42,800
<b>37,200</b>	<b>37,200</b>	<b>Support Services</b>	<b>40,300</b>	<b>41,300</b>	<b>42,000</b>	<b>42,800</b>
59,700	61,500	Total Expenditure	63,100	64,600	65,700	67,000
0	-1,800	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-1,800</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-1,800	Total Income	0	0	0	0
<b>59,700</b>	<b>59,700</b>	<b>Cost Centre Total</b>	<b>63,100</b>	<b>64,600</b>	<b>65,700</b>	<b>67,000</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Floodlighting Buildings

3,400	3,400	Energy Costs	3,600	3,700	3,700	3,800
<b>3,400</b>	<b>3,400</b>	<b>Premises Related Expenditure</b>	<b>3,600</b>	<b>3,700</b>	<b>3,700</b>	<b>3,800</b>
3,400	3,400	<b>Total Expenditure</b>	3,600	3,700	3,700	3,800
<b>3,400</b>	<b>3,400</b>	<b>Cost Centre Total</b>	<b>3,600</b>	<b>3,700</b>	<b>3,700</b>	<b>3,800</b>

### Grounds Maintenance - External Recharges

5,000	5,000	Direct Employee Expenses	5,000	5,000	5,000	5,000
<b>5,000</b>	<b>5,000</b>	<b>Employees</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
170,000	160,000	Grounds Maintenance Costs	160,000	160,000	160,000	160,000
<b>170,000</b>	<b>160,000</b>	<b>Premises Related Expenditure</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>
25,000	25,000	Equip Furniture and Materials	25,000	25,000	25,000	25,000
<b>25,000</b>	<b>25,000</b>	<b>Supplies and Services</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>200,000</b>	<b>190,000</b>	<b>Total Expenditure</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>
-200,000	-190,000	Customer Fees and Charges	-190,000	-190,000	-190,000	-190,000
<b>-200,000</b>	<b>-190,000</b>	<b>Income</b>	<b>-190,000</b>	<b>-190,000</b>	<b>-190,000</b>	<b>-190,000</b>
<b>-200,000</b>	<b>-190,000</b>	<b>Total Income</b>	<b>-190,000</b>	<b>-190,000</b>	<b>-190,000</b>	<b>-190,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Engineering Section

427,600	411,100	Direct Employee Expenses	114,500	119,100	120,400	121,600
9,600	9,400	Indirect Employee Expenses	9,100	9,900	10,700	11,500
<b>437,200</b>	<b>420,500</b>	<b>Employees</b>	<b>123,600</b>	<b>129,000</b>	<b>131,100</b>	<b>133,100</b>
400	400	Car Allowances	0	0	0	0
31,900	18,300	Contract Hire Operating Leases	1,000	1,000	1,100	1,100
62,100	54,800	Direct Transport Costs	15,700	15,800	16,200	16,400
10,100	9,700	Transport Insurance	10,700	11,600	12,600	13,600
<b>104,500</b>	<b>83,200</b>	<b>Transport Related Expenditure</b>	<b>27,400</b>	<b>28,400</b>	<b>29,900</b>	<b>31,100</b>
57,000	55,000	Operational Bldgs Allocation	29,500	30,400	31,000	31,600
300	600	Premises Insurance	700	700	800	800
<b>57,300</b>	<b>55,600</b>	<b>Premises Related Expenditure</b>	<b>30,200</b>	<b>31,100</b>	<b>31,800</b>	<b>32,400</b>
4,600	4,600	Clothing Uniform and Laundry	1,500	1,600	1,600	1,600
300	500	Communications and Computing	500	500	500	500
12,000	12,000	Equip Furniture and Materials	4,000	4,200	4,200	4,400
14,700	14,700	Services	2,200	2,300	2,300	2,400
<b>31,600</b>	<b>31,800</b>	<b>Supplies and Services</b>	<b>8,200</b>	<b>8,600</b>	<b>8,600</b>	<b>8,900</b>
109,700	110,100	Recharges	60,600	61,700	62,900	64,000
<b>109,700</b>	<b>110,100</b>	<b>Support Services</b>	<b>60,600</b>	<b>61,700</b>	<b>62,900</b>	<b>64,000</b>
15,400	10,800	Depreciation	10,800	10,800	8,700	23,300
<b>15,400</b>	<b>10,800</b>	<b>Capital Charges</b>	<b>10,800</b>	<b>10,800</b>	<b>8,700</b>	<b>23,300</b>
<b>755,700</b>	<b>712,000</b>	<b>Total Expenditure</b>	<b>260,800</b>	<b>269,600</b>	<b>273,000</b>	<b>292,800</b>
-77,800	-77,800	Other Grants and Contributions	0	0	0	0
-677,900	-634,200	Recharges	-260,800	-269,600	-273,000	-292,800
<b>-755,700</b>	<b>-712,000</b>	<b>Income</b>	<b>-260,800</b>	<b>-269,600</b>	<b>-273,000</b>	<b>-292,800</b>
<b>-755,700</b>	<b>-712,000</b>	<b>Total Income</b>	<b>-260,800</b>	<b>-269,600</b>	<b>-273,000</b>	<b>-292,800</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Public Realm

### Engineering - Internal Recharge Work

64,000	200,000	Equip Furniture and Materials	0	0	0	0
<b>64,000</b>	<b>200,000</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
127,000	176,900	Recharges	0	0	0	0
<b>127,000</b>	<b>176,900</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>191,000</b>	<b>376,900</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-191,000	-376,900	Recharges	0	0	0	0
<b>-191,000</b>	<b>-376,900</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-191,000</b>	<b>-376,900</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Highways Partnership - Daily Response Teams

53,200	0	Equip Furniture and Materials	0	0	0	0
<b>53,200</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
69,700	0	Recharges	0	0	0	0
<b>69,700</b>	<b>0</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>122,900</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-122,900	0	Customer Fees and Charges	0	0	0	0
<b>-122,900</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-122,900</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Highways Partnership - Gully Emptying

39,300	39,300	Equip Furniture and Materials	0	0	0	0
<b>39,300</b>	<b>39,300</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
154,600	166,400	Recharges	0	0	0	0
<b>154,600</b>	<b>166,400</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>193,900</b>	<b>205,700</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-193,900	-205,700	Customer Fees and Charges	0	0	0	0
<b>-193,900</b>	<b>-205,700</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-193,900</b>	<b>-205,700</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Highways Partnership - General Maintenance

82,600	82,600	Equip Furniture and Materials	0	0	0	0
<b>82,600</b>	<b>82,600</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
326,600	290,900	Recharges	0	0	0	0
<b>326,600</b>	<b>290,900</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>409,200</b>	<b>373,500</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-409,200	-373,500	Customer Fees and Charges	0	0	0	0
<b>-409,200</b>	<b>-373,500</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-409,200</b>	<b>-373,500</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Open Spaces Commuted Sums Reserve

-24,400	-24,400	Appropriations	-22,500	-20,900	-16,600	-15,600
<b>-24,400</b>	<b>-24,400</b>	<b>Appropriations</b>	<b>-22,500</b>	<b>-20,900</b>	<b>-16,600</b>	<b>-15,600</b>
-24,400	-24,400	Total Income	-22,500	-20,900	-16,600	-15,600
<b>-24,400</b>	<b>-24,400</b>	<b>Cost Centre Total</b>	<b>-22,500</b>	<b>-20,900</b>	<b>-16,600</b>	<b>-15,600</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Public Realm</b>							
<b>Parking Team Mgmt &amp; Admin</b>							
153,700	154,900	Direct Employee Expenses		157,900	160,100	162,000	163,800
1,300	1,400	Indirect Employee Expenses		1,500	1,700	1,800	2,000
<b>155,000</b>	<b>156,300</b>	<b>Employees</b>		<b>159,400</b>	<b>161,800</b>	<b>163,800</b>	<b>165,800</b>
600	600	Car Allowances		600	600	600	600
200	200	Public Transport		200	200	200	200
<b>800</b>	<b>800</b>	<b>Transport Related Expenditure</b>		<b>800</b>	<b>800</b>	<b>800</b>	<b>800</b>
100	200	Communications and Computing		100	100	100	100
500	200	Equip Furniture and Materials		200	200	200	200
100	100	Expenses		100	100	100	100
800	500	General Office Supplies		500	500	500	500
<b>1,500</b>	<b>1,000</b>	<b>Supplies and Services</b>		<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>
146,900	145,300	Recharges		148,800	152,100	157,100	161,200
<b>146,900</b>	<b>145,300</b>	<b>Support Services</b>		<b>148,800</b>	<b>152,100</b>	<b>157,100</b>	<b>161,200</b>
<b>304,200</b>	<b>303,400</b>	<b>Total Expenditure</b>		<b>309,900</b>	<b>315,600</b>	<b>322,600</b>	<b>328,700</b>
-304,200	-303,400	Recharges		-301,500	-307,200	-314,200	-320,300
<b>-304,200</b>	<b>-303,400</b>	<b>Income</b>		<b>-301,500</b>	<b>-307,200</b>	<b>-314,200</b>	<b>-320,300</b>
<b>-304,200</b>	<b>-303,400</b>	<b>Total Income</b>		<b>-301,500</b>	<b>-307,200</b>	<b>-314,200</b>	<b>-320,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>8,400</b>	<b>8,400</b>	<b>8,400</b>	<b>8,400</b>

### City Centre Markets & Traders

24,000	23,000	Direct Employee Expenses		22,800	23,600	24,600	25,700
400	500	Indirect Employee Expenses		600	600	700	700
<b>24,400</b>	<b>23,500</b>	<b>Employees</b>		<b>23,400</b>	<b>24,200</b>	<b>25,300</b>	<b>26,400</b>
100	100	Car Allowances		100	100	100	100
<b>100</b>	<b>100</b>	<b>Transport Related Expenditure</b>		<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
1,500	1,500	Cleaning and Domestic Supplies		1,600	1,600	1,600	1,600
6,600	5,000	Energy Costs		5,200	5,400	5,500	5,600
1,300	1,500	Premises Insurance		1,700	1,800	2,000	2,100
8,000	8,000	Rates		8,200	8,400	8,700	8,900
700	700	Repair and Maintenance		700	700	700	800
1,800	1,800	Water Services		1,800	1,900	1,900	1,900
<b>19,900</b>	<b>18,500</b>	<b>Premises Related Expenditure</b>		<b>19,200</b>	<b>19,800</b>	<b>20,400</b>	<b>20,900</b>
200	200	Equip Furniture and Materials		200	200	200	200
600	0	Grants and Subscriptions		0	0	0	0
3,400	2,200	Services		2,200	2,300	2,300	2,400
<b>4,200</b>	<b>2,400</b>	<b>Supplies and Services</b>		<b>2,400</b>	<b>2,500</b>	<b>2,500</b>	<b>2,600</b>
14,400	13,800	Recharges		14,300	14,600	14,900	15,200
<b>14,400</b>	<b>13,800</b>	<b>Support Services</b>		<b>14,300</b>	<b>14,600</b>	<b>14,900</b>	<b>15,200</b>
12,500	13,200	Depreciation		13,200	13,200	13,200	13,200
<b>12,500</b>	<b>13,200</b>	<b>Capital Charges</b>		<b>13,200</b>	<b>13,200</b>	<b>13,200</b>	<b>13,200</b>
<b>75,500</b>	<b>71,500</b>	<b>Total Expenditure</b>		<b>72,600</b>	<b>74,400</b>	<b>76,400</b>	<b>78,400</b>
-108,700	-110,700	Customer Fees and Charges		-112,300	-114,400	-116,600	-118,900
<b>-108,700</b>	<b>-110,700</b>	<b>Income</b>		<b>-112,300</b>	<b>-114,400</b>	<b>-116,600</b>	<b>-118,900</b>
<b>-108,700</b>	<b>-110,700</b>	<b>Total Income</b>		<b>-112,300</b>	<b>-114,400</b>	<b>-116,600</b>	<b>-118,900</b>
<b>-33,200</b>	<b>-39,200</b>	<b>Cost Centre Total</b>		<b>-39,700</b>	<b>-40,000</b>	<b>-40,200</b>	<b>-40,500</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Public Realm</b>							
<b>Morecambe Market</b>							
93,200	95,600	Direct Employee Expenses		97,700	99,000	99,900	100,900
1,500	1,700	Indirect Employee Expenses		1,900	2,000	2,200	2,400
<b>94,700</b>	<b>97,300</b>	<b>Employees</b>		<b>99,600</b>	<b>101,000</b>	<b>102,100</b>	<b>103,300</b>
200	200	Car Allowances		200	200	200	200
<b>200</b>	<b>200</b>	<b>Transport Related Expenditure</b>		<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
14,900	13,000	Cleaning and Domestic Supplies		15,500	15,700	16,600	17,100
26,600	23,300	Energy Costs		24,400	25,300	25,800	26,300
1,700	1,800	Premises Insurance		2,000	2,200	2,300	2,500
5,300	5,700	Rates		5,800	6,000	6,200	6,300
6,100	10,100	Repair and Maintenance		10,300	10,500	10,700	10,900
13,000	13,000	Water Services		13,200	13,500	13,800	14,000
<b>67,600</b>	<b>66,900</b>	<b>Premises Related Expenditure</b>		<b>71,200</b>	<b>73,200</b>	<b>75,400</b>	<b>77,100</b>
400	400	Clothing Uniform and Laundry		400	400	400	400
4,900	4,900	Equip Furniture and Materials		2,500	2,500	2,700	2,700
2,900	2,300	General Office Supplies		1,800	1,800	1,700	1,800
800	500	Miscellaneous Expenses		500	500	500	500
24,200	29,200	Services		24,600	25,000	25,500	26,100
<b>33,200</b>	<b>37,300</b>	<b>Supplies and Services</b>		<b>29,800</b>	<b>30,200</b>	<b>30,800</b>	<b>31,500</b>
6,700	6,500	Recharges		6,600	6,600	7,100	7,400
<b>6,700</b>	<b>6,500</b>	<b>Support Services</b>		<b>6,600</b>	<b>6,600</b>	<b>7,100</b>	<b>7,400</b>
42,500	34,200	Depreciation		34,200	34,200	34,200	34,200
<b>42,500</b>	<b>34,200</b>	<b>Capital Charges</b>		<b>34,200</b>	<b>34,200</b>	<b>34,200</b>	<b>34,200</b>
<b>244,900</b>	<b>242,400</b>	<b>Total Expenditure</b>		<b>241,600</b>	<b>245,400</b>	<b>249,800</b>	<b>253,700</b>
-301,000	-304,800	Customer Fees and Charges		-309,000	-314,700	-320,400	-326,000
-4,900	-2,600	Other Grants and Contributions		-2,600	-2,600	-2,600	-2,600
<b>-305,900</b>	<b>-307,400</b>	<b>Income</b>		<b>-311,600</b>	<b>-317,300</b>	<b>-323,000</b>	<b>-328,600</b>
<b>-305,900</b>	<b>-307,400</b>	<b>Total Income</b>		<b>-311,600</b>	<b>-317,300</b>	<b>-323,000</b>	<b>-328,600</b>
<b>-61,000</b>	<b>-65,000</b>	<b>Cost Centre Total</b>		<b>-70,000</b>	<b>-71,900</b>	<b>-73,200</b>	<b>-74,900</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Public Realm</b>							
<b>Off Street Car Parks</b>							
39,100	36,100	Energy Costs		37,900	39,200	40,000	40,800
76,800	75,900	Grounds Maintenance Costs		78,400	80,000	81,500	83,200
5,500	2,600	Premises Insurance		2,900	3,100	3,400	3,600
344,800	341,600	Rates		352,200	362,500	373,200	383,900
1,000	1,000	Rents		1,000	1,000	1,000	1,000
66,100	61,100	Repair and Maintenance		62,100	63,300	64,500	65,800
2,600	2,600	Water Services		2,600	2,700	2,800	2,800
<b>535,900</b>	<b>520,900</b>	<b>Premises Related Expenditure</b>		<b>537,100</b>	<b>551,800</b>	<b>566,400</b>	<b>581,100</b>
500	0	Communications and Computing		0	0	0	0
30,100	29,300	Equip Furniture and Materials		27,600	28,000	28,500	28,900
2,400	2,400	General Office Supplies		2,400	2,500	2,500	2,600
900	900	Grants and Subscriptions		900	900	900	1,000
171,800	168,900	Services		184,300	187,700	191,100	194,500
<b>205,700</b>	<b>201,500</b>	<b>Supplies and Services</b>		<b>215,200</b>	<b>219,100</b>	<b>223,000</b>	<b>227,000</b>
239,000	244,700	Recharges		251,300	257,000	264,000	270,100
<b>239,000</b>	<b>244,700</b>	<b>Support Services</b>		<b>251,300</b>	<b>257,000</b>	<b>264,000</b>	<b>270,100</b>
76,700	113,900	Depreciation		116,300	118,000	118,000	118,000
<b>76,700</b>	<b>113,900</b>	<b>Capital Charges</b>		<b>116,300</b>	<b>118,000</b>	<b>118,000</b>	<b>118,000</b>
<b>1,057,300</b>	<b>1,081,000</b>	<b>Total Expenditure</b>		<b>1,119,900</b>	<b>1,145,900</b>	<b>1,171,400</b>	<b>1,196,200</b>
-2,621,200	-2,611,600	Customer Fees and Charges		-2,679,700	-2,729,000	-2,778,400	-2,827,700
-600	-600	Other Grants and Contributions		-600	-600	-600	-600
<b>-2,621,800</b>	<b>-2,612,200</b>	<b>Income</b>		<b>-2,680,300</b>	<b>-2,729,600</b>	<b>-2,779,000</b>	<b>-2,828,300</b>
<b>-2,621,800</b>	<b>-2,612,200</b>	<b>Total Income</b>		<b>-2,680,300</b>	<b>-2,729,600</b>	<b>-2,779,000</b>	<b>-2,828,300</b>
<b>-1,564,500</b>	<b>-1,531,200</b>	<b>Cost Centre Total</b>		<b>-1,560,400</b>	<b>-1,583,700</b>	<b>-1,607,600</b>	<b>-1,632,100</b>

### Residents On-Street Parking

0	200	Contribution to Provisions		4,000	4,000	4,000	4,000
4,200	4,200	General Office Supplies		4,200	4,200	4,200	4,200
<b>4,200</b>	<b>4,400</b>	<b>Supplies and Services</b>		<b>8,200</b>	<b>8,200</b>	<b>8,200</b>	<b>8,200</b>
73,000	75,900	Recharges		72,100	72,100	72,100	72,100
<b>73,000</b>	<b>75,900</b>	<b>Support Services</b>		<b>72,100</b>	<b>72,100</b>	<b>72,100</b>	<b>72,100</b>
<b>77,200</b>	<b>80,300</b>	<b>Total Expenditure</b>		<b>80,300</b>	<b>80,300</b>	<b>80,300</b>	<b>80,300</b>
-74,300	-80,300	Customer Fees and Charges		-80,300	-80,300	-80,300	-80,300
<b>-74,300</b>	<b>-80,300</b>	<b>Income</b>		<b>-80,300</b>	<b>-80,300</b>	<b>-80,300</b>	<b>-80,300</b>
<b>-74,300</b>	<b>-80,300</b>	<b>Total Income</b>		<b>-80,300</b>	<b>-80,300</b>	<b>-80,300</b>	<b>-80,300</b>
<b>2,900</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### On-Street Parking Services

800	800	Energy Costs		0	0	0	0
<b>800</b>	<b>800</b>	<b>Premises Related Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3,800	3,800	Equip Furniture and Materials		0	0	0	0
200	200	General Office Supplies		0	0	0	0
<b>4,000</b>	<b>4,000</b>	<b>Supplies and Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
10,200	8,500	Recharges		0	0	0	0
<b>10,200</b>	<b>8,500</b>	<b>Support Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>15,000</b>	<b>13,300</b>	<b>Total Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-2,200	-2,200	Customer Fees and Charges		0	0	0	0
-12,800	-11,100	Other Grants and Contributions		0	0	0	0
<b>-15,000</b>	<b>-13,300</b>	<b>Income</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-15,000</b>	<b>-13,300</b>	<b>Total Income</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Public Realm

#### Bus Route Support

4,700	200	Grants and Subscriptions	0	0	0	0
<b>4,700</b>	<b>200</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
4,700	200	Total Expenditure	0	0	0	0
<b>4,700</b>	<b>200</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Car Parks Vehicle, Plant & Machinery

12,000	12,000	Appropriations	12,000	12,000	12,000	12,000
<b>12,000</b>	<b>12,000</b>	<b>Appropriations</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
12,000	12,000	Total Expenditure	12,000	12,000	12,000	12,000
-6,000	-11,000	Appropriations	-6,000	-6,000	-6,000	-6,000
<b>-6,000</b>	<b>-11,000</b>	<b>Appropriations</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>
-6,000	-11,000	Total Income	-6,000	-6,000	-6,000	-6,000
<b>6,000</b>	<b>1,000</b>	<b>Cost Centre Total</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

#### Market Reserve

0	-5,000	Appropriations	0	0	0	0
<b>0</b>	<b>-5,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-5,000	Total Income	0	0	0	0
<b>0</b>	<b>-5,000</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Repairs &amp; Maintenance</b>							
<b>Repairs &amp; Maintenance Section Management &amp; Administration</b>							
799,700	661,400	Direct Employee Expenses		653,200	665,400	635,000	645,000
9,300	10,300	Indirect Employee Expenses		10,700	11,500	12,300	13,000
<b>809,000</b>	<b>671,700</b>	<b>Employees</b>		<b>663,900</b>	<b>676,900</b>	<b>647,300</b>	<b>658,000</b>
27,700	19,900	Car Allowances		16,700	17,100	17,400	17,700
10,000	7,200	Direct Transport Costs		7,100	7,100	7,300	7,400
4,200	4,400	Transport Insurance		4,800	5,300	5,700	6,200
<b>41,900</b>	<b>31,500</b>	<b>Transport Related Expenditure</b>		<b>28,600</b>	<b>29,500</b>	<b>30,400</b>	<b>31,300</b>
200	1,000	Energy Costs		600	600	700	700
300	300	Premises Insurance		300	400	400	400
1,400	1,500	Rates		1,500	1,600	1,600	1,700
600	400	Water Services		400	400	400	400
<b>2,500</b>	<b>3,200</b>	<b>Premises Related Expenditure</b>		<b>2,800</b>	<b>3,000</b>	<b>3,100</b>	<b>3,200</b>
300	500	Clothing Uniform and Laundry		300	300	300	300
6,500	7,600	Communications and Computing		7,700	7,800	7,900	8,000
100	0	Expenses		0	0	0	0
1,700	1,300	General Office Supplies		1,300	1,300	1,300	1,400
33,600	26,600	Services		16,400	13,600	14,200	14,600
<b>42,200</b>	<b>36,000</b>	<b>Supplies and Services</b>		<b>25,700</b>	<b>23,000</b>	<b>23,700</b>	<b>24,300</b>
94,000	92,200	Recharges		102,100	103,200	105,800	107,900
<b>94,000</b>	<b>92,200</b>	<b>Support Services</b>		<b>102,100</b>	<b>103,200</b>	<b>105,800</b>	<b>107,900</b>
9,400	8,700	Depreciation		8,700	8,700	6,800	8,600
<b>9,400</b>	<b>8,700</b>	<b>Capital Charges</b>		<b>8,700</b>	<b>8,700</b>	<b>6,800</b>	<b>8,600</b>
<b>999,000</b>	<b>843,300</b>	<b>Total Expenditure</b>		<b>831,800</b>	<b>844,300</b>	<b>817,100</b>	<b>833,300</b>
-81,300	-73,900	Customer Fees and Charges		-74,000	-74,900	-75,700	-76,500
-917,700	-769,400	Recharges		-757,800	-769,400	-741,400	-756,800
<b>-999,000</b>	<b>-843,300</b>	<b>Income</b>		<b>-831,800</b>	<b>-844,300</b>	<b>-817,100</b>	<b>-833,300</b>
<b>-999,000</b>	<b>-843,300</b>	<b>Total Income</b>		<b>-831,800</b>	<b>-844,300</b>	<b>-817,100</b>	<b>-833,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Repairs &amp; Maintenance</b>							
<b>RMS Operating Account</b>							
1,129,600	1,136,700	Direct Employee Expenses		1,357,800	1,407,000	1,453,600	1,487,600
20,700	22,200	Indirect Employee Expenses		24,300	26,400	28,700	30,800
<b>1,150,300</b>	<b>1,158,900</b>	<b>Employees</b>		<b>1,382,100</b>	<b>1,433,400</b>	<b>1,482,300</b>	<b>1,518,400</b>
8,300	0	Contract Hire Operating Leases		0	0	0	0
78,800	61,400	Direct Transport Costs		60,500	60,700	61,800	62,800
34,400	34,300	Transport Insurance		37,700	41,200	44,600	48,000
<b>121,500</b>	<b>95,700</b>	<b>Transport Related Expenditure</b>		<b>98,200</b>	<b>101,900</b>	<b>106,400</b>	<b>110,800</b>
77,600	74,700	Operational Bldgs Allocation		80,000	82,700	84,500	86,200
<b>77,600</b>	<b>74,700</b>	<b>Premises Related Expenditure</b>		<b>80,000</b>	<b>82,700</b>	<b>84,500</b>	<b>86,200</b>
9,800	9,800	Clothing Uniform and Laundry		9,900	10,100	10,300	10,500
9,800	10,100	Communications and Computing		10,200	10,300	10,400	10,600
524,800	524,800	Equip Furniture and Materials		532,600	543,200	553,600	564,200
1,300	300	Grants and Subscriptions		300	300	300	300
32,000	32,500	Services		33,600	34,200	34,800	35,400
<b>577,700</b>	<b>577,500</b>	<b>Supplies and Services</b>		<b>586,600</b>	<b>598,100</b>	<b>609,400</b>	<b>621,000</b>
451,800	390,300	Recharges		397,700	402,500	393,100	401,300
<b>451,800</b>	<b>390,300</b>	<b>Support Services</b>		<b>397,700</b>	<b>402,500</b>	<b>393,100</b>	<b>401,300</b>
102,300	96,600	Depreciation		96,600	96,600	96,600	96,600
<b>102,300</b>	<b>96,600</b>	<b>Capital Charges</b>		<b>96,600</b>	<b>96,600</b>	<b>96,600</b>	<b>96,600</b>
<b>2,481,200</b>	<b>2,393,700</b>	<b>Total Expenditure</b>		<b>2,641,200</b>	<b>2,715,200</b>	<b>2,772,300</b>	<b>2,834,300</b>
-3,000	-2,100	Customer Fees and Charges		-1,600	-1,600	-1,600	-1,600
-2,478,200	-2,391,600	Recharges		-2,639,600	-2,713,600	-2,770,700	-2,832,700
<b>-2,481,200</b>	<b>-2,393,700</b>	<b>Income</b>		<b>-2,641,200</b>	<b>-2,715,200</b>	<b>-2,772,300</b>	<b>-2,834,300</b>
<b>-2,481,200</b>	<b>-2,393,700</b>	<b>Total Income</b>		<b>-2,641,200</b>	<b>-2,715,200</b>	<b>-2,772,300</b>	<b>-2,834,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Planned Maintenance

1,400,200	1,346,700	Repair and Maintenance		1,167,200	1,190,200	1,213,200	1,236,200
<b>1,400,200</b>	<b>1,346,700</b>	<b>Premises Related Expenditure</b>		<b>1,167,200</b>	<b>1,190,200</b>	<b>1,213,200</b>	<b>1,236,200</b>
0	179,200	Services		0	0	0	0
<b>0</b>	<b>179,200</b>	<b>Supplies and Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
100,200	84,200	Recharges		82,800	84,100	81,100	82,800
<b>100,200</b>	<b>84,200</b>	<b>Support Services</b>		<b>82,800</b>	<b>84,100</b>	<b>81,100</b>	<b>82,800</b>
<b>1,500,400</b>	<b>1,610,100</b>	<b>Total Expenditure</b>		<b>1,250,000</b>	<b>1,274,300</b>	<b>1,294,300</b>	<b>1,319,000</b>
-1,500,400	-1,610,100	Recharges		-1,250,000	-1,274,300	-1,294,300	-1,319,000
<b>-1,500,400</b>	<b>-1,610,100</b>	<b>Income</b>		<b>-1,250,000</b>	<b>-1,274,300</b>	<b>-1,294,300</b>	<b>-1,319,000</b>
<b>-1,500,400</b>	<b>-1,610,100</b>	<b>Total Income</b>		<b>-1,250,000</b>	<b>-1,274,300</b>	<b>-1,294,300</b>	<b>-1,319,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Responsive Repairs

1,795,000	1,831,400	Repair and Maintenance		2,033,300	2,116,500	2,182,700	2,253,900
<b>1,795,000</b>	<b>1,831,400</b>	<b>Premises Related Expenditure</b>		<b>2,033,300</b>	<b>2,116,500</b>	<b>2,182,700</b>	<b>2,253,900</b>
637,700	621,900	Services		564,800	576,000	587,100	598,200
<b>637,700</b>	<b>621,900</b>	<b>Supplies and Services</b>		<b>564,800</b>	<b>576,000</b>	<b>587,100</b>	<b>598,200</b>
612,000	549,400	Recharges		535,600	545,500	537,800	549,400
<b>612,000</b>	<b>549,400</b>	<b>Support Services</b>		<b>535,600</b>	<b>545,500</b>	<b>537,800</b>	<b>549,400</b>
<b>3,044,700</b>	<b>3,002,700</b>	<b>Total Expenditure</b>		<b>3,133,700</b>	<b>3,238,000</b>	<b>3,307,600</b>	<b>3,401,500</b>
-10,400	-10,400	Customer Fees and Charges		-10,600	-10,800	-11,000	-11,200
-3,034,300	-2,992,300	Recharges		-3,123,100	-3,227,200	-3,296,600	-3,390,300
<b>-3,044,700</b>	<b>-3,002,700</b>	<b>Income</b>		<b>-3,133,700</b>	<b>-3,238,000</b>	<b>-3,307,600</b>	<b>-3,401,500</b>
<b>-3,044,700</b>	<b>-3,002,700</b>	<b>Total Income</b>		<b>-3,133,700</b>	<b>-3,238,000</b>	<b>-3,307,600</b>	<b>-3,401,500</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### **SECTION : Repairs & Maintenance**

#### **Rechargeable Repairs**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
100,000	100,000	Repair and Maintenance	100,000	100,000	100,000	100,000
<b>100,000</b>	<b>100,000</b>	<b>Premises Related Expenditure</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
100,000	100,000	<b>Total Expenditure</b>	100,000	100,000	100,000	100,000
-100,000	-100,000	Customer Fees and Charges	-100,000	-100,000	-100,000	-100,000
<b>-100,000</b>	<b>-100,000</b>	<b>Income</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>	<b>-100,000</b>
-100,000	-100,000	<b>Total Income</b>	-100,000	-100,000	-100,000	-100,000
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### **Insurance Repairs**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
17,400	17,400	Repair and Maintenance	17,400	17,400	17,400	17,400
<b>17,400</b>	<b>17,400</b>	<b>Premises Related Expenditure</b>	<b>17,400</b>	<b>17,400</b>	<b>17,400</b>	<b>17,400</b>
20,000	20,000	Services	20,000	20,000	20,000	20,000
<b>20,000</b>	<b>20,000</b>	<b>Supplies and Services</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
37,400	37,400	<b>Total Expenditure</b>	37,400	37,400	37,400	37,400
-37,400	-37,400	Customer Fees and Charges	-37,400	-37,400	-37,400	-37,400
<b>-37,400</b>	<b>-37,400</b>	<b>Income</b>	<b>-37,400</b>	<b>-37,400</b>	<b>-37,400</b>	<b>-37,400</b>
-37,400	-37,400	<b>Total Income</b>	-37,400	-37,400	-37,400	-37,400
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2015/16 Estimate £	2015/16 Revised £
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## Environmental Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Safety

#### Vehicle Maintenance

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
246,200	250,500	Direct Employee Expenses	268,800	282,700	287,900	290,600
6,000	8,000	Indirect Employee Expenses	6,100	6,500	7,100	7,500
<b>252,200</b>	<b>258,500</b>	<b>Employees</b>	<b>274,900</b>	<b>289,200</b>	<b>295,000</b>	<b>298,100</b>
100	100	Car Allowances	100	100	100	100
3,400	4,100	Direct Transport Costs	4,000	4,100	4,100	4,100
1,700	1,800	Transport Insurance	2,000	2,200	2,300	2,500
<b>5,200</b>	<b>6,000</b>	<b>Transport Related Expenditure</b>	<b>6,100</b>	<b>6,400</b>	<b>6,500</b>	<b>6,700</b>
2,600	2,900	Cleaning and Domestic Supplies	3,000	3,000	3,000	3,000
15,200	15,200	Energy Costs	15,500	15,800	16,300	16,700
1,800	2,200	Premises Insurance	2,400	2,600	2,900	3,100
16,200	16,200	Rates	16,600	17,000	17,500	18,000
29,300	29,300	Rents	29,300	29,300	29,300	29,300
11,100	11,100	Repair and Maintenance	11,300	11,500	11,700	11,900
7,800	8,800	Water Services	8,900	9,200	9,300	9,400
<b>84,000</b>	<b>85,700</b>	<b>Premises Related Expenditure</b>	<b>87,000</b>	<b>88,400</b>	<b>90,000</b>	<b>91,400</b>
700	700	Clothing Uniform and Laundry	700	700	700	800
19,700	9,900	Equip Furniture and Materials	12,900	13,200	13,400	13,700
100	100	General Office Supplies	100	100	100	100
900	1,600	Grants and Subscriptions	1,200	1,200	1,200	1,300
3,500	2,300	Services	2,300	2,400	2,400	2,500
<b>24,900</b>	<b>14,600</b>	<b>Supplies and Services</b>	<b>17,200</b>	<b>17,600</b>	<b>17,800</b>	<b>18,400</b>
29,300	29,200	Recharges	32,400	32,900	33,600	34,300
<b>29,300</b>	<b>29,200</b>	<b>Support Services</b>	<b>32,400</b>	<b>32,900</b>	<b>33,600</b>	<b>34,300</b>
400	0	Depreciation	0	2,500	2,500	4,100
<b>400</b>	<b>0</b>	<b>Capital Charges</b>	<b>0</b>	<b>2,500</b>	<b>2,500</b>	<b>4,100</b>
<b>396,000</b>	<b>394,000</b>	<b>Total Expenditure</b>	<b>417,600</b>	<b>437,000</b>	<b>445,400</b>	<b>453,000</b>
-396,000	-394,000	Recharges	-417,600	-437,000	-445,400	-453,000
<b>-396,000</b>	<b>-394,000</b>	<b>Income</b>	<b>-417,600</b>	<b>-437,000</b>	<b>-445,400</b>	<b>-453,000</b>
<b>-396,000</b>	<b>-394,000</b>	<b>Total Income</b>	<b>-417,600</b>	<b>-437,000</b>	<b>-445,400</b>	<b>-453,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Vehicle Maintenance - External Recharges

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
1,000	1,000	Miscellaneous Expenses	1,000	1,000	1,000	1,000
<b>1,000</b>	<b>1,000</b>	<b>Supplies and Services</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
4,000	4,000	Recharges	4,000	4,000	4,000	4,000
<b>4,000</b>	<b>4,000</b>	<b>Support Services</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>5,000</b>	<b>5,000</b>	<b>Total Expenditure</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
-5,000	-5,000	Customer Fees and Charges	-5,000	-5,000	-5,000	-5,000
<b>-5,000</b>	<b>-5,000</b>	<b>Income</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>-5,000</b>	<b>-5,000</b>	<b>Total Income</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Pool Cars

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	16,900	Contract Hire Operating Leases	22,200	22,700	23,100	23,500
0	3,500	Direct Transport Costs	4,200	4,100	4,200	4,200
0	5,300	Transport Insurance	5,800	6,400	6,900	7,400
<b>0</b>	<b>25,700</b>	<b>Transport Related Expenditure</b>	<b>32,200</b>	<b>33,200</b>	<b>34,200</b>	<b>35,100</b>
<b>0</b>	<b>25,700</b>	<b>Total Expenditure</b>	<b>32,200</b>	<b>33,200</b>	<b>34,200</b>	<b>35,100</b>
0	-8,600	Recharges	-10,700	-11,100	-11,400	-11,700
<b>0</b>	<b>-8,600</b>	<b>Income</b>	<b>-10,700</b>	<b>-11,100</b>	<b>-11,400</b>	<b>-11,700</b>
<b>0</b>	<b>-8,600</b>	<b>Total Income</b>	<b>-10,700</b>	<b>-11,100</b>	<b>-11,400</b>	<b>-11,700</b>
<b>0</b>	<b>17,100</b>	<b>Cost Centre Total</b>	<b>21,500</b>	<b>22,100</b>	<b>22,800</b>	<b>23,400</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Safety</b>							
<b>CCTV Operation</b>							
200	200	Energy Costs		200	200	200	200
2,200	2,600	Premises Insurance		2,900	3,100	3,400	3,600
<b>2,400</b>	<b>2,800</b>	<b>Premises Related Expenditure</b>		<b>3,100</b>	<b>3,300</b>	<b>3,600</b>	<b>3,800</b>
78,500	81,600	Equip Furniture and Materials		82,800	84,500	86,100	87,700
300	300	Grants and Subscriptions		300	300	300	300
85,200	82,900	Services		84,100	85,800	87,500	89,100
<b>164,000</b>	<b>164,800</b>	<b>Supplies and Services</b>		<b>167,200</b>	<b>170,600</b>	<b>173,900</b>	<b>177,100</b>
3,700	3,600	Recharges		3,700	3,800	3,900	4,000
<b>3,700</b>	<b>3,600</b>	<b>Support Services</b>		<b>3,700</b>	<b>3,800</b>	<b>3,900</b>	<b>4,000</b>
<b>170,100</b>	<b>171,200</b>	<b>Total Expenditure</b>		<b>174,000</b>	<b>177,700</b>	<b>181,400</b>	<b>184,900</b>
<b>170,100</b>	<b>171,200</b>	<b>Cost Centre Total</b>		<b>174,000</b>	<b>177,700</b>	<b>181,400</b>	<b>184,900</b>

<b>SECTION : Waste/Recycling</b>							
<b>Three Stream Waste Collection</b>							
1,919,300	1,857,400	Direct Employee Expenses		1,874,500	1,919,900	1,946,500	1,981,000
41,800	40,400	Indirect Employee Expenses		43,100	46,800	50,500	54,300
<b>1,961,100</b>	<b>1,897,800</b>	<b>Employees</b>		<b>1,917,600</b>	<b>1,966,700</b>	<b>1,997,000</b>	<b>2,035,300</b>
200	200	Car Allowances		200	200	200	200
2,100	0	Contract Hire Operating Leases		0	0	0	0
521,700	490,000	Direct Transport Costs		477,700	478,100	485,900	493,500
22,700	23,800	Transport Insurance		26,200	28,600	30,900	33,300
<b>546,700</b>	<b>514,000</b>	<b>Transport Related Expenditure</b>		<b>504,100</b>	<b>506,900</b>	<b>517,000</b>	<b>527,000</b>
33,200	32,400	Operational Bldgs Allocation		42,600	44,300	45,600	46,800
<b>33,200</b>	<b>32,400</b>	<b>Premises Related Expenditure</b>		<b>42,600</b>	<b>44,300</b>	<b>45,600</b>	<b>46,800</b>
28,300	28,300	Clothing Uniform and Laundry		28,700	29,300	29,900	30,400
1,300	1,200	Communications and Computing		600	700	600	500
295,600	261,800	Equip Furniture and Materials		242,900	191,100	153,600	156,500
6,500	5,500	General Office Supplies		5,600	5,700	5,800	5,900
600	400	Grants and Subscriptions		400	400	400	400
15,600	14,200	Services		14,300	14,600	14,900	15,100
<b>347,900</b>	<b>311,400</b>	<b>Supplies and Services</b>		<b>292,500</b>	<b>241,800</b>	<b>205,200</b>	<b>208,800</b>
826,100	819,300	Recharges		874,000	889,300	909,900	928,600
<b>826,100</b>	<b>819,300</b>	<b>Support Services</b>		<b>874,000</b>	<b>889,300</b>	<b>909,900</b>	<b>928,600</b>
648,800	608,400	Depreciation		587,400	660,200	712,700	625,700
<b>648,800</b>	<b>608,400</b>	<b>Capital Charges</b>		<b>587,400</b>	<b>660,200</b>	<b>712,700</b>	<b>625,700</b>
<b>4,363,800</b>	<b>4,183,300</b>	<b>Total Expenditure</b>		<b>4,218,200</b>	<b>4,309,200</b>	<b>4,387,400</b>	<b>4,372,200</b>
-101,000	-100,700	Capital Related Income		-76,200	-32,400	0	0
<b>-101,000</b>	<b>-100,700</b>	<b>Capital Financing Income</b>		<b>-76,200</b>	<b>-32,400</b>	<b>0</b>	<b>0</b>
-13,700	-27,700	Customer Fees and Charges		-28,100	-28,700	-29,200	-29,800
-1,220,000	-1,220,000	Other Grants and Contributions		-1,220,000	-1,220,000	0	0
-12,000	-12,000	Recharges		-12,000	-12,000	-12,000	-12,000
<b>-1,245,700</b>	<b>-1,259,700</b>	<b>Income</b>		<b>-1,260,100</b>	<b>-1,260,700</b>	<b>-41,200</b>	<b>-41,800</b>
<b>-1,346,700</b>	<b>-1,360,400</b>	<b>Total Income</b>		<b>-1,336,300</b>	<b>-1,293,100</b>	<b>-41,200</b>	<b>-41,800</b>
<b>3,017,100</b>	<b>2,822,900</b>	<b>Cost Centre Total</b>		<b>2,881,900</b>	<b>3,016,100</b>	<b>4,346,200</b>	<b>4,330,400</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Waste/Recycling</b>							
<b>Trade Refuse</b>							
239,000	237,800	Direct Employee Expenses		247,100	250,400	253,500	256,800
3,900	4,200	Indirect Employee Expenses		4,600	5,000	5,500	5,900
<b>242,900</b>	<b>242,000</b>	<b>Employees</b>		<b>251,700</b>	<b>255,400</b>	<b>259,000</b>	<b>262,700</b>
82,100	93,500	Direct Transport Costs		90,600	90,200	91,600	93,000
3,400	3,500	Transport Insurance		3,900	4,200	4,600	4,900
<b>85,500</b>	<b>97,000</b>	<b>Transport Related Expenditure</b>		<b>94,500</b>	<b>94,400</b>	<b>96,200</b>	<b>97,900</b>
11,200	10,700	Operational Bldgs Allocation		13,900	14,400	14,700	15,100
<b>11,200</b>	<b>10,700</b>	<b>Premises Related Expenditure</b>		<b>13,900</b>	<b>14,400</b>	<b>14,700</b>	<b>15,100</b>
31,100	27,300	Equip Furniture and Materials		27,700	28,200	28,800	29,300
700	700	General Office Supplies		700	700	700	800
384,000	384,800	Services		394,300	399,700	410,700	425,800
<b>415,800</b>	<b>412,800</b>	<b>Supplies and Services</b>		<b>422,700</b>	<b>428,600</b>	<b>440,200</b>	<b>455,900</b>
122,100	122,000	Recharges		132,100	134,900	137,500	140,200
<b>122,100</b>	<b>122,000</b>	<b>Support Services</b>		<b>132,100</b>	<b>134,900</b>	<b>137,500</b>	<b>140,200</b>
19,500	19,000	Depreciation		14,400	14,300	5,700	5,700
<b>19,500</b>	<b>19,000</b>	<b>Capital Charges</b>		<b>14,400</b>	<b>14,300</b>	<b>5,700</b>	<b>5,700</b>
<b>897,000</b>	<b>903,500</b>	<b>Total Expenditure</b>		<b>929,300</b>	<b>942,000</b>	<b>953,300</b>	<b>977,500</b>
-25,300	-25,200	Capital Related Income		-19,100	-8,100	0	0
<b>-25,300</b>	<b>-25,200</b>	<b>Capital Financing Income</b>		<b>-19,100</b>	<b>-8,100</b>	<b>0</b>	<b>0</b>
-1,231,500	-1,223,300	Customer Fees and Charges		-1,265,100	-1,290,000	-1,315,000	-1,339,900
<b>-1,231,500</b>	<b>-1,223,300</b>	<b>Income</b>		<b>-1,265,100</b>	<b>-1,290,000</b>	<b>-1,315,000</b>	<b>-1,339,900</b>
<b>-1,256,800</b>	<b>-1,248,500</b>	<b>Total Income</b>		<b>-1,284,200</b>	<b>-1,298,100</b>	<b>-1,315,000</b>	<b>-1,339,900</b>
<b>-359,800</b>	<b>-345,000</b>	<b>Cost Centre Total</b>		<b>-354,900</b>	<b>-356,100</b>	<b>-361,700</b>	<b>-362,400</b>

### Environmental Enforcement

99,000	99,000	Services		0	0	0	0
<b>99,000</b>	<b>99,000</b>	<b>Supplies and Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>99,000</b>	<b>99,000</b>	<b>Total Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>99,000</b>	<b>99,000</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Bulky Waste Collection

11,500	9,200	Direct Transport Costs		9,100	9,200	9,300	9,400
1,700	900	Transport Insurance		1,000	1,100	1,200	1,300
<b>13,200</b>	<b>10,100</b>	<b>Transport Related Expenditure</b>		<b>10,100</b>	<b>10,300</b>	<b>10,500</b>	<b>10,700</b>
149,100	149,100	Services		151,300	154,300	157,300	160,300
<b>149,100</b>	<b>149,100</b>	<b>Supplies and Services</b>		<b>151,300</b>	<b>154,300</b>	<b>157,300</b>	<b>160,300</b>
300	0	Depreciation		0	0	3,800	3,800
<b>300</b>	<b>0</b>	<b>Capital Charges</b>		<b>0</b>	<b>0</b>	<b>3,800</b>	<b>3,800</b>
<b>162,600</b>	<b>159,200</b>	<b>Total Expenditure</b>		<b>161,400</b>	<b>164,600</b>	<b>171,600</b>	<b>174,800</b>
-61,700	-61,700	Customer Fees and Charges		-62,600	-63,800	-65,100	-66,300
<b>-61,700</b>	<b>-61,700</b>	<b>Income</b>		<b>-62,600</b>	<b>-63,800</b>	<b>-65,100</b>	<b>-66,300</b>
<b>-61,700</b>	<b>-61,700</b>	<b>Total Income</b>		<b>-62,600</b>	<b>-63,800</b>	<b>-65,100</b>	<b>-66,300</b>
<b>100,900</b>	<b>97,500</b>	<b>Cost Centre Total</b>		<b>98,800</b>	<b>100,800</b>	<b>106,500</b>	<b>108,500</b>

2015/16 Estimate £	2015/16 Revised £	Environmental Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Waste/Recycling</b>							
<b>Building Cleaning</b>							
259,900	265,200	Direct Employee Expenses		282,000	285,400	288,600	291,800
5,200	5,300	Indirect Employee Expenses		5,800	6,400	6,900	7,400
<b>265,100</b>	<b>270,500</b>	<b>Employees</b>		<b>287,800</b>	<b>291,800</b>	<b>295,500</b>	<b>299,200</b>
600	600	Car Allowances		600	600	600	600
<b>600</b>	<b>600</b>	<b>Transport Related Expenditure</b>		<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>
6,100	6,700	Cleaning and Domestic Supplies		6,800	6,900	7,100	7,200
300	500	Premises Insurance		600	600	700	700
<b>6,400</b>	<b>7,200</b>	<b>Premises Related Expenditure</b>		<b>7,400</b>	<b>7,500</b>	<b>7,800</b>	<b>7,900</b>
300	300	Clothing Uniform and Laundry		300	300	300	300
100	100	Communications and Computing		100	100	100	100
11,400	11,400	Equip Furniture and Materials		12,500	12,800	13,000	13,200
200	0	Services		0	0	0	0
<b>12,000</b>	<b>11,800</b>	<b>Supplies and Services</b>		<b>12,900</b>	<b>13,200</b>	<b>13,400</b>	<b>13,600</b>
41,000	40,500	Recharges		45,400	45,900	47,000	48,000
<b>41,000</b>	<b>40,500</b>	<b>Support Services</b>		<b>45,400</b>	<b>45,900</b>	<b>47,000</b>	<b>48,000</b>
<b>325,100</b>	<b>330,600</b>	<b>Total Expenditure</b>		<b>354,100</b>	<b>359,000</b>	<b>364,300</b>	<b>369,300</b>
-325,100	-330,600	Recharges		-354,100	-359,000	-364,300	-369,300
<b>-325,100</b>	<b>-330,600</b>	<b>Income</b>		<b>-354,100</b>	<b>-359,000</b>	<b>-364,300</b>	<b>-369,300</b>
<b>-325,100</b>	<b>-330,600</b>	<b>Total Income</b>		<b>-354,100</b>	<b>-359,000</b>	<b>-364,300</b>	<b>-369,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Governance Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### **SECTION : Democratic Services**

#### **Democratic Services Mgt & Admin**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
365,100	333,900	Direct Employee Expenses	352,100	357,900	364,000	371,200
9,600	6,600	Indirect Employee Expenses	7,000	7,300	7,800	8,200
<b>374,700</b>	<b>340,500</b>	<b>Employees</b>	<b>359,100</b>	<b>365,200</b>	<b>371,800</b>	<b>379,400</b>
1,000	700	Car Allowances	700	700	700	800
500	700	Public Transport	700	700	700	800
<b>1,500</b>	<b>1,400</b>	<b>Transport Related Expenditure</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>1,600</b>
7,000	8,200	Communications and Computing	7,100	7,200	7,400	7,500
300	300	Equip Furniture and Materials	300	300	300	300
100	100	Expenses	100	100	100	100
5,900	5,900	General Office Supplies	4,700	4,600	4,500	4,500
1,300	1,800	Services	1,800	1,800	1,900	1,900
<b>14,600</b>	<b>16,300</b>	<b>Supplies and Services</b>	<b>14,000</b>	<b>14,000</b>	<b>14,200</b>	<b>14,300</b>
177,300	170,000	Recharges	173,400	178,800	184,300	189,700
<b>177,300</b>	<b>170,000</b>	<b>Support Services</b>	<b>173,400</b>	<b>178,800</b>	<b>184,300</b>	<b>189,700</b>
<b>568,100</b>	<b>528,200</b>	<b>Total Expenditure</b>	<b>547,900</b>	<b>559,400</b>	<b>571,700</b>	<b>585,000</b>
-568,100	-528,200	Recharges	-557,100	-569,600	-582,900	-597,300
<b>-568,100</b>	<b>-528,200</b>	<b>Income</b>	<b>-557,100</b>	<b>-569,600</b>	<b>-582,900</b>	<b>-597,300</b>
<b>-568,100</b>	<b>-528,200</b>	<b>Total Income</b>	<b>-557,100</b>	<b>-569,600</b>	<b>-582,900</b>	<b>-597,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-9,200</b>	<b>-10,200</b>	<b>-11,200</b>	<b>-12,300</b>

#### **Local Govt Association Subscriptions**

10,700	10,700	Grants and Subscriptions	10,700	10,700	10,700	10,700
<b>10,700</b>	<b>10,700</b>	<b>Supplies and Services</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>
<b>10,700</b>	<b>10,700</b>	<b>Total Expenditure</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>
<b>10,700</b>	<b>10,700</b>	<b>Cost Centre Total</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>	<b>10,700</b>

#### **Civic & Mayoral Expenses**

18,500	10,000	Direct Transport Costs	18,800	19,100	19,500	19,900
<b>18,500</b>	<b>10,000</b>	<b>Transport Related Expenditure</b>	<b>18,800</b>	<b>19,100</b>	<b>19,500</b>	<b>19,900</b>
9,800	7,400	Catering	9,900	10,200	10,300	10,600
0	100	Communications and Computing	100	100	100	100
8,200	8,100	Expenses	8,100	8,100	8,100	8,100
1,300	500	General Office Supplies	400	400	400	400
3,000	3,700	Services	4,100	4,400	4,800	5,200
<b>22,300</b>	<b>19,800</b>	<b>Supplies and Services</b>	<b>22,600</b>	<b>23,200</b>	<b>23,700</b>	<b>24,400</b>
99,100	97,000	Recharges	101,200	103,000	105,000	107,200
<b>99,100</b>	<b>97,000</b>	<b>Support Services</b>	<b>101,200</b>	<b>103,000</b>	<b>105,000</b>	<b>107,200</b>
<b>139,900</b>	<b>126,800</b>	<b>Total Expenditure</b>	<b>142,600</b>	<b>145,300</b>	<b>148,200</b>	<b>151,500</b>
<b>139,900</b>	<b>126,800</b>	<b>Cost Centre Total</b>	<b>142,600</b>	<b>145,300</b>	<b>148,200</b>	<b>151,500</b>

2015/16 Estimate £	2015/16 Revised £	Governance Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Democratic Services

### Democratic Representation

2,700	2,600	Direct Employee Expenses	2,600	2,700	2,700	2,700
<b>2,700</b>	<b>2,600</b>	<b>Employees</b>	<b>2,600</b>	<b>2,700</b>	<b>2,700</b>	<b>2,700</b>
1,100	1,100	Catering	1,100	1,100	1,200	1,200
297,800	286,800	Expenses	288,700	288,800	288,900	289,200
700	500	General Office Supplies	500	500	500	500
2,100	2,100	Grants and Subscriptions	2,100	2,200	2,200	2,300
200	200	Services	200	200	200	200
<b>301,900</b>	<b>290,700</b>	<b>Supplies and Services</b>	<b>292,600</b>	<b>292,800</b>	<b>293,000</b>	<b>293,400</b>
739,700	711,300	Recharges	742,300	755,200	769,600	785,900
<b>739,700</b>	<b>711,300</b>	<b>Support Services</b>	<b>742,300</b>	<b>755,200</b>	<b>769,600</b>	<b>785,900</b>
<b>1,044,300</b>	<b>1,004,600</b>	<b>Total Expenditure</b>	<b>1,037,500</b>	<b>1,050,700</b>	<b>1,065,300</b>	<b>1,082,000</b>
<b>1,044,300</b>	<b>1,004,600</b>	<b>Cost Centre Total</b>	<b>1,037,500</b>	<b>1,050,700</b>	<b>1,065,300</b>	<b>1,082,000</b>

### City Council Elections

500	2,600	General Office Supplies	400	400	400	2,400
111,700	176,700	Services	8,200	8,400	8,500	180,700
<b>112,200</b>	<b>179,300</b>	<b>Supplies and Services</b>	<b>8,600</b>	<b>8,800</b>	<b>8,900</b>	<b>183,100</b>
58,300	54,200	Recharges	57,100	58,400	59,800	61,300
<b>58,300</b>	<b>54,200</b>	<b>Support Services</b>	<b>57,100</b>	<b>58,400</b>	<b>59,800</b>	<b>61,300</b>
<b>170,500</b>	<b>233,500</b>	<b>Total Expenditure</b>	<b>65,700</b>	<b>67,200</b>	<b>68,700</b>	<b>244,400</b>
<b>170,500</b>	<b>233,500</b>	<b>Cost Centre Total</b>	<b>65,700</b>	<b>67,200</b>	<b>68,700</b>	<b>244,400</b>

### Electoral Registration

20,200	15,200	Communications and Computing	20,500	20,900	21,300	21,700
4,600	4,600	Equip Furniture and Materials	4,700	4,800	4,900	4,900
24,000	24,400	General Office Supplies	23,500	23,700	23,900	24,200
46,500	31,500	Services	47,200	48,100	49,100	50,000
<b>95,300</b>	<b>75,700</b>	<b>Supplies and Services</b>	<b>95,900</b>	<b>97,500</b>	<b>99,200</b>	<b>100,800</b>
134,300	125,100	Recharges	131,800	134,700	137,800	141,200
<b>134,300</b>	<b>125,100</b>	<b>Support Services</b>	<b>131,800</b>	<b>134,700</b>	<b>137,800</b>	<b>141,200</b>
<b>229,600</b>	<b>200,800</b>	<b>Total Expenditure</b>	<b>227,700</b>	<b>232,200</b>	<b>237,000</b>	<b>242,000</b>
-2,100	-2,100	Customer Fees and Charges	-2,100	-2,200	-2,200	-2,300
<b>-2,100</b>	<b>-2,100</b>	<b>Income</b>	<b>-2,100</b>	<b>-2,200</b>	<b>-2,200</b>	<b>-2,300</b>
<b>-2,100</b>	<b>-2,100</b>	<b>Total Income</b>	<b>-2,100</b>	<b>-2,200</b>	<b>-2,200</b>	<b>-2,300</b>
<b>227,500</b>	<b>198,700</b>	<b>Cost Centre Total</b>	<b>225,600</b>	<b>230,000</b>	<b>234,800</b>	<b>239,700</b>

### City Council Elections Reserve

0	0	Appropriations	40,000	40,000	40,000	40,000
<b>0</b>	<b>0</b>	<b>Appropriations</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>0</b>	<b>0</b>	<b>Total Expenditure</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## Governance Services

### SECTION : Human Resources & Organisational Development

#### Corporate & Partnerships Initiatives

9,000	6,900	General Office Supplies	5,400	5,500	5,600	5,700
2,000	0	Services	0	0	0	0
<b>11,000</b>	<b>6,900</b>	<b>Supplies and Services</b>	<b>5,400</b>	<b>5,500</b>	<b>5,600</b>	<b>5,700</b>
11,000	6,900	Total Expenditure	5,400	5,500	5,600	5,700
11,000	6,900	<b>Cost Centre Total</b>	5,400	5,500	5,600	5,700

#### Council for Voluntary Service Grant

36,700	36,700	Grants and Subscriptions	37,300	0	0	0
<b>36,700</b>	<b>36,700</b>	<b>Supplies and Services</b>	<b>37,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
36,700	36,700	Total Expenditure	37,300	0	0	0
36,700	36,700	<b>Cost Centre Total</b>	37,300	0	0	0

#### Community Advice Network

14,500	14,500	Grants and Subscriptions	14,700	0	0	0
<b>14,500</b>	<b>14,500</b>	<b>Supplies and Services</b>	<b>14,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
14,500	14,500	Total Expenditure	14,700	0	0	0
14,500	14,500	<b>Cost Centre Total</b>	14,700	0	0	0

#### Age Concern, Lancs

7,200	7,200	Grants and Subscriptions	7,300	0	0	0
<b>7,200</b>	<b>7,200</b>	<b>Supplies and Services</b>	<b>7,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
7,200	7,200	Total Expenditure	7,300	0	0	0
7,200	7,200	<b>Cost Centre Total</b>	7,300	0	0	0

#### Lancaster District Samaritans

2,000	2,000	Grants and Subscriptions	2,000	0	0	0
<b>2,000</b>	<b>2,000</b>	<b>Supplies and Services</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
2,000	2,000	Total Expenditure	2,000	0	0	0
2,000	2,000	<b>Cost Centre Total</b>	2,000	0	0	0

#### Citizens Advice

170,800	170,800	Grants and Subscriptions	173,400	0	0	0
<b>170,800</b>	<b>170,800</b>	<b>Supplies and Services</b>	<b>173,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
170,800	170,800	Total Expenditure	173,400	0	0	0
170,800	170,800	<b>Cost Centre Total</b>	173,400	0	0	0

#### LESS Grants

4,200	4,200	Grants and Subscriptions	4,300	0	0	0
<b>4,200</b>	<b>4,200</b>	<b>Supplies and Services</b>	<b>4,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
4,200	4,200	Total Expenditure	4,300	0	0	0
4,200	4,200	<b>Cost Centre Total</b>	4,300	0	0	0

2015/16 Estimate £	2015/16 Revised £	Governance Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Human Resources & Org Devt

### Small Grants

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
12,200	12,200	Grants and Subscriptions	12,400	0	0	0
<b>12,200</b>	<b>12,200</b>	<b>Supplies and Services</b>	<b>12,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
12,200	12,200	Total Expenditure	12,400	0	0	0
<b>12,200</b>	<b>12,200</b>	<b>Cost Centre Total</b>	<b>12,400</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Unallocated VCFS Grants

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	0	Grants and Subscriptions	0	261,800	267,100	272,400
<b>0</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>261,800</b>	<b>267,100</b>	<b>272,400</b>
0	0	Total Expenditure	0	261,800	267,100	272,400
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>261,800</b>	<b>267,100</b>	<b>272,400</b>

### Victim Support Scheme

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,200	5,200	Grants and Subscriptions	5,300	0	0	0
<b>5,200</b>	<b>5,200</b>	<b>Supplies and Services</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
5,200	5,200	Total Expenditure	5,300	0	0	0
<b>5,200</b>	<b>5,200</b>	<b>Cost Centre Total</b>	<b>5,300</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Performance Reward Grant Reserve

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-12,000	-19,000	Appropriations	0	0	0	0
<b>-12,000</b>	<b>-19,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-12,000	-19,000	Total Income	0	0	0	0
<b>-12,000</b>	<b>-19,000</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Human Resources & Organisational Development

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
403,000	380,900	Direct Employee Expenses	405,000	421,800	399,000	402,600
51,100	52,800	Indirect Employee Expenses	53,200	54,500	55,800	57,100
<b>454,100</b>	<b>433,700</b>	<b>Employees</b>	<b>458,200</b>	<b>476,300</b>	<b>454,800</b>	<b>459,700</b>
2,200	1,200	Car Allowances	1,200	1,200	1,300	1,300
1,600	600	Public Transport	600	600	600	600
<b>3,800</b>	<b>1,800</b>	<b>Transport Related Expenditure</b>	<b>1,800</b>	<b>1,800</b>	<b>1,900</b>	<b>1,900</b>
3,100	2,400	Communications and Computing	100	100	100	100
1,000	1,000	Equip Furniture and Materials	500	500	500	500
1,400	400	Expenses	400	400	400	400
11,200	8,000	General Office Supplies	6,800	6,700	6,700	6,600
5,000	5,000	Grants and Subscriptions	5,000	5,000	5,000	5,000
300	0	Miscellaneous Expenses	0	0	0	0
45,200	46,400	Services	47,500	47,600	47,700	47,800
<b>67,200</b>	<b>63,200</b>	<b>Supplies and Services</b>	<b>60,300</b>	<b>60,300</b>	<b>60,400</b>	<b>60,400</b>
270,900	261,400	Recharges	264,200	271,800	282,300	290,800
<b>270,900</b>	<b>261,400</b>	<b>Support Services</b>	<b>264,200</b>	<b>271,800</b>	<b>282,300</b>	<b>290,800</b>
<b>796,000</b>	<b>760,100</b>	<b>Total Expenditure</b>	<b>784,500</b>	<b>810,200</b>	<b>799,400</b>	<b>812,800</b>
-800	-800	Other Grants and Contributions	-800	-800	-800	-800
-795,200	-759,300	Recharges	-783,800	-809,600	-798,900	-812,400
<b>-796,000</b>	<b>-760,100</b>	<b>Income</b>	<b>-784,600</b>	<b>-810,400</b>	<b>-799,700</b>	<b>-813,200</b>
-796,000	-760,100	Total Income	-784,600	-810,400	-799,700	-813,200
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-100</b>	<b>-200</b>	<b>-300</b>	<b>-400</b>



2015/16 Estimate £	2015/16 Revised £	Governance Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Human Resources &amp; Org Devt</b>							
<b>Apprenticeship Scheme Reserve</b>							
21,200	21,200	Appropriations		0	0	0	0
<b>21,200</b>	<b>21,200</b>	<b>Appropriations</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
21,200	21,200	Total Expenditure		0	0	0	0
-19,600	-19,600	Appropriations		0	0	0	0
<b>-19,600</b>	<b>-19,600</b>	<b>Appropriations</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-19,600	-19,600	Total Income		0	0	0	0
<b>1,600</b>	<b>1,600</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## SECTION : Legal

### Legal Services Mgt & Admin

300,700	247,700	Direct Employee Expenses		227,500	240,100	243,800	248,200
11,600	11,300	Indirect Employee Expenses		11,900	12,400	12,800	13,200
<b>312,300</b>	<b>259,000</b>	<b>Employees</b>		<b>239,400</b>	<b>252,500</b>	<b>256,600</b>	<b>261,400</b>
200	200	Car Allowances		200	200	200	200
300	500	Public Transport		500	500	500	500
<b>500</b>	<b>700</b>	<b>Transport Related Expenditure</b>		<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
0	500	Communications and Computing		0	0	0	0
500	500	Equip Furniture and Materials		500	500	500	500
200	200	Expenses		200	200	200	200
25,700	27,100	General Office Supplies		25,700	25,900	26,200	26,300
5,400	3,900	Grants and Subscriptions		0	0	0	0
50,800	50,800	Services		51,500	52,500	53,500	54,500
<b>82,600</b>	<b>83,000</b>	<b>Supplies and Services</b>		<b>77,900</b>	<b>79,100</b>	<b>80,400</b>	<b>81,500</b>
167,400	163,100	Recharges		166,000	170,500	174,900	179,500
<b>167,400</b>	<b>163,100</b>	<b>Support Services</b>		<b>166,000</b>	<b>170,500</b>	<b>174,900</b>	<b>179,500</b>
<b>562,800</b>	<b>505,800</b>	<b>Total Expenditure</b>		<b>484,000</b>	<b>502,800</b>	<b>512,600</b>	<b>523,100</b>
-48,400	-62,800	Customer Fees and Charges		-49,100	-50,100	-51,100	-52,100
-514,400	-443,000	Recharges		-446,200	-464,200	-473,200	-483,000
<b>-562,800</b>	<b>-505,800</b>	<b>Income</b>		<b>-495,300</b>	<b>-514,300</b>	<b>-524,300</b>	<b>-535,100</b>
-562,800	-505,800	Total Income		-495,300	-514,300	-524,300	-535,100
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>-11,300</b>	<b>-11,500</b>	<b>-11,700</b>	<b>-12,000</b>

### Searches Administration

25,600	25,600	Direct Employee Expenses		27,200	27,500	27,900	28,100
200	200	Indirect Employee Expenses		200	200	300	300
<b>25,800</b>	<b>25,800</b>	<b>Employees</b>		<b>27,400</b>	<b>27,700</b>	<b>28,200</b>	<b>28,400</b>
28,300	30,500	Services		30,800	31,200	31,600	32,000
<b>28,300</b>	<b>30,500</b>	<b>Supplies and Services</b>		<b>30,800</b>	<b>31,200</b>	<b>31,600</b>	<b>32,000</b>
93,400	84,200	Recharges		84,800	87,600	89,700	91,600
<b>93,400</b>	<b>84,200</b>	<b>Support Services</b>		<b>84,800</b>	<b>87,600</b>	<b>89,700</b>	<b>91,600</b>
<b>147,500</b>	<b>140,500</b>	<b>Total Expenditure</b>		<b>143,000</b>	<b>146,500</b>	<b>149,500</b>	<b>152,000</b>
-218,200	-229,900	Customer Fees and Charges		-207,400	-211,500	-215,600	-219,600
<b>-218,200</b>	<b>-229,900</b>	<b>Income</b>		<b>-207,400</b>	<b>-211,500</b>	<b>-215,600</b>	<b>-219,600</b>
-218,200	-229,900	Total Income		-207,400	-211,500	-215,600	-219,600
<b>-70,700</b>	<b>-89,400</b>	<b>Cost Centre Total</b>		<b>-64,400</b>	<b>-65,000</b>	<b>-66,100</b>	<b>-67,600</b>

2015/16 Estimate £	2015/16 Revised £
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## Governance Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Licensing

#### Licensing Management & Admin

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
151,100	146,000	Direct Employee Expenses	159,800	164,500	169,400	174,900
2,000	2,300	Indirect Employee Expenses	2,600	2,800	3,000	3,100
<b>153,100</b>	<b>148,300</b>	<b>Employees</b>	<b>162,400</b>	<b>167,300</b>	<b>172,400</b>	<b>178,000</b>
4,100	2,400	Car Allowances	800	800	800	900
100	100	Public Transport	100	100	100	100
<b>4,200</b>	<b>2,500</b>	<b>Transport Related Expenditure</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>1,000</b>
200	200	Clothing Uniform and Laundry	0	200	200	200
12,300	12,100	Communications and Computing	12,200	12,400	12,700	12,900
300	300	Equip Furniture and Materials	300	300	300	300
100	100	Expenses	100	100	100	100
2,700	4,200	General Office Supplies	3,600	3,500	3,500	3,400
100	100	Services	100	100	100	100
<b>15,700</b>	<b>17,000</b>	<b>Supplies and Services</b>	<b>16,300</b>	<b>16,600</b>	<b>16,900</b>	<b>17,000</b>
110,100	106,200	Recharges	108,100	111,100	115,600	119,000
<b>110,100</b>	<b>106,200</b>	<b>Support Services</b>	<b>108,100</b>	<b>111,100</b>	<b>115,600</b>	<b>119,000</b>
<b>283,100</b>	<b>274,000</b>	<b>Total Expenditure</b>	<b>287,700</b>	<b>295,900</b>	<b>305,800</b>	<b>315,000</b>
-283,100	-274,000	Recharges	-288,300	-296,600	-306,500	-315,800
<b>-283,100</b>	<b>-274,000</b>	<b>Income</b>	<b>-288,300</b>	<b>-296,600</b>	<b>-306,500</b>	<b>-315,800</b>
<b>-283,100</b>	<b>-274,000</b>	<b>Total Income</b>	<b>-288,300</b>	<b>-296,600</b>	<b>-306,500</b>	<b>-315,800</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-600</b>	<b>-700</b>	<b>-700</b>	<b>-800</b>

#### Hackney Carriage & Private Hire Licences

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,900	6,000	Equip Furniture and Materials	6,100	6,200	6,300	6,400
500	500	General Office Supplies	500	500	500	500
34,100	34,500	Services	43,000	35,600	36,300	45,000
<b>40,500</b>	<b>41,000</b>	<b>Supplies and Services</b>	<b>49,600</b>	<b>42,300</b>	<b>43,100</b>	<b>51,900</b>
186,800	172,600	Recharges	181,600	186,900	193,100	199,000
<b>186,800</b>	<b>172,600</b>	<b>Support Services</b>	<b>181,600</b>	<b>186,900</b>	<b>193,100</b>	<b>199,000</b>
<b>227,300</b>	<b>213,600</b>	<b>Total Expenditure</b>	<b>231,200</b>	<b>229,200</b>	<b>236,200</b>	<b>250,900</b>
-160,200	-141,800	Customer Fees and Charges	-159,200	-158,700	-138,300	-145,100
<b>-160,200</b>	<b>-141,800</b>	<b>Income</b>	<b>-159,200</b>	<b>-158,700</b>	<b>-138,300</b>	<b>-145,100</b>
<b>-160,200</b>	<b>-141,800</b>	<b>Total Income</b>	<b>-159,200</b>	<b>-158,700</b>	<b>-138,300</b>	<b>-145,100</b>
<b>67,100</b>	<b>71,800</b>	<b>Cost Centre Total</b>	<b>72,000</b>	<b>70,500</b>	<b>97,900</b>	<b>105,800</b>

#### Miscellaneous Licences

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	0	General Office Supplies	200	200	200	200
<b>0</b>	<b>0</b>	<b>Supplies and Services</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
14,200	16,400	Recharges	17,300	17,800	18,400	19,000
<b>14,200</b>	<b>16,400</b>	<b>Support Services</b>	<b>17,300</b>	<b>17,800</b>	<b>18,400</b>	<b>19,000</b>
<b>14,200</b>	<b>16,400</b>	<b>Total Expenditure</b>	<b>17,500</b>	<b>18,000</b>	<b>18,600</b>	<b>19,200</b>
-7,800	-8,900	Customer Fees and Charges	-14,500	-9,800	-9,400	-15,300
<b>-7,800</b>	<b>-8,900</b>	<b>Income</b>	<b>-14,500</b>	<b>-9,800</b>	<b>-9,400</b>	<b>-15,300</b>
<b>-7,800</b>	<b>-8,900</b>	<b>Total Income</b>	<b>-14,500</b>	<b>-9,800</b>	<b>-9,400</b>	<b>-15,300</b>
<b>6,400</b>	<b>7,500</b>	<b>Cost Centre Total</b>	<b>3,000</b>	<b>8,200</b>	<b>9,200</b>	<b>3,900</b>

2015/16 Estimate £	2015/16 Revised £	Governance Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## **SECTION : Licensing**

### **Licensing Act 2003**

73,600	54,800	Recharges	57,700	59,300	61,300	63,200
<b>73,600</b>	<b>54,800</b>	<b>Support Services</b>	<b>57,700</b>	<b>59,300</b>	<b>61,300</b>	<b>63,200</b>
<b>73,600</b>	<b>54,800</b>	<b>Total Expenditure</b>	<b>57,700</b>	<b>59,300</b>	<b>61,300</b>	<b>63,200</b>
-136,500	-130,500	Customer Fees and Charges	-132,500	-135,100	-137,700	-140,300
<b>-136,500</b>	<b>-130,500</b>	<b>Income</b>	<b>-132,500</b>	<b>-135,100</b>	<b>-137,700</b>	<b>-140,300</b>
<b>-136,500</b>	<b>-130,500</b>	<b>Total Income</b>	<b>-132,500</b>	<b>-135,100</b>	<b>-137,700</b>	<b>-140,300</b>
<b>-62,900</b>	<b>-75,700</b>	<b>Cost Centre Total</b>	<b>-74,800</b>	<b>-75,800</b>	<b>-76,400</b>	<b>-77,100</b>

### **Gambling Act 2005**

8,500	30,100	Recharges	31,700	32,600	33,700	34,700
<b>8,500</b>	<b>30,100</b>	<b>Support Services</b>	<b>31,700</b>	<b>32,600</b>	<b>33,700</b>	<b>34,700</b>
<b>8,500</b>	<b>30,100</b>	<b>Total Expenditure</b>	<b>31,700</b>	<b>32,600</b>	<b>33,700</b>	<b>34,700</b>
-24,400	-19,900	Customer Fees and Charges	-20,100	-20,600	-21,000	-21,400
<b>-24,400</b>	<b>-19,900</b>	<b>Income</b>	<b>-20,100</b>	<b>-20,600</b>	<b>-21,000</b>	<b>-21,400</b>
<b>-24,400</b>	<b>-19,900</b>	<b>Total Income</b>	<b>-20,100</b>	<b>-20,600</b>	<b>-21,000</b>	<b>-21,400</b>
<b>-15,900</b>	<b>10,200</b>	<b>Cost Centre Total</b>	<b>11,600</b>	<b>12,000</b>	<b>12,700</b>	<b>13,300</b>

## SECTION : Environmental Health

### Environmental Health Mgt & Admin

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
240,800	278,700	Direct Employee Expenses	307,800	312,300	316,800	320,400
2,900	2,700	Indirect Employee Expenses	2,900	3,200	3,400	3,600
<b>243,700</b>	<b>281,400</b>	<b>Employees</b>	<b>310,700</b>	<b>315,500</b>	<b>320,200</b>	<b>324,000</b>
4,000	2,400	Car Allowances	900	900	900	1,000
200	200	Public Transport	200	200	200	200
<b>4,200</b>	<b>2,600</b>	<b>Transport Related Expenditure</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>1,200</b>
1,600	1,900	Premises Insurance	2,100	2,300	2,500	2,700
<b>1,600</b>	<b>1,900</b>	<b>Premises Related Expenditure</b>	<b>2,100</b>	<b>2,300</b>	<b>2,500</b>	<b>2,700</b>
900	900	Clothing Uniform and Laundry	900	900	900	1,000
17,900	17,100	Communications and Computing	16,900	17,300	17,600	17,900
3,400	11,200	Equip Furniture and Materials	11,200	11,400	11,400	11,400
200	200	Expenses	200	200	200	200
19,500	18,900	General Office Supplies	17,000	16,900	17,000	16,900
1,300	1,300	Grants and Subscriptions	1,300	1,300	1,400	1,400
6,900	6,900	Services	3,100	6,900	6,900	6,900
<b>50,100</b>	<b>56,500</b>	<b>Supplies and Services</b>	<b>50,600</b>	<b>54,900</b>	<b>55,400</b>	<b>55,700</b>
247,200	238,300	Recharges	243,000	249,500	255,800	262,200
<b>247,200</b>	<b>238,300</b>	<b>Support Services</b>	<b>243,000</b>	<b>249,500</b>	<b>255,800</b>	<b>262,200</b>
<b>546,800</b>	<b>580,700</b>	<b>Total Expenditure</b>	<b>607,500</b>	<b>623,300</b>	<b>635,000</b>	<b>645,800</b>
-5,700	-7,200	Other Grants and Contributions	-2,300	-4,000	-1,600	-1,600
-541,100	-573,500	Recharges	-607,400	-621,700	-635,800	-646,800
<b>-546,800</b>	<b>-580,700</b>	<b>Income</b>	<b>-609,700</b>	<b>-625,700</b>	<b>-637,400</b>	<b>-648,400</b>
<b>-546,800</b>	<b>-580,700</b>	<b>Total Income</b>	<b>-609,700</b>	<b>-625,700</b>	<b>-637,400</b>	<b>-648,400</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-2,200</b>	<b>-2,400</b>	<b>-2,400</b>	<b>-2,600</b>

### Public Health Services

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
7,800	0	Equip Furniture and Materials	100	300	400	600
12,800	15,300	Services	15,600	16,000	16,600	17,000
<b>20,600</b>	<b>15,300</b>	<b>Supplies and Services</b>	<b>15,700</b>	<b>16,300</b>	<b>17,000</b>	<b>17,600</b>
<b>20,600</b>	<b>15,300</b>	<b>Total Expenditure</b>	<b>15,700</b>	<b>16,300</b>	<b>17,000</b>	<b>17,600</b>
-12,700	-14,500	Customer Fees and Charges	-14,700	-14,900	-15,300	-15,600
<b>-12,700</b>	<b>-14,500</b>	<b>Income</b>	<b>-14,700</b>	<b>-14,900</b>	<b>-15,300</b>	<b>-15,600</b>
<b>-12,700</b>	<b>-14,500</b>	<b>Total Income</b>	<b>-14,700</b>	<b>-14,900</b>	<b>-15,300</b>	<b>-15,600</b>
<b>7,900</b>	<b>800</b>	<b>Cost Centre Total</b>	<b>1,000</b>	<b>1,400</b>	<b>1,700</b>	<b>2,000</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Environmental Health

### Food & Safety

186,700	236,200	Direct Employee Expenses	242,700	246,800	250,900	253,900
4,400	4,900	Indirect Employee Expenses	5,100	5,400	5,700	5,900
<b>191,100</b>	<b>241,100</b>	<b>Employees</b>	<b>247,800</b>	<b>252,200</b>	<b>256,600</b>	<b>259,800</b>
10,300	13,600	Car Allowances	8,600	8,800	9,000	9,100
100	100	Public Transport	300	300	300	300
<b>10,400</b>	<b>13,700</b>	<b>Transport Related Expenditure</b>	<b>8,900</b>	<b>9,100</b>	<b>9,300</b>	<b>9,400</b>
100	200	Communications and Computing	100	100	100	100
500	1,200	Equip Furniture and Materials	1,200	1,200	1,300	1,300
200	400	Expenses	500	500	500	500
0	10,700	Services	6,200	6,200	6,200	6,200
<b>800</b>	<b>12,500</b>	<b>Supplies and Services</b>	<b>8,000</b>	<b>8,000</b>	<b>8,100</b>	<b>8,100</b>
124,700	129,300	Recharges	135,700	139,400	143,100	146,200
<b>124,700</b>	<b>129,300</b>	<b>Support Services</b>	<b>135,700</b>	<b>139,400</b>	<b>143,100</b>	<b>146,200</b>
<b>327,000</b>	<b>396,600</b>	<b>Total Expenditure</b>	<b>400,400</b>	<b>408,700</b>	<b>417,100</b>	<b>423,500</b>
0	-900	Customer Fees and Charges	-900	-900	-900	-900
0	-7,000	Other Grants and Contributions	-2,000	-2,000	-2,000	-2,000
<b>0</b>	<b>-7,900</b>	<b>Income</b>	<b>-2,900</b>	<b>-2,900</b>	<b>-2,900</b>	<b>-2,900</b>
<b>0</b>	<b>-7,900</b>	<b>Total Income</b>	<b>-2,900</b>	<b>-2,900</b>	<b>-2,900</b>	<b>-2,900</b>
<b>327,000</b>	<b>388,700</b>	<b>Cost Centre Total</b>	<b>397,500</b>	<b>405,800</b>	<b>414,200</b>	<b>420,600</b>

### Dog Warden Service

49,700	61,300	Direct Employee Expenses	59,100	51,600	52,500	53,400
1,000	1,000	Indirect Employee Expenses	1,100	1,200	1,300	1,400
<b>50,700</b>	<b>62,300</b>	<b>Employees</b>	<b>60,200</b>	<b>52,800</b>	<b>53,800</b>	<b>54,800</b>
6,900	4,400	Direct Transport Costs	4,300	4,200	4,400	4,400
1,700	1,800	Transport Insurance	2,000	2,200	2,300	2,500
<b>8,600</b>	<b>6,200</b>	<b>Transport Related Expenditure</b>	<b>6,300</b>	<b>6,400</b>	<b>6,700</b>	<b>6,900</b>
200	400	Clothing Uniform and Laundry	300	300	300	300
1,000	1,000	Communications and Computing	600	500	500	400
2,300	2,000	Equip Furniture and Materials	600	2,000	600	2,100
39,400	38,400	Services	39,000	39,700	40,500	41,300
<b>42,900</b>	<b>41,800</b>	<b>Supplies and Services</b>	<b>40,500</b>	<b>42,500</b>	<b>41,900</b>	<b>44,100</b>
61,200	64,200	Recharges	69,000	70,400	71,900	73,100
<b>61,200</b>	<b>64,200</b>	<b>Support Services</b>	<b>69,000</b>	<b>70,400</b>	<b>71,900</b>	<b>73,100</b>
1,300	1,000	Depreciation	3,700	3,700	2,600	6,100
<b>1,300</b>	<b>1,000</b>	<b>Capital Charges</b>	<b>3,700</b>	<b>3,700</b>	<b>2,600</b>	<b>6,100</b>
<b>164,700</b>	<b>175,500</b>	<b>Total Expenditure</b>	<b>179,700</b>	<b>175,800</b>	<b>176,900</b>	<b>185,000</b>
-8,700	-7,500	Customer Fees and Charges	-7,600	-7,700	-7,800	-7,900
<b>-8,700</b>	<b>-7,500</b>	<b>Income</b>	<b>-7,600</b>	<b>-7,700</b>	<b>-7,800</b>	<b>-7,900</b>
<b>-8,700</b>	<b>-7,500</b>	<b>Total Income</b>	<b>-7,600</b>	<b>-7,700</b>	<b>-7,800</b>	<b>-7,900</b>
<b>156,000</b>	<b>168,000</b>	<b>Cost Centre Total</b>	<b>172,100</b>	<b>168,100</b>	<b>169,100</b>	<b>177,100</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Environmental Health

#### Pest Control

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
104,200	103,000	Direct Employee Expenses	109,600	114,200	116,700	118,800
1,800	2,000	Indirect Employee Expenses	2,200	2,400	2,600	2,800
<b>106,000</b>	<b>105,000</b>	<b>Employees</b>	<b>111,800</b>	<b>116,600</b>	<b>119,300</b>	<b>121,600</b>
3,000	2,000	Contract Hire Operating Leases	0	0	0	0
10,500	8,800	Direct Transport Costs	8,600	8,600	8,900	9,000
3,500	3,500	Transport Insurance	3,900	4,200	4,600	4,900
<b>17,000</b>	<b>14,300</b>	<b>Transport Related Expenditure</b>	<b>12,500</b>	<b>12,800</b>	<b>13,500</b>	<b>13,900</b>
400	400	Clothing Uniform and Laundry	400	400	400	400
800	900	Communications and Computing	500	500	500	500
8,800	8,800	Equip Furniture and Materials	8,900	9,100	9,300	9,400
<b>10,000</b>	<b>10,100</b>	<b>Supplies and Services</b>	<b>9,800</b>	<b>10,000</b>	<b>10,200</b>	<b>10,300</b>
64,300	66,700	Recharges	69,000	71,200	73,200	74,800
<b>64,300</b>	<b>66,700</b>	<b>Support Services</b>	<b>69,000</b>	<b>71,200</b>	<b>73,200</b>	<b>74,800</b>
7,800	2,700	Depreciation	7,300	11,300	11,300	11,300
<b>7,800</b>	<b>2,700</b>	<b>Capital Charges</b>	<b>7,300</b>	<b>11,300</b>	<b>11,300</b>	<b>11,300</b>
<b>205,100</b>	<b>198,800</b>	<b>Total Expenditure</b>	<b>210,400</b>	<b>221,900</b>	<b>227,500</b>	<b>231,900</b>
-117,500	-111,100	Customer Fees and Charges	-119,200	-121,600	-124,000	-126,300
<b>-117,500</b>	<b>-111,100</b>	<b>Income</b>	<b>-119,200</b>	<b>-121,600</b>	<b>-124,000</b>	<b>-126,300</b>
<b>-117,500</b>	<b>-111,100</b>	<b>Total Income</b>	<b>-119,200</b>	<b>-121,600</b>	<b>-124,000</b>	<b>-126,300</b>
<b>87,600</b>	<b>87,700</b>	<b>Cost Centre Total</b>	<b>91,200</b>	<b>100,300</b>	<b>103,500</b>	<b>105,600</b>

#### Lancaster Port Health Authority

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
3,400	3,600	Recharges	3,800	3,900	4,000	4,000
<b>3,400</b>	<b>3,600</b>	<b>Support Services</b>	<b>3,800</b>	<b>3,900</b>	<b>4,000</b>	<b>4,000</b>
<b>3,400</b>	<b>3,600</b>	<b>Total Expenditure</b>	<b>3,800</b>	<b>3,900</b>	<b>4,000</b>	<b>4,000</b>
-2,800	-5,100	Customer Fees and Charges	-5,200	-5,300	-5,400	-5,500
<b>-2,800</b>	<b>-5,100</b>	<b>Income</b>	<b>-5,200</b>	<b>-5,300</b>	<b>-5,400</b>	<b>-5,500</b>
<b>-2,800</b>	<b>-5,100</b>	<b>Total Income</b>	<b>-5,200</b>	<b>-5,300</b>	<b>-5,400</b>	<b>-5,500</b>
<b>600</b>	<b>-1,500</b>	<b>Cost Centre Total</b>	<b>-1,400</b>	<b>-1,400</b>	<b>-1,400</b>	<b>-1,500</b>

#### Corporate Safety

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
89,400	43,100	Direct Employee Expenses	44,500	45,000	45,400	45,900
5,100	4,600	Indirect Employee Expenses	4,700	4,800	4,900	5,100
<b>94,500</b>	<b>47,700</b>	<b>Employees</b>	<b>49,200</b>	<b>49,800</b>	<b>50,300</b>	<b>51,000</b>
2,400	0	Car Allowances	0	0	0	0
200	0	Public Transport	0	0	0	0
<b>2,600</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
600	600	Clothing Uniform and Laundry	600	600	600	600
100	0	Communications and Computing	0	0	0	0
3,700	3,000	Equip Furniture and Materials	3,000	3,100	3,200	3,200
500	400	Expenses	400	400	400	400
400	400	General Office Supplies	400	400	400	400
100	100	Grants and Subscriptions	100	100	100	100
8,500	8,000	Services	8,100	8,300	8,400	8,600
<b>13,900</b>	<b>12,500</b>	<b>Supplies and Services</b>	<b>12,600</b>	<b>12,900</b>	<b>13,100</b>	<b>13,300</b>
83,800	87,000	Recharges	92,400	94,600	97,000	98,900
<b>83,800</b>	<b>87,000</b>	<b>Support Services</b>	<b>92,400</b>	<b>94,600</b>	<b>97,000</b>	<b>98,900</b>
<b>194,800</b>	<b>147,200</b>	<b>Total Expenditure</b>	<b>154,200</b>	<b>157,300</b>	<b>160,400</b>	<b>163,200</b>
-100	0	Customer Fees and Charges	0	0	0	0
<b>-100</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-100</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>194,700</b>	<b>147,200</b>	<b>Cost Centre Total</b>	<b>154,200</b>	<b>157,300</b>	<b>160,400</b>	<b>163,200</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Environmental Health

#### Environmental Protection

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
247,600	200,000	Direct Employee Expenses	196,500	199,500	203,000	205,200
7,100	8,400	Indirect Employee Expenses	7,500	7,800	8,100	8,400
<b>254,700</b>	<b>208,400</b>	<b>Employees</b>	<b>204,000</b>	<b>207,300</b>	<b>211,100</b>	<b>213,600</b>
14,100	12,200	Car Allowances	6,200	6,300	6,400	6,600
100	300	Public Transport	300	300	300	300
<b>14,200</b>	<b>12,500</b>	<b>Transport Related Expenditure</b>	<b>6,500</b>	<b>6,600</b>	<b>6,700</b>	<b>6,900</b>
12,000	10,000	Repair and Maintenance	10,200	10,400	10,600	10,800
<b>12,000</b>	<b>10,000</b>	<b>Premises Related Expenditure</b>	<b>10,200</b>	<b>10,400</b>	<b>10,600</b>	<b>10,800</b>
200	300	Communications and Computing	200	200	200	200
1,300	1,300	Equip Furniture and Materials	1,300	1,300	1,400	1,400
400	400	Expenses	400	400	400	400
100	100	General Office Supplies	100	100	100	100
3,500	5,500	Miscellaneous Expenses	3,600	3,600	3,700	3,800
51,300	32,500	Services	41,300	42,400	43,500	44,600
<b>56,800</b>	<b>40,100</b>	<b>Supplies and Services</b>	<b>46,900</b>	<b>48,000</b>	<b>49,300</b>	<b>50,500</b>
125,300	129,600	Recharges	135,700	139,600	143,300	146,400
<b>125,300</b>	<b>129,600</b>	<b>Support Services</b>	<b>135,700</b>	<b>139,600</b>	<b>143,300</b>	<b>146,400</b>
<b>463,000</b>	<b>400,600</b>	<b>Total Expenditure</b>	<b>403,300</b>	<b>411,900</b>	<b>421,000</b>	<b>428,200</b>
-26,500	-25,500	Customer Fees and Charges	-25,700	-25,800	-26,100	-26,300
<b>-26,500</b>	<b>-25,500</b>	<b>Income</b>	<b>-25,700</b>	<b>-25,800</b>	<b>-26,100</b>	<b>-26,300</b>
<b>-26,500</b>	<b>-25,500</b>	<b>Total Income</b>	<b>-25,700</b>	<b>-25,800</b>	<b>-26,100</b>	<b>-26,300</b>
<b>436,500</b>	<b>375,100</b>	<b>Cost Centre Total</b>	<b>377,600</b>	<b>386,100</b>	<b>394,900</b>	<b>401,900</b>

#### Emergency Planning

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
29,700	29,700	Direct Employee Expenses	30,500	30,900	31,200	31,500
1,800	1,800	Indirect Employee Expenses	1,800	2,000	2,000	2,000
<b>31,500</b>	<b>31,500</b>	<b>Employees</b>	<b>32,300</b>	<b>32,900</b>	<b>33,200</b>	<b>33,500</b>
600	600	Car Allowances	600	600	600	600
100	100	Public Transport	100	100	100	100
<b>700</b>	<b>700</b>	<b>Transport Related Expenditure</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
900	500	Communications and Computing	300	300	300	300
7,700	7,500	Equip Furniture and Materials	7,600	7,800	7,900	8,100
100	100	Expenses	100	100	100	100
300	300	General Office Supplies	300	300	300	300
19,800	19,600	Services	19,900	20,300	20,700	21,100
<b>28,800</b>	<b>28,000</b>	<b>Supplies and Services</b>	<b>28,200</b>	<b>28,800</b>	<b>29,300</b>	<b>29,900</b>
14,400	15,200	Recharges	16,200	16,600	16,900	17,200
<b>14,400</b>	<b>15,200</b>	<b>Support Services</b>	<b>16,200</b>	<b>16,600</b>	<b>16,900</b>	<b>17,200</b>
<b>75,400</b>	<b>75,400</b>	<b>Total Expenditure</b>	<b>77,400</b>	<b>79,000</b>	<b>80,100</b>	<b>81,300</b>
<b>75,400</b>	<b>75,400</b>	<b>Cost Centre Total</b>	<b>77,400</b>	<b>79,000</b>	<b>80,100</b>	<b>81,300</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Environmental Health

### Cemeteries - General

163,700	164,000	Direct Employee Expenses	174,200	177,800	180,200	182,900
3,800	4,200	Indirect Employee Expenses	4,500	4,800	5,300	5,600
<b>167,500</b>	<b>168,200</b>	<b>Employees</b>	<b>178,700</b>	<b>182,600</b>	<b>185,500</b>	<b>188,500</b>
0	2,000	Contract Hire Operating Leases	0	0	0	0
15,200	8,400	Direct Transport Costs	8,300	8,300	8,400	8,700
3,500	3,500	Transport Insurance	3,900	4,200	4,600	4,900
<b>18,700</b>	<b>13,900</b>	<b>Transport Related Expenditure</b>	<b>12,200</b>	<b>12,500</b>	<b>13,000</b>	<b>13,600</b>
1,500	1,300	Cleaning and Domestic Supplies	1,300	1,300	1,400	1,400
900	700	Energy Costs	700	800	800	800
9,400	11,400	Grounds Maintenance Costs	9,500	9,700	10,000	10,100
800	800	Premises Insurance	900	1,000	1,000	1,100
16,900	17,100	Rates	17,500	18,000	18,500	19,000
3,100	3,100	Repair and Maintenance	3,100	3,200	3,300	3,300
5,200	4,100	Water Services	4,200	4,700	4,800	4,900
<b>37,800</b>	<b>38,500</b>	<b>Premises Related Expenditure</b>	<b>37,200</b>	<b>38,700</b>	<b>39,800</b>	<b>40,600</b>
1,000	1,000	Clothing Uniform and Laundry	1,000	1,000	1,100	1,100
1,800	1,800	Communications and Computing	1,700	1,800	1,800	1,800
8,600	8,100	Equip Furniture and Materials	8,200	8,400	8,500	8,800
8,200	8,000	Services	8,300	8,500	8,700	8,800
<b>19,600</b>	<b>18,900</b>	<b>Supplies and Services</b>	<b>19,200</b>	<b>19,700</b>	<b>20,100</b>	<b>20,500</b>
111,600	116,400	Recharges	123,100	125,700	128,300	130,600
<b>111,600</b>	<b>116,400</b>	<b>Support Services</b>	<b>123,100</b>	<b>125,700</b>	<b>128,300</b>	<b>130,600</b>
18,400	5,700	Depreciation	12,900	12,900	11,100	12,800
<b>18,400</b>	<b>5,700</b>	<b>Capital Charges</b>	<b>12,900</b>	<b>12,900</b>	<b>11,100</b>	<b>12,800</b>
<b>373,600</b>	<b>361,600</b>	<b>Total Expenditure</b>	<b>383,300</b>	<b>392,100</b>	<b>397,800</b>	<b>406,600</b>
-246,800	-259,200	Customer Fees and Charges	-262,800	-267,900	-273,100	-278,200
<b>-246,800</b>	<b>-259,200</b>	<b>Income</b>	<b>-262,800</b>	<b>-267,900</b>	<b>-273,100</b>	<b>-278,200</b>
<b>-246,800</b>	<b>-259,200</b>	<b>Total Income</b>	<b>-262,800</b>	<b>-267,900</b>	<b>-273,100</b>	<b>-278,200</b>
<b>126,800</b>	<b>102,400</b>	<b>Cost Centre Total</b>	<b>120,500</b>	<b>124,200</b>	<b>124,700</b>	<b>128,400</b>

## SECTION : GF Housing

### Contribution to Housing Revenue Account

80,700	119,700	Grants and Subscriptions	108,200	95,900	96,500	97,500
<b>80,700</b>	<b>119,700</b>	<b>Supplies and Services</b>	<b>108,200</b>	<b>95,900</b>	<b>96,500</b>	<b>97,500</b>
80,700	119,700	<b>Total Expenditure</b>	<b>108,200</b>	<b>95,900</b>	<b>96,500</b>	<b>97,500</b>
<b>80,700</b>	<b>119,700</b>	<b>Cost Centre Total</b>	<b>108,200</b>	<b>95,900</b>	<b>96,500</b>	<b>97,500</b>



2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : GF Housing

#### Mellishaw Park

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
8,800	8,900	Direct Employee Expenses	9,200	9,600	9,900	10,200
200	200	Indirect Employee Expenses	200	200	300	300
<b>9,000</b>	<b>9,100</b>	<b>Employees</b>	<b>9,400</b>	<b>9,800</b>	<b>10,200</b>	<b>10,500</b>
17,400	12,000	Energy Costs	12,500	13,100	13,300	13,600
1,100	1,100	Grounds Maintenance Costs	1,100	1,100	1,100	1,100
200	200	Rates	200	200	200	200
12,900	13,500	Repair and Maintenance	13,700	14,000	14,200	14,500
9,100	7,600	Water Services	7,700	7,900	8,000	8,200
<b>40,700</b>	<b>34,400</b>	<b>Premises Related Expenditure</b>	<b>35,200</b>	<b>36,300</b>	<b>36,800</b>	<b>37,600</b>
800	200	Communications and Computing	200	200	200	200
200	200	General Office Supplies	200	200	200	200
1,300	1,300	Services	1,300	1,300	1,400	1,400
<b>2,300</b>	<b>1,700</b>	<b>Supplies and Services</b>	<b>1,700</b>	<b>1,700</b>	<b>1,800</b>	<b>1,800</b>
16,200	26,000	Recharges	26,000	26,000	26,000	26,000
<b>16,200</b>	<b>26,000</b>	<b>Support Services</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>
<b>68,200</b>	<b>71,200</b>	<b>Total Expenditure</b>	<b>72,300</b>	<b>73,800</b>	<b>74,800</b>	<b>75,900</b>
-58,900	-61,400	Customer Fees and Charges	-60,900	-60,500	-59,900	-59,400
-10,100	-9,800	Other Grants and Contributions	-11,400	-13,200	-14,900	-16,500
<b>-69,000</b>	<b>-71,200</b>	<b>Income</b>	<b>-72,300</b>	<b>-73,700</b>	<b>-74,800</b>	<b>-75,900</b>
<b>-69,000</b>	<b>-71,200</b>	<b>Total Income</b>	<b>-72,300</b>	<b>-73,700</b>	<b>-74,800</b>	<b>-75,900</b>
<b>-800</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>0</b>

#### Community Safety Partnership (CSP)

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
27,100	26,500	Direct Employee Expenses	29,100	30,600	32,100	33,500
200	200	Indirect Employee Expenses	200	200	300	300
<b>27,300</b>	<b>26,700</b>	<b>Employees</b>	<b>29,300</b>	<b>30,800</b>	<b>32,400</b>	<b>33,800</b>
0	100	Public Transport	100	100	100	100
<b>0</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
0	100	Expenses	100	100	100	100
26,600	51,900	Grants and Subscriptions	14,900	15,200	15,500	15,800
<b>26,600</b>	<b>52,000</b>	<b>Supplies and Services</b>	<b>15,000</b>	<b>15,300</b>	<b>15,600</b>	<b>15,900</b>
<b>53,900</b>	<b>78,800</b>	<b>Total Expenditure</b>	<b>44,400</b>	<b>46,200</b>	<b>48,100</b>	<b>49,800</b>
0	-25,300	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-25,300</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-25,300</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>53,900</b>	<b>53,500</b>	<b>Cost Centre Total</b>	<b>44,400</b>	<b>46,200</b>	<b>48,100</b>	<b>49,800</b>

#### Children & Young People

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
16,300	14,800	Direct Employee Expenses	15,600	16,300	16,500	16,600
100	100	Indirect Employee Expenses	100	100	100	100
<b>16,400</b>	<b>14,900</b>	<b>Employees</b>	<b>15,700</b>	<b>16,400</b>	<b>16,600</b>	<b>16,700</b>
100	100	Car Allowances	100	100	100	100
<b>100</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
2,300	6,800	Services	1,500	1,600	1,600	1,600
<b>2,300</b>	<b>6,800</b>	<b>Supplies and Services</b>	<b>1,500</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>
<b>18,800</b>	<b>21,800</b>	<b>Total Expenditure</b>	<b>17,300</b>	<b>18,100</b>	<b>18,300</b>	<b>18,400</b>
0	-4,300	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-4,300</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-4,300</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>18,800</b>	<b>17,500</b>	<b>Cost Centre Total</b>	<b>17,300</b>	<b>18,100</b>	<b>18,300</b>	<b>18,400</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Sport and Leisure

#### Sport & Leisure Mgt & Admin

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
99,000	110,400	Direct Employee Expenses	98,200	99,200	100,400	101,500
16,200	15,600	Indirect Employee Expenses	16,100	16,300	16,700	17,100
<b>115,200</b>	<b>126,000</b>	<b>Employees</b>	<b>114,300</b>	<b>115,500</b>	<b>117,100</b>	<b>118,600</b>
3,100	1,100	Car Allowances	1,100	1,100	1,200	1,200
2,200	4,200	Public Transport	4,300	4,300	4,400	4,500
<b>5,300</b>	<b>5,300</b>	<b>Transport Related Expenditure</b>	<b>5,400</b>	<b>5,400</b>	<b>5,600</b>	<b>5,700</b>
1,200	1,200	Cleaning and Domestic Supplies	1,200	1,200	1,300	1,300
2,100	0	Premises Insurance	0	0	0	0
2,000	0	Rates	0	0	0	0
<b>5,300</b>	<b>1,200</b>	<b>Premises Related Expenditure</b>	<b>1,200</b>	<b>1,200</b>	<b>1,300</b>	<b>1,300</b>
24,500	23,300	Communications and Computing	23,300	23,900	24,200	24,800
2,400	2,400	Equip Furniture and Materials	2,400	2,500	2,500	2,500
100	100	Expenses	100	100	100	100
14,000	8,500	General Office Supplies	8,000	8,100	8,100	8,300
2,500	2,000	Grants and Subscriptions	2,500	2,600	2,600	2,700
1,500	500	Miscellaneous Expenses	500	500	500	500
2,900	2,900	Services	2,900	3,000	3,100	3,100
<b>47,900</b>	<b>39,700</b>	<b>Supplies and Services</b>	<b>39,700</b>	<b>40,700</b>	<b>41,100</b>	<b>42,000</b>
282,500	271,600	Recharges	279,000	287,600	290,300	296,900
<b>282,500</b>	<b>271,600</b>	<b>Support Services</b>	<b>279,000</b>	<b>287,600</b>	<b>290,300</b>	<b>296,900</b>
<b>456,200</b>	<b>443,800</b>	<b>Total Expenditure</b>	<b>439,600</b>	<b>450,400</b>	<b>455,400</b>	<b>464,500</b>
-456,200	-443,800	Recharges	-440,500	-451,300	-456,400	-465,500
<b>-456,200</b>	<b>-443,800</b>	<b>Income</b>	<b>-440,500</b>	<b>-451,300</b>	<b>-456,400</b>	<b>-465,500</b>
<b>-456,200</b>	<b>-443,800</b>	<b>Total Income</b>	<b>-440,500</b>	<b>-451,300</b>	<b>-456,400</b>	<b>-465,500</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-900</b>	<b>-900</b>	<b>-1,000</b>	<b>-1,000</b>

#### Community Development Partnership

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
45,400	45,400	Miscellaneous Expenses	46,100	47,000	47,900	48,800
<b>45,400</b>	<b>45,400</b>	<b>Supplies and Services</b>	<b>46,100</b>	<b>47,000</b>	<b>47,900</b>	<b>48,800</b>
<b>45,400</b>	<b>45,400</b>	<b>Total Expenditure</b>	<b>46,100</b>	<b>47,000</b>	<b>47,900</b>	<b>48,800</b>
-25,100	-25,100	Other Grants and Contributions	-25,100	-25,100	-25,100	-25,100
<b>-25,100</b>	<b>-25,100</b>	<b>Income</b>	<b>-25,100</b>	<b>-25,100</b>	<b>-25,100</b>	<b>-25,100</b>
<b>-25,100</b>	<b>-25,100</b>	<b>Total Income</b>	<b>-25,100</b>	<b>-25,100</b>	<b>-25,100</b>	<b>-25,100</b>
<b>20,300</b>	<b>20,300</b>	<b>Cost Centre Total</b>	<b>21,000</b>	<b>21,900</b>	<b>22,800</b>	<b>23,700</b>

#### Youth Games

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	100	Contract Hire Operating Leases	0	0	0	0
0	30,900	Public Transport	0	0	0	0
<b>0</b>	<b>31,000</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	7,200	Clothing Uniform and Laundry	0	0	0	0
0	600	Expenses	0	0	0	0
0	300	General Office Supplies	0	0	0	0
11,800	1,500	Miscellaneous Expenses	12,000	54,000	12,400	12,700
0	400	Services	0	0	0	0
<b>11,800</b>	<b>10,000</b>	<b>Supplies and Services</b>	<b>12,000</b>	<b>54,000</b>	<b>12,400</b>	<b>12,700</b>
<b>11,800</b>	<b>41,000</b>	<b>Total Expenditure</b>	<b>12,000</b>	<b>54,000</b>	<b>12,400</b>	<b>12,700</b>
0	-16,500	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-16,500</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-16,500</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>11,800</b>	<b>24,500</b>	<b>Cost Centre Total</b>	<b>12,000</b>	<b>54,000</b>	<b>12,400</b>	<b>12,700</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Sport and Leisure

### Holiday Activities Programme

10,600	14,600	Services	10,800	11,000	11,200	11,400
<b>10,600</b>	<b>14,600</b>	<b>Supplies and Services</b>	<b>10,800</b>	<b>11,000</b>	<b>11,200</b>	<b>11,400</b>
<b>10,600</b>	<b>14,600</b>	<b>Total Expenditure</b>	<b>10,800</b>	<b>11,000</b>	<b>11,200</b>	<b>11,400</b>
-8,500	-17,000	Customer Fees and Charges	-17,300	-17,600	-17,900	-18,300
<b>-8,500</b>	<b>-17,000</b>	<b>Income</b>	<b>-17,300</b>	<b>-17,600</b>	<b>-17,900</b>	<b>-18,300</b>
<b>-8,500</b>	<b>-17,000</b>	<b>Total Income</b>	<b>-17,300</b>	<b>-17,600</b>	<b>-17,900</b>	<b>-18,300</b>
<b>2,100</b>	<b>-2,400</b>	<b>Cost Centre Total</b>	<b>-6,500</b>	<b>-6,600</b>	<b>-6,700</b>	<b>-6,900</b>

### Sports & Physical Activity

89,900	89,900	Direct Employee Expenses	92,100	92,900	93,800	94,700
2,100	1,800	Indirect Employee Expenses	2,000	2,200	2,300	2,500
<b>92,000</b>	<b>91,700</b>	<b>Employees</b>	<b>94,100</b>	<b>95,100</b>	<b>96,100</b>	<b>97,200</b>
11,600	8,000	Contract Hire Operating Leases	8,200	8,400	8,600	8,900
4,500	4,500	Direct Transport Costs	4,300	4,300	4,300	4,400
2,600	1,800	Transport Insurance	2,000	2,200	2,300	2,500
<b>18,700</b>	<b>14,300</b>	<b>Transport Related Expenditure</b>	<b>14,500</b>	<b>14,900</b>	<b>15,200</b>	<b>15,800</b>
100	100	Premises Insurance	100	100	100	100
<b>100</b>	<b>100</b>	<b>Premises Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
1,000	1,000	Clothing Uniform and Laundry	1,000	1,000	1,000	1,000
600	900	Communications and Computing	500	500	500	500
6,400	6,400	Equip Furniture and Materials	6,500	6,600	6,800	6,900
100	100	Expenses	100	100	100	100
2,600	2,600	Services	2,600	2,700	2,700	2,800
<b>10,700</b>	<b>11,000</b>	<b>Supplies and Services</b>	<b>10,700</b>	<b>10,900</b>	<b>11,100</b>	<b>11,300</b>
59,100	58,100	Recharges	58,500	59,800	60,900	62,000
<b>59,100</b>	<b>58,100</b>	<b>Support Services</b>	<b>58,500</b>	<b>59,800</b>	<b>60,900</b>	<b>62,000</b>
<b>180,600</b>	<b>175,200</b>	<b>Total Expenditure</b>	<b>177,900</b>	<b>180,800</b>	<b>183,400</b>	<b>186,400</b>
-8,800	-8,800	Customer Fees and Charges	-8,900	-9,100	-9,300	-9,500
<b>-8,800</b>	<b>-8,800</b>	<b>Income</b>	<b>-8,900</b>	<b>-9,100</b>	<b>-9,300</b>	<b>-9,500</b>
<b>-8,800</b>	<b>-8,800</b>	<b>Total Income</b>	<b>-8,900</b>	<b>-9,100</b>	<b>-9,300</b>	<b>-9,500</b>
<b>171,800</b>	<b>166,400</b>	<b>Cost Centre Total</b>	<b>169,000</b>	<b>171,700</b>	<b>174,100</b>	<b>176,900</b>

### William Smith Festival

1,000	1,000	Equip Furniture and Materials	1,000	1,000	1,100	1,100
<b>1,000</b>	<b>1,000</b>	<b>Supplies and Services</b>	<b>1,000</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>
<b>1,000</b>	<b>1,000</b>	<b>Total Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>
-200	-200	Interest	-200	-200	-200	-200
<b>-200</b>	<b>-200</b>	<b>Income</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>-200</b>	<b>-200</b>	<b>Total Income</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>
<b>800</b>	<b>800</b>	<b>Cost Centre Total</b>	<b>800</b>	<b>800</b>	<b>900</b>	<b>900</b>

### Community Leisure Projects

4,300	4,300	Services	4,400	4,500	4,500	4,600
<b>4,300</b>	<b>4,300</b>	<b>Supplies and Services</b>	<b>4,400</b>	<b>4,500</b>	<b>4,500</b>	<b>4,600</b>
<b>4,300</b>	<b>4,300</b>	<b>Total Expenditure</b>	<b>4,400</b>	<b>4,500</b>	<b>4,500</b>	<b>4,600</b>
-4,300	-4,300	Customer Fees and Charges	-4,400	-4,500	-4,500	-4,600
<b>-4,300</b>	<b>-4,300</b>	<b>Income</b>	<b>-4,400</b>	<b>-4,500</b>	<b>-4,500</b>	<b>-4,600</b>
<b>-4,300</b>	<b>-4,300</b>	<b>Total Income</b>	<b>-4,400</b>	<b>-4,500</b>	<b>-4,500</b>	<b>-4,600</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## SECTION : Sport and Leisure

### Sport & Play

46,500	46,500	Direct Employee Expenses	48,000	48,800	48,800	48,800
800	1,000	Indirect Employee Expenses	1,000	1,000	1,000	1,000
<b>47,300</b>	<b>47,500</b>	<b>Employees</b>	<b>49,000</b>	<b>49,800</b>	<b>49,800</b>	<b>49,800</b>
3,100	3,100	Contract Hire Operating Leases	3,100	3,200	3,300	3,300
800	800	Direct Transport Costs	800	800	800	800
800	900	Transport Insurance	900	900	900	900
<b>4,700</b>	<b>4,800</b>	<b>Transport Related Expenditure</b>	<b>4,800</b>	<b>4,900</b>	<b>5,000</b>	<b>5,000</b>
500	500	Equip Furniture and Materials	500	500	500	500
<b>500</b>	<b>500</b>	<b>Supplies and Services</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>52,500</b>	<b>52,800</b>	<b>Total Expenditure</b>	<b>54,300</b>	<b>55,200</b>	<b>55,300</b>	<b>55,300</b>
-500	-500	Other Grants and Contributions	-500	-500	-500	-500
<b>-500</b>	<b>-500</b>	<b>Income</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>
<b>-500</b>	<b>-500</b>	<b>Total Income</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>
<b>52,000</b>	<b>52,300</b>	<b>Cost Centre Total</b>	<b>53,800</b>	<b>54,700</b>	<b>54,800</b>	<b>54,800</b>

### Strand 2 - Exercise Referral Project

74,500	81,500	Direct Employee Expenses	0	0	0	0
0	23,100	Indirect Employee Expenses	0	0	0	0
<b>74,500</b>	<b>104,600</b>	<b>Employees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	700	Car Allowances	0	0	0	0
0	100	Public Transport	0	0	0	0
<b>0</b>	<b>800</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	1,000	Clothing Uniform and Laundry	0	0	0	0
0	200	Communications and Computing	0	0	0	0
0	12,000	Equip Furniture and Materials	0	0	0	0
35,500	0	Expenses	0	0	0	0
0	1,200	General Office Supplies	0	0	0	0
0	13,000	Services	0	0	0	0
<b>35,500</b>	<b>27,400</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>110,000</b>	<b>132,800</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-110,000	-132,800	Other Grants and Contributions	0	0	0	0
<b>-110,000</b>	<b>-132,800</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-110,000</b>	<b>-132,800</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Community Physical Activity

0	3,100	Indirect Employee Expenses	0	0	0	0
<b>0</b>	<b>3,100</b>	<b>Employees</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	2,100	Equip Furniture and Materials	0	0	0	0
0	3,200	Services	0	0	0	0
<b>0</b>	<b>5,300</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	200	Recharges	0	0	0	0
<b>0</b>	<b>200</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>8,600</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-9,900	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-9,900</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-9,900</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-1,300</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## SECTION : Sport and Leisure

### Salt Ayre Sports Centre

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
796,500	766,200	Direct Employee Expenses	849,100	872,700	894,000	915,200
17,800	17,600	Indirect Employee Expenses	18,200	19,200	20,200	21,200
<b>814,300</b>	<b>783,800</b>	<b>Employees</b>	<b>867,300</b>	<b>891,900</b>	<b>914,200</b>	<b>936,400</b>
200	0	Car Allowances	0	0	0	0
2,000	0	Contract Hire Operating Leases	0	0	0	0
15,000	12,100	Direct Transport Costs	12,300	12,500	12,700	13,000
900	900	Transport Insurance	1,000	1,100	1,200	1,300
<b>18,100</b>	<b>13,000</b>	<b>Transport Related Expenditure</b>	<b>13,300</b>	<b>13,600</b>	<b>13,900</b>	<b>14,300</b>
15,900	15,900	Cleaning and Domestic Supplies	16,200	16,500	16,800	17,100
197,600	241,800	Energy Costs	212,200	216,400	222,600	228,800
9,600	11,800	Premises Insurance	13,000	14,200	15,300	16,500
212,300	226,400	Rates	231,400	238,200	245,200	252,200
70,500	110,600	Repair and Maintenance	73,600	74,900	76,500	77,900
77,300	75,200	Water Services	78,400	80,000	81,500	83,200
<b>583,200</b>	<b>681,700</b>	<b>Premises Related Expenditure</b>	<b>624,800</b>	<b>640,200</b>	<b>657,900</b>	<b>675,700</b>
13,300	7,300	Catering	7,400	7,600	7,700	7,800
6,500	6,500	Clothing Uniform and Laundry	6,600	6,700	6,900	7,000
2,300	1,900	Communications and Computing	1,900	2,000	2,000	2,000
114,500	131,900	Equip Furniture and Materials	133,300	135,900	138,300	140,900
10,900	13,300	General Office Supplies	11,500	11,300	11,400	11,400
11,200	0	Grants and Subscriptions	0	0	0	0
89,200	111,100	Services	102,800	104,500	106,700	108,600
<b>247,900</b>	<b>272,000</b>	<b>Supplies and Services</b>	<b>263,500</b>	<b>268,000</b>	<b>273,000</b>	<b>277,700</b>
299,500	295,300	Recharges	304,400	308,800	318,600	326,600
<b>299,500</b>	<b>295,300</b>	<b>Support Services</b>	<b>304,400</b>	<b>308,800</b>	<b>318,600</b>	<b>326,600</b>
421,700	686,400	Depreciation	686,400	687,900	684,700	686,200
<b>421,700</b>	<b>686,400</b>	<b>Capital Charges</b>	<b>686,400</b>	<b>687,900</b>	<b>684,700</b>	<b>686,200</b>
<b>2,384,700</b>	<b>2,732,200</b>	<b>Total Expenditure</b>	<b>2,759,700</b>	<b>2,810,400</b>	<b>2,862,300</b>	<b>2,916,900</b>
-1,008,800	-1,093,500	Customer Fees and Charges	-1,092,500	-1,114,200	-1,135,800	-1,157,400
<b>-1,008,800</b>	<b>-1,093,500</b>	<b>Income</b>	<b>-1,092,500</b>	<b>-1,114,200</b>	<b>-1,135,800</b>	<b>-1,157,400</b>
<b>-1,008,800</b>	<b>-1,093,500</b>	<b>Total Income</b>	<b>-1,092,500</b>	<b>-1,114,200</b>	<b>-1,135,800</b>	<b>-1,157,400</b>
<b>1,375,900</b>	<b>1,638,700</b>	<b>Cost Centre Total</b>	<b>1,667,200</b>	<b>1,696,200</b>	<b>1,726,500</b>	<b>1,759,500</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Sport and Leisure

#### Hornby Swimming Pool

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
89,800	88,700	Direct Employee Expenses	93,800	95,300	96,700	97,400
1,800	2,200	Indirect Employee Expenses	2,300	2,400	2,500	2,600
<b>91,600</b>	<b>90,900</b>	<b>Employees</b>	<b>96,100</b>	<b>97,700</b>	<b>99,200</b>	<b>100,000</b>
100	100	Car Allowances	100	100	100	100
6,000	7,600	Direct Transport Costs	7,700	7,900	8,000	8,200
<b>6,100</b>	<b>7,700</b>	<b>Transport Related Expenditure</b>	<b>7,800</b>	<b>8,000</b>	<b>8,100</b>	<b>8,300</b>
23,100	19,200	Energy Costs	19,600	20,000	20,600	21,200
4,700	4,700	Rates	4,800	4,900	5,100	5,200
2,200	2,200	Rents	2,200	2,300	2,300	2,400
9,800	9,800	Water Services	9,900	10,200	10,400	10,600
<b>39,800</b>	<b>35,900</b>	<b>Premises Related Expenditure</b>	<b>36,500</b>	<b>37,400</b>	<b>38,400</b>	<b>39,400</b>
300	300	Clothing Uniform and Laundry	300	300	300	300
5,700	5,600	Equip Furniture and Materials	5,600	5,700	5,900	6,000
1,400	1,400	General Office Supplies	1,400	1,400	1,300	1,300
1,100	2,300	Services	600	600	600	600
<b>8,500</b>	<b>9,600</b>	<b>Supplies and Services</b>	<b>7,900</b>	<b>8,000</b>	<b>8,100</b>	<b>8,200</b>
11,800	10,300	Recharges	10,600	10,700	11,100	11,400
<b>11,800</b>	<b>10,300</b>	<b>Support Services</b>	<b>10,600</b>	<b>10,700</b>	<b>11,100</b>	<b>11,400</b>
<b>157,800</b>	<b>154,400</b>	<b>Total Expenditure</b>	<b>158,900</b>	<b>161,800</b>	<b>164,900</b>	<b>167,300</b>
-80,600	-70,100	Customer Fees and Charges	-71,200	-72,600	-74,000	-75,400
<b>-80,600</b>	<b>-70,100</b>	<b>Income</b>	<b>-71,200</b>	<b>-72,600</b>	<b>-74,000</b>	<b>-75,400</b>
<b>-80,600</b>	<b>-70,100</b>	<b>Total Income</b>	<b>-71,200</b>	<b>-72,600</b>	<b>-74,000</b>	<b>-75,400</b>
<b>77,200</b>	<b>84,300</b>	<b>Cost Centre Total</b>	<b>87,700</b>	<b>89,200</b>	<b>90,900</b>	<b>91,900</b>

#### Carnforth Swimming Pool

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
102,300	101,000	Direct Employee Expenses	106,400	109,000	110,600	112,300
2,400	2,200	Indirect Employee Expenses	2,300	2,400	2,700	2,800
<b>104,700</b>	<b>103,200</b>	<b>Employees</b>	<b>108,700</b>	<b>111,400</b>	<b>113,300</b>	<b>115,100</b>
12,900	11,900	Direct Transport Costs	12,100	12,300	12,600	12,800
<b>12,900</b>	<b>11,900</b>	<b>Transport Related Expenditure</b>	<b>12,100</b>	<b>12,300</b>	<b>12,600</b>	<b>12,800</b>
23,500	17,000	Energy Costs	17,600	18,200	18,600	19,200
11,000	11,000	Rates	11,200	11,600	11,900	12,300
2,400	2,400	Rents	2,400	2,500	2,500	2,600
7,300	7,400	Water Services	7,500	7,600	7,900	8,000
<b>44,200</b>	<b>37,800</b>	<b>Premises Related Expenditure</b>	<b>38,700</b>	<b>39,900</b>	<b>40,900</b>	<b>42,100</b>
400	400	Clothing Uniform and Laundry	400	400	400	400
900	600	Communications and Computing	600	600	600	600
7,200	7,800	Equip Furniture and Materials	7,400	7,700	7,800	7,900
0	200	General Office Supplies	100	100	100	100
1,000	1,700	Services	400	400	400	400
<b>9,500</b>	<b>10,700</b>	<b>Supplies and Services</b>	<b>8,900</b>	<b>9,200</b>	<b>9,300</b>	<b>9,400</b>
9,300	8,300	Recharges	8,500	8,600	8,900	9,100
<b>9,300</b>	<b>8,300</b>	<b>Support Services</b>	<b>8,500</b>	<b>8,600</b>	<b>8,900</b>	<b>9,100</b>
<b>180,600</b>	<b>171,900</b>	<b>Total Expenditure</b>	<b>176,900</b>	<b>181,400</b>	<b>185,000</b>	<b>188,500</b>
-119,400	-120,000	Customer Fees and Charges	-121,800	-124,200	-126,600	-129,000
<b>-119,400</b>	<b>-120,000</b>	<b>Income</b>	<b>-121,800</b>	<b>-124,200</b>	<b>-126,600</b>	<b>-129,000</b>
<b>-119,400</b>	<b>-120,000</b>	<b>Total Income</b>	<b>-121,800</b>	<b>-124,200</b>	<b>-126,600</b>	<b>-129,000</b>
<b>61,200</b>	<b>51,900</b>	<b>Cost Centre Total</b>	<b>55,100</b>	<b>57,200</b>	<b>58,400</b>	<b>59,500</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Sport and Leisure

### Heysham Swimming Pool

112,700	116,200	Direct Employee Expenses	119,800	123,000	125,800	129,200
2,800	1,600	Indirect Employee Expenses	1,700	1,800	1,900	2,000
<b>115,500</b>	<b>117,800</b>	<b>Employees</b>	<b>121,500</b>	<b>124,800</b>	<b>127,700</b>	<b>131,200</b>
18,000	16,400	Direct Transport Costs	16,600	17,000	17,300	17,600
<b>18,000</b>	<b>16,400</b>	<b>Transport Related Expenditure</b>	<b>16,600</b>	<b>17,000</b>	<b>17,300</b>	<b>17,600</b>
31,900	30,000	Energy Costs	30,600	31,100	32,000	33,000
17,100	16,600	Rates	17,000	17,500	18,000	18,500
2,400	2,400	Rents	2,400	2,500	2,500	2,600
9,600	11,100	Water Services	9,600	9,900	10,100	10,200
<b>61,000</b>	<b>60,100</b>	<b>Premises Related Expenditure</b>	<b>59,600</b>	<b>61,000</b>	<b>62,600</b>	<b>64,300</b>
300	300	Clothing Uniform and Laundry	300	300	300	300
400	400	Communications and Computing	400	400	400	400
18,100	18,800	Equip Furniture and Materials	18,200	18,700	19,100	19,500
400	700	General Office Supplies	600	600	500	500
2,500	2,000	Services	1,400	1,400	1,500	1,500
<b>21,700</b>	<b>22,200</b>	<b>Supplies and Services</b>	<b>20,900</b>	<b>21,400</b>	<b>21,800</b>	<b>22,200</b>
9,300	8,000	Recharges	8,300	8,400	8,700	8,900
<b>9,300</b>	<b>8,000</b>	<b>Support Services</b>	<b>8,300</b>	<b>8,400</b>	<b>8,700</b>	<b>8,900</b>
<b>225,500</b>	<b>224,500</b>	<b>Total Expenditure</b>	<b>226,900</b>	<b>232,600</b>	<b>238,100</b>	<b>244,200</b>
-164,500	-168,900	Customer Fees and Charges	-171,400	-174,800	-178,200	-181,600
<b>-164,500</b>	<b>-168,900</b>	<b>Income</b>	<b>-171,400</b>	<b>-174,800</b>	<b>-178,200</b>	<b>-181,600</b>
<b>-164,500</b>	<b>-168,900</b>	<b>Total Income</b>	<b>-171,400</b>	<b>-174,800</b>	<b>-178,200</b>	<b>-181,600</b>
<b>61,000</b>	<b>55,600</b>	<b>Cost Centre Total</b>	<b>55,500</b>	<b>57,800</b>	<b>59,900</b>	<b>62,600</b>

### Playschemes

22,800	22,400	Services	23,100	23,600	24,100	24,500
<b>22,800</b>	<b>22,400</b>	<b>Supplies and Services</b>	<b>23,100</b>	<b>23,600</b>	<b>24,100</b>	<b>24,500</b>
22,800	22,400	<b>Total Expenditure</b>	23,100	23,600	24,100	24,500
<b>22,800</b>	<b>22,400</b>	<b>Cost Centre Total</b>	<b>23,100</b>	<b>23,600</b>	<b>24,100</b>	<b>24,500</b>

### Youth Games Reserve

15,000	15,000	Appropriations	15,000	15,000	15,000	15,000
<b>15,000</b>	<b>15,000</b>	<b>Appropriations</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
15,000	15,000	<b>Total Expenditure</b>	15,000	15,000	15,000	15,000
0	-3,600	Appropriations	0	-41,800	0	0
<b>0</b>	<b>-3,600</b>	<b>Appropriations</b>	<b>0</b>	<b>-41,800</b>	<b>0</b>	<b>0</b>
0	-3,600	<b>Total Income</b>	0	-41,800	0	0
<b>15,000</b>	<b>11,400</b>	<b>Cost Centre Total</b>	<b>15,000</b>	<b>-26,800</b>	<b>15,000</b>	<b>15,000</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Strategic Housing

### Strategic Housing Mgt & Admin

191,700	202,500	Direct Employee Expenses	199,000	201,100	203,100	205,200
3,200	3,300	Indirect Employee Expenses	3,500	3,800	3,900	4,100
<b>194,900</b>	<b>205,800</b>	<b>Employees</b>	<b>202,500</b>	<b>204,900</b>	<b>207,000</b>	<b>209,300</b>
3,500	1,900	Car Allowances	1,400	1,400	1,500	1,500
100	100	Public Transport	100	100	100	100
<b>3,600</b>	<b>2,000</b>	<b>Transport Related Expenditure</b>	<b>1,500</b>	<b>1,500</b>	<b>1,600</b>	<b>1,600</b>
900	600	Communications and Computing Expenses	300	300	300	300
200	0		0	0	0	0
1,000	1,100	General Office Supplies	1,100	1,100	1,000	1,000
<b>2,100</b>	<b>1,700</b>	<b>Supplies and Services</b>	<b>1,400</b>	<b>1,400</b>	<b>1,300</b>	<b>1,300</b>
131,100	127,600	Recharges	130,300	133,800	137,300	140,800
<b>131,100</b>	<b>127,600</b>	<b>Support Services</b>	<b>130,300</b>	<b>133,800</b>	<b>137,300</b>	<b>140,800</b>
<b>331,700</b>	<b>337,100</b>	<b>Total Expenditure</b>	<b>335,700</b>	<b>341,600</b>	<b>347,200</b>	<b>353,000</b>
0	-100	Customer Fees and Charges	0	0	0	0
-331,700	-337,000	Recharges	-336,000	-341,900	-347,600	-353,400
<b>-331,700</b>	<b>-337,100</b>	<b>Income</b>	<b>-336,000</b>	<b>-341,900</b>	<b>-347,600</b>	<b>-353,400</b>
<b>-331,700</b>	<b>-337,100</b>	<b>Total Income</b>	<b>-336,000</b>	<b>-341,900</b>	<b>-347,600</b>	<b>-353,400</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-300</b>	<b>-300</b>	<b>-400</b>	<b>-400</b>

### Housing Options - Housing Advice

185,700	179,100	Direct Employee Expenses	220,300	155,200	157,300	159,400
2,400	2,400	Indirect Employee Expenses	2,400	2,500	2,700	2,800
<b>188,100</b>	<b>181,500</b>	<b>Employees</b>	<b>222,700</b>	<b>157,700</b>	<b>160,000</b>	<b>162,200</b>
500	1,500	Car Allowances	1,500	500	500	500
1,500	1,500	Public Transport	1,500	1,600	1,600	1,600
<b>2,000</b>	<b>3,000</b>	<b>Transport Related Expenditure</b>	<b>3,000</b>	<b>2,100</b>	<b>2,100</b>	<b>2,100</b>
600	500	Communications and Computing	300	300	300	300
500	1,500	Equip Furniture and Materials	1,500	500	500	500
100	0	Expenses	0	0	0	0
91,600	62,600	Miscellaneous Expenses	85,200	89,600	89,600	89,600
43,200	27,000	Services	27,400	28,000	28,500	29,100
<b>136,000</b>	<b>91,600</b>	<b>Supplies and Services</b>	<b>114,400</b>	<b>118,400</b>	<b>118,900</b>	<b>119,500</b>
161,500	177,500	Recharges	178,900	183,100	187,100	190,900
<b>161,500</b>	<b>177,500</b>	<b>Support Services</b>	<b>178,900</b>	<b>183,100</b>	<b>187,100</b>	<b>190,900</b>
<b>487,600</b>	<b>453,600</b>	<b>Total Expenditure</b>	<b>519,000</b>	<b>461,300</b>	<b>468,100</b>	<b>474,700</b>
0	-13,000	Government Grants	-12,600	0	0	0
-30,500	-42,400	Other Grants and Contributions	-61,900	-19,400	-19,400	-19,400
<b>-30,500</b>	<b>-55,400</b>	<b>Income</b>	<b>-74,500</b>	<b>-19,400</b>	<b>-19,400</b>	<b>-19,400</b>
<b>-30,500</b>	<b>-55,400</b>	<b>Total Income</b>	<b>-74,500</b>	<b>-19,400</b>	<b>-19,400</b>	<b>-19,400</b>
<b>457,100</b>	<b>398,200</b>	<b>Cost Centre Total</b>	<b>444,500</b>	<b>441,900</b>	<b>448,700</b>	<b>455,300</b>

### Family Intervention Project

14,200	0	Recharges	0	0	0	0
<b>14,200</b>	<b>0</b>	<b>Support Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>14,200</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>14,200</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Strategic Housing</b>							
<b>Home Improvement Team</b>							
0	126,600	Direct Employee Expenses		132,300	134,200	136,900	200
0	2,600	Indirect Employee Expenses		2,900	3,100	41,400	0
<b>0</b>	<b>129,200</b>	<b>Employees</b>		<b>135,200</b>	<b>137,300</b>	<b>178,300</b>	<b>200</b>
0	3,000	Car Allowances		3,000	3,100	2,200	0
0	10,800	Contract Hire Operating Leases		11,000	11,200	11,400	0
0	3,200	Direct Transport Costs		3,100	3,000	3,100	0
0	2,600	Transport Insurance		2,900	3,100	3,400	0
<b>0</b>	<b>19,600</b>	<b>Transport Related Expenditure</b>		<b>20,000</b>	<b>20,400</b>	<b>20,100</b>	<b>0</b>
0	400	Clothing Uniform and Laundry		300	300	100	0
0	700	Communications and Computing		700	700	300	0
0	15,000	Equip Furniture and Materials		19,000	19,100	7,000	0
164,500	111,100	Miscellaneous Expenses		6,000	6,000	2,000	103,900
0	5,300	Services		0	0	0	0
<b>164,500</b>	<b>132,500</b>	<b>Supplies and Services</b>		<b>26,000</b>	<b>26,100</b>	<b>9,400</b>	<b>103,900</b>
140,200	142,100	Recharges		143,600	146,800	150,000	152,900
<b>140,200</b>	<b>142,100</b>	<b>Support Services</b>		<b>143,600</b>	<b>146,800</b>	<b>150,000</b>	<b>152,900</b>
0	6,000	Amortisation of Def Chgs		0	0	0	0
<b>0</b>	<b>6,000</b>	<b>Capital Charges</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>304,700</b>	<b>429,400</b>	<b>Total Expenditure</b>		<b>324,800</b>	<b>330,600</b>	<b>357,800</b>	<b>257,000</b>
-20,000	-26,000	Customer Fees and Charges		-34,200	-84,700	-96,900	0
-3,300	-96,500	Government Grants		-5,500	0	0	0
-141,200	-158,800	Other Grants and Contributions		-141,000	-98,900	-110,700	-103,900
<b>-164,500</b>	<b>-281,300</b>	<b>Income</b>		<b>-180,700</b>	<b>-183,600</b>	<b>-207,600</b>	<b>-103,900</b>
<b>-164,500</b>	<b>-281,300</b>	<b>Total Income</b>		<b>-180,700</b>	<b>-183,600</b>	<b>-207,600</b>	<b>-103,900</b>
<b>140,200</b>	<b>148,100</b>	<b>Cost Centre Total</b>		<b>144,100</b>	<b>147,000</b>	<b>150,200</b>	<b>153,100</b>

### Home Improvements

88,900	89,200	Direct Employee Expenses		91,000	92,100	93,300	94,300
800	800	Indirect Employee Expenses		900	1,000	1,000	1,100
<b>89,700</b>	<b>90,000</b>	<b>Employees</b>		<b>91,900</b>	<b>93,100</b>	<b>94,300</b>	<b>95,400</b>
5,200	6,200	Car Allowances		3,000	3,100	3,200	3,200
<b>5,200</b>	<b>6,200</b>	<b>Transport Related Expenditure</b>		<b>3,000</b>	<b>3,100</b>	<b>3,200</b>	<b>3,200</b>
700	700	Communications and Computing		400	400	400	400
100	100	Expenses		100	100	100	100
<b>800</b>	<b>800</b>	<b>Supplies and Services</b>		<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
4,500	4,300	Recharges		5,100	5,100	5,200	5,300
<b>4,500</b>	<b>4,300</b>	<b>Support Services</b>		<b>5,100</b>	<b>5,100</b>	<b>5,200</b>	<b>5,300</b>
783,000	600,000	Amortisation of Def Chgs		1,168,000	783,000	783,000	783,000
<b>783,000</b>	<b>600,000</b>	<b>Capital Charges</b>		<b>1,168,000</b>	<b>783,000</b>	<b>783,000</b>	<b>783,000</b>
<b>883,200</b>	<b>701,300</b>	<b>Total Expenditure</b>		<b>1,268,500</b>	<b>884,800</b>	<b>886,200</b>	<b>887,400</b>
-783,000	-600,000	Capital Related Income		-1,168,000	-783,000	-783,000	-783,000
<b>-783,000</b>	<b>-600,000</b>	<b>Capital Financing Income</b>		<b>-1,168,000</b>	<b>-783,000</b>	<b>-783,000</b>	<b>-783,000</b>
-79,500	-72,000	Customer Fees and Charges		-79,700	-79,700	-79,700	-79,700
<b>-79,500</b>	<b>-72,000</b>	<b>Income</b>		<b>-79,700</b>	<b>-79,700</b>	<b>-79,700</b>	<b>-79,700</b>
<b>-862,500</b>	<b>-672,000</b>	<b>Total Income</b>		<b>-1,247,700</b>	<b>-862,700</b>	<b>-862,700</b>	<b>-862,700</b>
<b>20,700</b>	<b>29,300</b>	<b>Cost Centre Total</b>		<b>20,800</b>	<b>22,100</b>	<b>23,500</b>	<b>24,700</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Strategic Housing

#### Private Rented Sector Activity

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
125,200	120,800	Direct Employee Expenses	123,800	127,400	131,000	133,400
1,000	1,100	Indirect Employee Expenses	1,200	1,300	1,400	1,500
<b>126,200</b>	<b>121,900</b>	<b>Employees</b>	<b>125,000</b>	<b>128,700</b>	<b>132,400</b>	<b>134,900</b>
7,200	8,500	Car Allowances	4,700	4,800	4,900	4,900
0	100	Public Transport	100	100	100	100
<b>7,200</b>	<b>8,600</b>	<b>Transport Related Expenditure</b>	<b>4,800</b>	<b>4,900</b>	<b>5,000</b>	<b>5,000</b>
400	700	Communications and Computing	500	500	500	500
500	300	Equip Furniture and Materials	300	300	300	300
200	100	Expenses	100	100	100	100
1,300	6,300	Services	1,300	1,300	1,400	1,400
<b>2,400</b>	<b>7,400</b>	<b>Supplies and Services</b>	<b>2,200</b>	<b>2,200</b>	<b>2,300</b>	<b>2,300</b>
136,400	138,300	Recharges	139,600	142,700	145,700	148,600
<b>136,400</b>	<b>138,300</b>	<b>Support Services</b>	<b>139,600</b>	<b>142,700</b>	<b>145,700</b>	<b>148,600</b>
<b>272,200</b>	<b>276,200</b>	<b>Total Expenditure</b>	<b>271,600</b>	<b>278,500</b>	<b>285,400</b>	<b>290,800</b>
-14,800	-27,900	Customer Fees and Charges	-24,300	-75,900	-26,400	-31,100
<b>-14,800</b>	<b>-27,900</b>	<b>Income</b>	<b>-24,300</b>	<b>-75,900</b>	<b>-26,400</b>	<b>-31,100</b>
<b>-14,800</b>	<b>-27,900</b>	<b>Total Income</b>	<b>-24,300</b>	<b>-75,900</b>	<b>-26,400</b>	<b>-31,100</b>
<b>257,400</b>	<b>248,300</b>	<b>Cost Centre Total</b>	<b>247,300</b>	<b>202,600</b>	<b>259,000</b>	<b>259,700</b>

#### Transformation Change

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	13,800	Direct Employee Expenses	58,500	47,800	0	0
0	0	Indirect Employee Expenses	2,000	1,000	0	0
<b>0</b>	<b>13,800</b>	<b>Employees</b>	<b>60,500</b>	<b>48,800</b>	<b>0</b>	<b>0</b>
0	1,200	Car Allowances	2,300	1,200	0	0
0	100	Public Transport	100	100	0	0
<b>0</b>	<b>1,300</b>	<b>Transport Related Expenditure</b>	<b>2,400</b>	<b>1,300</b>	<b>0</b>	<b>0</b>
0	200	Clothing Uniform and Laundry	300	0	0	0
0	300	Communications and Computing	900	400	0	0
0	800	Equip Furniture and Materials	500	100	0	0
0	0	Expenses	100	100	0	0
0	0	General Office Supplies	500	0	0	0
0	0	Services	48,700	19,000	0	0
<b>0</b>	<b>1,300</b>	<b>Supplies and Services</b>	<b>51,000</b>	<b>19,600</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>16,400</b>	<b>Total Expenditure</b>	<b>113,900</b>	<b>69,700</b>	<b>0</b>	<b>0</b>
0	-16,400	Government Grants	-113,900	-69,700	0	0
<b>0</b>	<b>-16,400</b>	<b>Income</b>	<b>-113,900</b>	<b>-69,700</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-16,400</b>	<b>Total Income</b>	<b>-113,900</b>	<b>-69,700</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Homelessness Support

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	30,000	Appropriations	0	0	0	0
<b>0</b>	<b>30,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>30,000</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-1,200	Appropriations	-10,200	0	0	0
<b>0</b>	<b>-1,200</b>	<b>Appropriations</b>	<b>-10,200</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-1,200</b>	<b>Total Income</b>	<b>-10,200</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>28,800</b>	<b>Cost Centre Total</b>	<b>-10,200</b>	<b>0</b>	<b>0</b>	<b>0</b>

### SECTION : Service Support

#### Regeneration & Planning Management & Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
297,700	313,900	Direct Employee Expenses	313,200	318,000	320,700	324,200
4,500	4,600	Indirect Employee Expenses	7,100	7,400	7,800	8,200
<b>302,200</b>	<b>318,500</b>	<b>Employees</b>	<b>320,300</b>	<b>325,400</b>	<b>328,500</b>	<b>332,400</b>
2,000	1,200	Car Allowances	1,200	1,200	1,300	1,300
400	400	Public Transport	400	400	400	400
<b>2,400</b>	<b>1,600</b>	<b>Transport Related Expenditure</b>	<b>1,600</b>	<b>1,600</b>	<b>1,700</b>	<b>1,700</b>
200	1,000	Premises Insurance	1,100	1,200	1,300	1,400
<b>200</b>	<b>1,000</b>	<b>Premises Related Expenditure</b>	<b>1,100</b>	<b>1,200</b>	<b>1,300</b>	<b>1,400</b>
100	0	Clothing Uniform and Laundry	100	100	100	100
42,700	46,000	Communications and Computing	46,200	47,000	47,900	48,800
900	600	Equip Furniture and Materials	900	900	900	1,000
200	100	Expenses	1,000	1,000	1,000	1,100
9,000	9,600	General Office Supplies	8,500	8,400	8,300	8,200
3,300	3,700	Grants and Subscriptions	3,800	3,800	3,900	4,000
0	100	Miscellaneous Expenses	100	100	100	100
35,200	24,300	Services	15,400	15,700	16,000	16,300
<b>91,400</b>	<b>84,400</b>	<b>Supplies and Services</b>	<b>76,000</b>	<b>77,000</b>	<b>78,200</b>	<b>79,600</b>
399,400	376,200	Recharges	382,100	393,100	403,100	412,800
<b>399,400</b>	<b>376,200</b>	<b>Support Services</b>	<b>382,100</b>	<b>393,100</b>	<b>403,100</b>	<b>412,800</b>
<b>795,600</b>	<b>781,700</b>	<b>Total Expenditure</b>	<b>781,100</b>	<b>798,300</b>	<b>812,800</b>	<b>827,900</b>
-200	0	Customer Fees and Charges	0	0	0	0
-20,000	-1,000	Other Grants and Contributions	-1,000	-1,000	-1,000	-1,000
-775,400	-780,700	Recharges	-781,300	-798,600	-813,300	-828,500
<b>-795,600</b>	<b>-781,700</b>	<b>Income</b>	<b>-782,300</b>	<b>-799,600</b>	<b>-814,300</b>	<b>-829,500</b>
<b>-795,600</b>	<b>-781,700</b>	<b>Total Income</b>	<b>-782,300</b>	<b>-799,600</b>	<b>-814,300</b>	<b>-829,500</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-1,200</b>	<b>-1,300</b>	<b>-1,500</b>	<b>-1,600</b>

#### Conservation & Environment - General

44,900	31,100	Grants and Subscriptions	40,000	40,400	39,900	40,400
<b>44,900</b>	<b>31,100</b>	<b>Supplies and Services</b>	<b>40,000</b>	<b>40,400</b>	<b>39,900</b>	<b>40,400</b>
16,300	16,400	Recharges	16,400	17,000	17,300	17,600
<b>16,300</b>	<b>16,400</b>	<b>Support Services</b>	<b>16,400</b>	<b>17,000</b>	<b>17,300</b>	<b>17,600</b>
<b>61,200</b>	<b>47,500</b>	<b>Total Expenditure</b>	<b>56,400</b>	<b>57,400</b>	<b>57,200</b>	<b>58,000</b>
<b>61,200</b>	<b>47,500</b>	<b>Cost Centre Total</b>	<b>56,400</b>	<b>57,400</b>	<b>57,200</b>	<b>58,000</b>

#### Local Nature Reserve

6,300	5,300	Direct Employee Expenses	6,500	6,700	6,900	6,900
<b>6,300</b>	<b>5,300</b>	<b>Employees</b>	<b>6,500</b>	<b>6,700</b>	<b>6,900</b>	<b>6,900</b>
11,700	13,300	Grounds Maintenance Costs	1,400	0	0	0
<b>11,700</b>	<b>13,300</b>	<b>Premises Related Expenditure</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>18,000</b>	<b>18,600</b>	<b>Total Expenditure</b>	<b>7,900</b>	<b>6,700</b>	<b>6,900</b>	<b>6,900</b>
-12,600	-14,200	Other Grants and Contributions	-1,400	0	0	0
<b>-12,600</b>	<b>-14,200</b>	<b>Income</b>	<b>-1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-12,600</b>	<b>-14,200</b>	<b>Total Income</b>	<b>-1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>5,400</b>	<b>4,400</b>	<b>Cost Centre Total</b>	<b>6,500</b>	<b>6,700</b>	<b>6,900</b>	<b>6,900</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Development Management

#### Building Control Mgmt & Admin

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
106,400	63,600	Direct Employee Expenses	109,700	110,800	111,800	113,000
2,400	1,700	Indirect Employee Expenses	1,800	1,900	2,000	2,200
<b>108,800</b>	<b>65,300</b>	<b>Employees</b>	<b>111,500</b>	<b>112,700</b>	<b>113,800</b>	<b>115,200</b>
9,600	9,600	Car Allowances	8,000	8,200	8,300	8,500
100	100	Public Transport	100	100	100	100
<b>9,700</b>	<b>9,700</b>	<b>Transport Related Expenditure</b>	<b>8,100</b>	<b>8,300</b>	<b>8,400</b>	<b>8,600</b>
200	200	Clothing Uniform and Laundry	200	200	200	200
700	200	Communications and Computing	600	600	600	600
100	100	Equip Furniture and Materials	100	100	100	100
200	100	Expenses	100	100	100	100
2,100	1,800	General Office Supplies	1,700	1,800	1,800	1,800
3,400	3,200	Grants and Subscriptions	3,200	3,300	3,400	3,400
8,200	71,800	Services	8,300	8,500	8,700	8,800
<b>14,900</b>	<b>77,400</b>	<b>Supplies and Services</b>	<b>14,200</b>	<b>14,600</b>	<b>14,900</b>	<b>15,000</b>
94,700	93,800	Recharges	94,500	97,700	101,000	103,600
<b>94,700</b>	<b>93,800</b>	<b>Support Services</b>	<b>94,500</b>	<b>97,700</b>	<b>101,000</b>	<b>103,600</b>
<b>228,100</b>	<b>246,200</b>	<b>Total Expenditure</b>	<b>228,300</b>	<b>233,300</b>	<b>238,100</b>	<b>242,400</b>
-228,100	-246,200	Recharges	-228,500	-233,500	-238,300	-242,600
<b>-228,100</b>	<b>-246,200</b>	<b>Income</b>	<b>-228,500</b>	<b>-233,500</b>	<b>-238,300</b>	<b>-242,600</b>
<b>-228,100</b>	<b>-246,200</b>	<b>Total Income</b>	<b>-228,500</b>	<b>-233,500</b>	<b>-238,300</b>	<b>-242,600</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>	<b>-200</b>

#### Building Regulations

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
130,000	140,300	Recharges	130,300	133,100	135,800	138,300
<b>130,000</b>	<b>140,300</b>	<b>Support Services</b>	<b>130,300</b>	<b>133,100</b>	<b>135,800</b>	<b>138,300</b>
<b>130,000</b>	<b>140,300</b>	<b>Total Expenditure</b>	<b>130,300</b>	<b>133,100</b>	<b>135,800</b>	<b>138,300</b>
-70,000	-110,000	Customer Fees and Charges	-110,000	-110,000	-110,000	-110,000
<b>-70,000</b>	<b>-110,000</b>	<b>Income</b>	<b>-110,000</b>	<b>-110,000</b>	<b>-110,000</b>	<b>-110,000</b>
<b>-70,000</b>	<b>-110,000</b>	<b>Total Income</b>	<b>-110,000</b>	<b>-110,000</b>	<b>-110,000</b>	<b>-110,000</b>
<b>60,000</b>	<b>30,300</b>	<b>Cost Centre Total</b>	<b>20,300</b>	<b>23,100</b>	<b>25,800</b>	<b>28,300</b>

#### Building Control - Non-Chargeable

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
98,100	105,900	Recharges	98,300	100,400	102,500	104,300
<b>98,100</b>	<b>105,900</b>	<b>Support Services</b>	<b>98,300</b>	<b>100,400</b>	<b>102,500</b>	<b>104,300</b>
<b>98,100</b>	<b>105,900</b>	<b>Total Expenditure</b>	<b>98,300</b>	<b>100,400</b>	<b>102,500</b>	<b>104,300</b>
<b>98,100</b>	<b>105,900</b>	<b>Cost Centre Total</b>	<b>98,300</b>	<b>100,400</b>	<b>102,500</b>	<b>104,300</b>

2015/16 Estimate £	2015/16 Revised £	Regeneration & Planning		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Development Management

### Development Control

6,400	6,400	General Office Supplies	6,500	6,600	6,800	6,900
70,900	93,100	Services	13,600	13,900	14,100	14,400
<b>77,300</b>	<b>99,500</b>	<b>Supplies and Services</b>	<b>20,100</b>	<b>20,500</b>	<b>20,900</b>	<b>21,300</b>
202,100	204,000	Recharges	204,600	212,200	216,200	220,200
<b>202,100</b>	<b>204,000</b>	<b>Support Services</b>	<b>204,600</b>	<b>212,200</b>	<b>216,200</b>	<b>220,200</b>
0	130,000	Amortisation of Def Chgs	0	0	0	0
<b>0</b>	<b>130,000</b>	<b>Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>279,400</b>	<b>433,500</b>	<b>Total Expenditure</b>	<b>224,700</b>	<b>232,700</b>	<b>237,100</b>	<b>241,500</b>
-524,000	-738,000	Customer Fees and Charges	-740,000	-740,000	-740,000	-740,000
-35,000	-35,000	Government Grants	0	0	0	0
-22,500	-228,800	Other Grants and Contributions	0	0	0	0
<b>-581,500</b>	<b>-1,001,800</b>	<b>Income</b>	<b>-740,000</b>	<b>-740,000</b>	<b>-740,000</b>	<b>-740,000</b>
<b>-581,500</b>	<b>-1,001,800</b>	<b>Total Income</b>	<b>-740,000</b>	<b>-740,000</b>	<b>-740,000</b>	<b>-740,000</b>
<b>-302,100</b>	<b>-568,300</b>	<b>Cost Centre Total</b>	<b>-515,300</b>	<b>-507,300</b>	<b>-502,900</b>	<b>-498,500</b>

### Planning Advice & Control

535,000	534,600	Direct Employee Expenses	542,100	552,800	562,400	571,300
4,400	5,200	Indirect Employee Expenses	5,200	5,600	6,100	6,600
<b>539,400</b>	<b>539,800</b>	<b>Employees</b>	<b>547,300</b>	<b>558,400</b>	<b>568,500</b>	<b>577,900</b>
16,800	12,000	Car Allowances	6,500	6,600	6,800	6,900
300	300	Public Transport	300	300	300	300
<b>17,100</b>	<b>12,300</b>	<b>Transport Related Expenditure</b>	<b>6,800</b>	<b>6,900</b>	<b>7,100</b>	<b>7,200</b>
200	300	Clothing Uniform and Laundry	200	200	200	200
1,900	1,800	Communications and Computing	1,800	1,800	1,900	1,900
1,000	400	Equip Furniture and Materials	1,000	1,000	1,100	1,100
200	100	Expenses	100	100	100	100
6,700	7,100	General Office Supplies	5,700	5,600	5,500	5,500
2,100	2,100	Grants and Subscriptions	2,100	2,200	2,200	2,300
16,600	16,600	Services	16,800	17,200	17,500	17,800
<b>28,700</b>	<b>28,400</b>	<b>Supplies and Services</b>	<b>27,700</b>	<b>28,100</b>	<b>28,500</b>	<b>28,900</b>
335,500	331,200	Recharges	334,500	345,300	357,600	367,300
<b>335,500</b>	<b>331,200</b>	<b>Support Services</b>	<b>334,500</b>	<b>345,300</b>	<b>357,600</b>	<b>367,300</b>
<b>920,700</b>	<b>911,700</b>	<b>Total Expenditure</b>	<b>916,300</b>	<b>938,700</b>	<b>961,700</b>	<b>981,300</b>
-900	-900	Other Grants and Contributions	-100	-100	-100	-100
-11,200	-11,200	Recharges	-11,200	-11,200	-11,200	-11,200
<b>-12,100</b>	<b>-12,100</b>	<b>Income</b>	<b>-11,300</b>	<b>-11,300</b>	<b>-11,300</b>	<b>-11,300</b>
<b>-12,100</b>	<b>-12,100</b>	<b>Total Income</b>	<b>-11,300</b>	<b>-11,300</b>	<b>-11,300</b>	<b>-11,300</b>
<b>908,600</b>	<b>899,600</b>	<b>Cost Centre Total</b>	<b>905,000</b>	<b>927,400</b>	<b>950,400</b>	<b>970,000</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Economic Development

#### Tourism & Events

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
106,600	109,500	Direct Employee Expenses	108,200	109,800	111,500	112,500
900	1,000	Indirect Employee Expenses	1,100	1,200	1,300	1,400
<b>107,500</b>	<b>110,500</b>	<b>Employees</b>	<b>109,300</b>	<b>111,000</b>	<b>112,800</b>	<b>113,900</b>
300	200	Car Allowances	200	200	200	200
100	100	Public Transport	100	100	100	100
<b>400</b>	<b>300</b>	<b>Transport Related Expenditure</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
0	1,500	Rents	0	0	0	0
<b>0</b>	<b>1,500</b>	<b>Premises Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
10,400	4,500	Communications and Computing	4,300	4,500	4,500	4,600
11,400	10,900	Expenses	11,100	11,300	11,500	11,700
23,100	13,100	General Office Supplies	19,400	19,700	20,200	20,600
100	100	Miscellaneous Expenses	100	100	100	100
15,700	17,100	Services	13,800	27,300	27,800	28,400
<b>60,700</b>	<b>45,700</b>	<b>Supplies and Services</b>	<b>48,700</b>	<b>62,900</b>	<b>64,100</b>	<b>65,400</b>
42,200	38,900	Recharges	39,100	40,100	41,500	42,600
<b>42,200</b>	<b>38,900</b>	<b>Support Services</b>	<b>39,100</b>	<b>40,100</b>	<b>41,500</b>	<b>42,600</b>
<b>210,800</b>	<b>196,900</b>	<b>Total Expenditure</b>	<b>197,400</b>	<b>214,300</b>	<b>218,700</b>	<b>222,200</b>
-1,000	-300	Other Grants and Contributions	-800	-800	-800	-800
<b>-1,000</b>	<b>-300</b>	<b>Income</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>
<b>-1,000</b>	<b>-300</b>	<b>Total Income</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>	<b>-800</b>
<b>209,800</b>	<b>196,600</b>	<b>Cost Centre Total</b>	<b>196,600</b>	<b>213,500</b>	<b>217,900</b>	<b>221,400</b>

#### Marketing & Communications

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
153,200	150,300	Direct Employee Expenses	151,100	153,400	156,400	157,700
2,000	2,800	Indirect Employee Expenses	1,500	1,700	1,800	2,000
<b>155,200</b>	<b>153,100</b>	<b>Employees</b>	<b>152,600</b>	<b>155,100</b>	<b>158,200</b>	<b>159,700</b>
100	300	Car Allowances	300	300	300	300
100	100	Public Transport	100	100	100	100
<b>200</b>	<b>400</b>	<b>Transport Related Expenditure</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>
12,600	12,800	Communications and Computing	12,900	13,100	13,400	13,700
5,400	2,400	General Office Supplies	2,700	2,700	2,700	2,700
100	100	Miscellaneous Expenses	100	100	100	100
50,600	51,600	Services	51,400	52,400	53,400	54,400
<b>68,700</b>	<b>66,900</b>	<b>Supplies and Services</b>	<b>67,100</b>	<b>68,300</b>	<b>69,600</b>	<b>70,900</b>
83,200	81,200	Recharges	83,500	85,500	88,500	91,000
<b>83,200</b>	<b>81,200</b>	<b>Support Services</b>	<b>83,500</b>	<b>85,500</b>	<b>88,500</b>	<b>91,000</b>
<b>307,300</b>	<b>301,600</b>	<b>Total Expenditure</b>	<b>303,600</b>	<b>309,300</b>	<b>316,700</b>	<b>322,000</b>
-307,300	-301,600	Recharges	-303,700	-309,400	-316,800	-322,100
<b>-307,300</b>	<b>-301,600</b>	<b>Income</b>	<b>-303,700</b>	<b>-309,400</b>	<b>-316,800</b>	<b>-322,100</b>
<b>-307,300</b>	<b>-301,600</b>	<b>Total Income</b>	<b>-303,700</b>	<b>-309,400</b>	<b>-316,800</b>	<b>-322,100</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>

#### Arts Development Programme

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
23,000	0	Miscellaneous Expenses	0	23,800	24,300	24,700
<b>23,000</b>	<b>0</b>	<b>Supplies and Services</b>	<b>0</b>	<b>23,800</b>	<b>24,300</b>	<b>24,700</b>
<b>23,000</b>	<b>0</b>	<b>Total Expenditure</b>	<b>0</b>	<b>23,800</b>	<b>24,300</b>	<b>24,700</b>
<b>23,000</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>23,800</b>	<b>24,300</b>	<b>24,700</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Economic Development

#### Light Up Lancaster

0	3,100	Communications and Computing	0	0	0	0
0	5,100	General Office Supplies	0	0	0	0
0	104,200	Services	56,300	0	0	0
<b>0</b>	<b>112,400</b>	<b>Supplies and Services</b>	<b>56,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	112,400	Total Expenditure	56,300	0	0	0
0	-55,500	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-55,500</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-55,500	Total Income	0	0	0	0
<b>0</b>	<b>56,900</b>	<b>Cost Centre Total</b>	<b>56,300</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Vintage By The Sea

0	600	Communications and Computing	0	0	0	0
0	9,400	Equip Furniture and Materials	0	0	0	0
0	1,300	General Office Supplies	0	0	0	0
0	28,700	Services	20,000	0	0	0
<b>0</b>	<b>40,000</b>	<b>Supplies and Services</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	40,000	Total Expenditure	20,000	0	0	0
0	-18,000	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-18,000</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-18,000	Total Income	0	0	0	0
<b>0</b>	<b>22,000</b>	<b>Cost Centre Total</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Organised Events - General

1,400	10,800	Equip Furniture and Materials	1,400	1,400	1,500	1,500
100	0	Miscellaneous Expenses	0	0	0	0
48,300	27,900	Services	9,000	50,000	51,000	51,900
<b>49,800</b>	<b>38,700</b>	<b>Supplies and Services</b>	<b>10,400</b>	<b>51,400</b>	<b>52,500</b>	<b>53,400</b>
11,500	10,100	Recharges	10,200	10,400	10,800	11,100
<b>11,500</b>	<b>10,100</b>	<b>Support Services</b>	<b>10,200</b>	<b>10,400</b>	<b>10,800</b>	<b>11,100</b>
<b>61,300</b>	<b>48,800</b>	<b>Total Expenditure</b>	<b>20,600</b>	<b>61,800</b>	<b>63,300</b>	<b>64,500</b>
-3,900	-11,000	Other Grants and Contributions	-4,000	-4,000	-4,100	-4,200
<b>-3,900</b>	<b>-11,000</b>	<b>Income</b>	<b>-4,000</b>	<b>-4,000</b>	<b>-4,100</b>	<b>-4,200</b>
-3,900	-11,000	Total Income	-4,000	-4,000	-4,100	-4,200
<b>57,400</b>	<b>37,800</b>	<b>Cost Centre Total</b>	<b>16,600</b>	<b>57,800</b>	<b>59,200</b>	<b>60,300</b>

#### The Dukes Theatre

150,200	157,200	Grants and Subscriptions	152,500	155,500	158,500	161,500
<b>150,200</b>	<b>157,200</b>	<b>Supplies and Services</b>	<b>152,500</b>	<b>155,500</b>	<b>158,500</b>	<b>161,500</b>
150,200	157,200	Total Expenditure	152,500	155,500	158,500	161,500
<b>150,200</b>	<b>157,200</b>	<b>Cost Centre Total</b>	<b>152,500</b>	<b>155,500</b>	<b>158,500</b>	<b>161,500</b>

#### Morecambe Music Residency

11,000	11,000	Grants and Subscriptions	11,200	11,400	11,600	11,800
<b>11,000</b>	<b>11,000</b>	<b>Supplies and Services</b>	<b>11,200</b>	<b>11,400</b>	<b>11,600</b>	<b>11,800</b>
11,000	11,000	Total Expenditure	11,200	11,400	11,600	11,800
<b>11,000</b>	<b>11,000</b>	<b>Cost Centre Total</b>	<b>11,200</b>	<b>11,400</b>	<b>11,600</b>	<b>11,800</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Economic Development

#### Ludus

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
22,900	22,900	Grants and Subscriptions	23,200	23,700	24,200	24,600
<b>22,900</b>	<b>22,900</b>	<b>Supplies and Services</b>	<b>23,200</b>	<b>23,700</b>	<b>24,200</b>	<b>24,600</b>
22,900	22,900	<b>Total Expenditure</b>	23,200	23,700	24,200	24,600
<b>22,900</b>	<b>22,900</b>	<b>Cost Centre Total</b>	<b>23,200</b>	<b>23,700</b>	<b>24,200</b>	<b>24,600</b>

#### Lancaster Literature Festival

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
9,900	9,900	Grants and Subscriptions	10,000	10,200	10,400	10,600
<b>9,900</b>	<b>9,900</b>	<b>Supplies and Services</b>	<b>10,000</b>	<b>10,200</b>	<b>10,400</b>	<b>10,600</b>
9,900	9,900	<b>Total Expenditure</b>	10,000	10,200	10,400	10,600
<b>9,900</b>	<b>9,900</b>	<b>Cost Centre Total</b>	<b>10,000</b>	<b>10,200</b>	<b>10,400</b>	<b>10,600</b>

#### Support to the Arts

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	6,700	Grants and Subscriptions	0	0	0	0
<b>0</b>	<b>6,700</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	6,700	<b>Total Expenditure</b>	0	0	0	0
0	-6,700	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-6,700</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-6,700	<b>Total Income</b>	0	0	0	0
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Platform

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
66,000	63,700	Direct Employee Expenses	67,200	69,500	71,700	73,400
400	400	Indirect Employee Expenses	400	500	500	600
<b>66,400</b>	<b>64,100</b>	<b>Employees</b>	<b>67,600</b>	<b>70,000</b>	<b>72,200</b>	<b>74,000</b>
100	100	Car Allowances	100	100	100	100
<b>100</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
9,800	10,100	Cleaning and Domestic Supplies	10,200	10,500	10,700	10,800
16,100	14,500	Energy Costs	14,800	15,200	15,600	16,000
1,400	3,500	Premises Insurance	3,900	4,200	4,600	4,900
5,200	7,000	Rates	7,100	7,300	7,400	7,600
0	6,000	Repair and Maintenance	0	0	0	0
4,400	4,000	Water Services	4,100	4,100	4,200	4,300
<b>36,900</b>	<b>45,100</b>	<b>Premises Related Expenditure</b>	<b>40,100</b>	<b>41,300</b>	<b>42,500</b>	<b>43,600</b>
23,300	21,500	Catering	23,600	24,100	24,600	25,100
1,500	500	Clothing Uniform and Laundry	1,500	1,600	1,600	1,600
7,900	12,200	Equip Furniture and Materials	8,000	8,200	8,300	8,500
92,500	78,900	Expenses	90,700	92,600	94,300	96,100
2,100	2,700	General Office Supplies	2,700	2,700	2,600	2,600
62,800	61,400	Services	63,000	64,300	65,500	66,800
<b>190,100</b>	<b>177,200</b>	<b>Supplies and Services</b>	<b>189,500</b>	<b>193,500</b>	<b>196,900</b>	<b>200,700</b>
30,200	29,400	Recharges	30,500	30,900	32,100	32,900
<b>30,200</b>	<b>29,400</b>	<b>Support Services</b>	<b>30,500</b>	<b>30,900</b>	<b>32,100</b>	<b>32,900</b>
55,500	71,100	Depreciation	71,100	71,100	71,100	71,100
<b>55,500</b>	<b>71,100</b>	<b>Capital Charges</b>	<b>71,100</b>	<b>71,100</b>	<b>71,100</b>	<b>71,100</b>
<b>379,200</b>	<b>387,000</b>	<b>Total Expenditure</b>	<b>398,900</b>	<b>406,900</b>	<b>414,900</b>	<b>422,400</b>
-205,700	-210,500	Customer Fees and Charges	-208,700	-212,900	-216,900	-221,200
-1,700	-1,700	Other Grants and Contributions	-1,700	-1,700	-1,700	-1,700
<b>-207,400</b>	<b>-212,200</b>	<b>Income</b>	<b>-210,400</b>	<b>-214,600</b>	<b>-218,600</b>	<b>-222,900</b>
<b>-207,400</b>	<b>-212,200</b>	<b>Total Income</b>	<b>-210,400</b>	<b>-214,600</b>	<b>-218,600</b>	<b>-222,900</b>
<b>171,800</b>	<b>174,800</b>	<b>Cost Centre Total</b>	<b>188,500</b>	<b>192,300</b>	<b>196,300</b>	<b>199,500</b>



2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Economic Development

#### Lancaster Museums Partnership

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
600	500	Premises Insurance	600	600	700	700
<b>600</b>	<b>500</b>	<b>Premises Related Expenditure</b>	<b>600</b>	<b>600</b>	<b>700</b>	<b>700</b>
0	0	Equip Furniture and Materials	7,900	0	0	0
517,700	505,000	Services	516,100	527,500	539,100	551,000
<b>517,700</b>	<b>505,000</b>	<b>Supplies and Services</b>	<b>524,000</b>	<b>527,500</b>	<b>539,100</b>	<b>551,000</b>
26,100	17,400	Recharges	17,800	18,400	18,900	19,400
<b>26,100</b>	<b>17,400</b>	<b>Support Services</b>	<b>17,800</b>	<b>18,400</b>	<b>18,900</b>	<b>19,400</b>
127,900	148,900	Depreciation	148,900	148,900	148,900	148,900
<b>127,900</b>	<b>148,900</b>	<b>Capital Charges</b>	<b>148,900</b>	<b>148,900</b>	<b>148,900</b>	<b>148,900</b>
<b>672,300</b>	<b>671,800</b>	<b>Total Expenditure</b>	<b>691,300</b>	<b>695,400</b>	<b>707,600</b>	<b>720,000</b>
<b>672,300</b>	<b>671,800</b>	<b>Cost Centre Total</b>	<b>691,300</b>	<b>695,400</b>	<b>707,600</b>	<b>720,000</b>

#### Lancaster V.I.C.

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
77,200	74,800	Direct Employee Expenses	79,600	80,300	81,200	81,900
600	600	Indirect Employee Expenses	700	700	800	800
<b>77,800</b>	<b>75,400</b>	<b>Employees</b>	<b>80,300</b>	<b>81,000</b>	<b>82,000</b>	<b>82,700</b>
100	100	Car Allowances	100	100	100	100
100	100	Public Transport	100	100	100	100
<b>200</b>	<b>200</b>	<b>Transport Related Expenditure</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
3,300	2,600	Cleaning and Domestic Supplies	2,700	2,700	2,700	2,700
4,600	4,500	Rates	4,600	4,700	4,900	5,000
21,300	21,300	Rents	21,300	21,300	21,300	21,300
<b>29,200</b>	<b>28,400</b>	<b>Premises Related Expenditure</b>	<b>28,600</b>	<b>28,700</b>	<b>28,900</b>	<b>29,000</b>
1,000	1,000	Clothing Uniform and Laundry	1,000	1,000	1,100	1,100
500	500	Communications and Computing	500	500	500	500
15,600	18,800	Equip Furniture and Materials	15,800	16,200	16,400	16,700
300	200	Expenses	100	100	100	100
3,600	3,100	General Office Supplies	2,700	2,700	2,700	2,700
200	200	Miscellaneous Expenses	200	200	200	200
<b>21,200</b>	<b>23,800</b>	<b>Supplies and Services</b>	<b>20,300</b>	<b>20,700</b>	<b>21,000</b>	<b>21,300</b>
<b>128,400</b>	<b>127,800</b>	<b>Total Expenditure</b>	<b>129,400</b>	<b>130,600</b>	<b>132,100</b>	<b>133,200</b>
-24,800	-24,900	Customer Fees and Charges	-25,000	-25,600	-26,000	-26,600
-400	-200	Other Grants and Contributions	-200	-200	-200	-200
<b>-25,200</b>	<b>-25,100</b>	<b>Income</b>	<b>-25,200</b>	<b>-25,800</b>	<b>-26,200</b>	<b>-26,800</b>
<b>-25,200</b>	<b>-25,100</b>	<b>Total Income</b>	<b>-25,200</b>	<b>-25,800</b>	<b>-26,200</b>	<b>-26,800</b>
<b>103,200</b>	<b>102,700</b>	<b>Cost Centre Total</b>	<b>104,200</b>	<b>104,800</b>	<b>105,900</b>	<b>106,400</b>

2015/16 Estimate £	2015/16 Revised £	Regeneration & Planning		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Economic Development</b>							
<b>Morecambe V.I.C.</b>							
60,800	65,100	Direct Employee Expenses		62,900	63,600	64,200	64,700
400	500	Indirect Employee Expenses		600	600	700	700
<b>61,200</b>	<b>65,600</b>	<b>Employees</b>		<b>63,500</b>	<b>64,200</b>	<b>64,900</b>	<b>65,400</b>
100	0	Car Allowances		0	0	0	0
100	200	Public Transport		200	200	200	200
<b>200</b>	<b>200</b>	<b>Transport Related Expenditure</b>		<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
100	100	Cleaning and Domestic Supplies		100	100	100	100
2,600	2,600	Energy Costs		2,800	2,900	3,000	3,000
4,800	4,800	Rates		4,900	5,000	5,200	5,300
26,100	25,400	Rents		25,800	26,300	26,800	27,300
<b>33,600</b>	<b>32,900</b>	<b>Premises Related Expenditure</b>		<b>33,600</b>	<b>34,300</b>	<b>35,100</b>	<b>35,700</b>
1,500	1,500	Clothing Uniform and Laundry		1,500	1,600	1,600	1,600
500	1,000	Communications and Computing		1,000	1,000	1,100	1,100
16,300	16,000	Equip Furniture and Materials		13,500	13,700	14,000	14,200
200	200	Expenses		0	0	0	0
2,400	3,000	General Office Supplies		2,400	2,400	2,500	2,400
500	500	Miscellaneous Expenses		600	600	600	600
1,000	600	Services		600	600	600	600
<b>22,400</b>	<b>22,800</b>	<b>Supplies and Services</b>		<b>19,600</b>	<b>19,900</b>	<b>20,400</b>	<b>20,500</b>
15,100	12,100	Recharges		12,500	12,600	12,900	13,200
<b>15,100</b>	<b>12,100</b>	<b>Support Services</b>		<b>12,500</b>	<b>12,600</b>	<b>12,900</b>	<b>13,200</b>
<b>132,500</b>	<b>133,600</b>	<b>Total Expenditure</b>		<b>129,400</b>	<b>131,200</b>	<b>133,500</b>	<b>135,000</b>
-27,300	-26,900	Customer Fees and Charges		-27,300	-27,700	-28,300	-28,900
-4,600	-4,600	Other Grants and Contributions		-4,600	-4,600	-4,600	-4,600
<b>-31,900</b>	<b>-31,500</b>	<b>Income</b>		<b>-31,900</b>	<b>-32,300</b>	<b>-32,900</b>	<b>-33,500</b>
<b>-31,900</b>	<b>-31,500</b>	<b>Total Income</b>		<b>-31,900</b>	<b>-32,300</b>	<b>-32,900</b>	<b>-33,500</b>
<b>100,600</b>	<b>102,100</b>	<b>Cost Centre Total</b>		<b>97,500</b>	<b>98,900</b>	<b>100,600</b>	<b>101,500</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Economic Development

#### Arnside and Silverdale AONB

132,800	128,900	Direct Employee Expenses	136,100	137,800	139,300	141,200
3,100	2,600	Indirect Employee Expenses	2,600	2,600	2,600	2,600
<b>135,900</b>	<b>131,500</b>	<b>Employees</b>	<b>138,700</b>	<b>140,400</b>	<b>141,900</b>	<b>143,800</b>
2,100	2,100	Car Allowances	2,100	2,100	2,100	2,100
1,700	1,700	Direct Transport Costs	1,700	1,700	1,700	1,700
1,000	1,000	Public Transport	1,000	1,000	1,000	1,000
800	900	Transport Insurance	900	900	900	900
<b>5,600</b>	<b>5,700</b>	<b>Transport Related Expenditure</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>	<b>5,700</b>
0	1,000	Cleaning and Domestic Supplies	1,000	1,000	1,000	1,000
1,300	1,300	Energy Costs	1,300	1,300	1,300	1,300
800	400	Premises Insurance	400	400	400	400
1,900	1,900	Rates	1,900	1,900	1,900	1,900
3,100	3,100	Rents	3,100	3,100	3,100	3,100
1,200	2,000	Repair and Maintenance	1,200	1,200	1,200	1,200
100	100	Water Services	100	100	100	100
<b>8,400</b>	<b>9,800</b>	<b>Premises Related Expenditure</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
300	300	Clothing Uniform and Laundry	300	300	300	300
1,300	1,900	Communications and Computing	1,900	1,900	1,900	1,900
3,600	2,800	Equip Furniture and Materials	2,000	3,400	3,400	3,400
5,600	8,100	Expenses	5,600	5,600	5,600	5,600
800	800	General Office Supplies	800	800	800	800
4,000	14,600	Grants and Subscriptions	3,000	4,900	4,900	4,600
7,200	10,500	Services	7,800	7,700	7,700	8,300
<b>22,800</b>	<b>39,000</b>	<b>Supplies and Services</b>	<b>21,400</b>	<b>24,600</b>	<b>24,600</b>	<b>24,900</b>
12,700	12,300	Recharges	13,300	13,400	14,000	14,400
<b>12,700</b>	<b>12,300</b>	<b>Support Services</b>	<b>13,300</b>	<b>13,400</b>	<b>14,000</b>	<b>14,400</b>
0	0	Depreciation	2,500	2,500	2,500	2,500
<b>0</b>	<b>0</b>	<b>Capital Charges</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>
<b>185,400</b>	<b>198,300</b>	<b>Total Expenditure</b>	<b>190,600</b>	<b>195,600</b>	<b>197,700</b>	<b>200,300</b>
-168,300	-181,100	Other Grants and Contributions	-168,300	-168,300	-168,300	-168,300
<b>-168,300</b>	<b>-181,100</b>	<b>Income</b>	<b>-168,300</b>	<b>-168,300</b>	<b>-168,300</b>	<b>-168,300</b>
<b>-168,300</b>	<b>-181,100</b>	<b>Total Income</b>	<b>-168,300</b>	<b>-168,300</b>	<b>-168,300</b>	<b>-168,300</b>
<b>17,100</b>	<b>17,200</b>	<b>Cost Centre Total</b>	<b>22,300</b>	<b>27,300</b>	<b>29,400</b>	<b>32,000</b>

#### Morecambe Bay Nature Improvement Area

0	1,600	Services	0	0	0	0
<b>0</b>	<b>1,600</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>1,600</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-1,600	Other Grants and Contributions	0	0	0	0
<b>0</b>	<b>-1,600</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-1,600</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Portas Pilot

0	44,200	Grants and Subscriptions	0	0	0	0
<b>0</b>	<b>44,200</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>44,200</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-44,200	Government Grants	0	0	0	0
<b>0</b>	<b>-44,200</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-44,200</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Regeneration & Planning		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Economic Development

### Economic Development

173,600	175,400	Direct Employee Expenses	174,600	176,300	178,000	179,800
3,000	2,300	Indirect Employee Expenses	1,800	1,900	2,100	2,200
<b>176,600</b>	<b>177,700</b>	<b>Employees</b>	<b>176,400</b>	<b>178,200</b>	<b>180,100</b>	<b>182,000</b>
900	500	Car Allowances	500	500	500	500
400	500	Public Transport	500	500	500	500
<b>1,300</b>	<b>1,000</b>	<b>Transport Related Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
500	100	Communications and Computing	300	300	300	300
400	200	Equip Furniture and Materials	400	400	400	400
200	100	Expenses	100	100	100	100
6,700	4,700	General Office Supplies	4,400	4,300	4,200	4,200
14,400	10,700	Grants and Subscriptions	10,100	10,100	10,100	10,100
200	200	Miscellaneous Expenses	200	200	200	200
0	5,600	Services	0	0	0	0
<b>22,400</b>	<b>21,600</b>	<b>Supplies and Services</b>	<b>15,500</b>	<b>15,400</b>	<b>15,300</b>	<b>15,300</b>
<b>200,300</b>	<b>200,300</b>	<b>Total Expenditure</b>	<b>192,900</b>	<b>194,600</b>	<b>196,400</b>	<b>198,300</b>
<b>200,300</b>	<b>200,300</b>	<b>Cost Centre Total</b>	<b>192,900</b>	<b>194,600</b>	<b>196,400</b>	<b>198,300</b>

### AONB Vehicle, Plant & Machinery Reserve

3,600	3,600	Appropriations	2,500	2,000	2,000	2,000
<b>3,600</b>	<b>3,600</b>	<b>Appropriations</b>	<b>2,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>3,600</b>	<b>3,600</b>	<b>Total Expenditure</b>	<b>2,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
-1,000	-15,000	Appropriations	-1,000	-3,100	-2,900	-4,800
<b>-1,000</b>	<b>-15,000</b>	<b>Appropriations</b>	<b>-1,000</b>	<b>-3,100</b>	<b>-2,900</b>	<b>-4,800</b>
<b>-1,000</b>	<b>-15,000</b>	<b>Total Income</b>	<b>-1,000</b>	<b>-3,100</b>	<b>-2,900</b>	<b>-4,800</b>
<b>2,600</b>	<b>-11,400</b>	<b>Cost Centre Total</b>	<b>1,500</b>	<b>-1,100</b>	<b>-900</b>	<b>-2,800</b>

## SECTION : Regeneration

### Coast Protection & Land Drainage Team

223,000	170,100	Direct Employee Expenses	221,000	225,200	228,400	231,600
1,500	2,000	Indirect Employee Expenses	2,200	2,400	2,600	2,800
<b>224,500</b>	<b>172,100</b>	<b>Employees</b>	<b>223,200</b>	<b>227,600</b>	<b>231,000</b>	<b>234,400</b>
7,100	7,100	Car Allowances	2,400	2,500	2,500	2,600
300	100	Public Transport	100	100	100	100
<b>7,400</b>	<b>7,200</b>	<b>Transport Related Expenditure</b>	<b>2,500</b>	<b>2,600</b>	<b>2,600</b>	<b>2,700</b>
300	200	Clothing Uniform and Laundry	200	200	200	200
7,400	4,500	Communications and Computing	7,400	7,400	7,600	7,800
1,000	200	Equip Furniture and Materials	500	500	500	500
400	100	Expenses	100	100	100	100
1,000	700	General Office Supplies	2,000	500	500	500
1,800	1,800	Grants and Subscriptions	1,800	1,900	1,900	1,900
1,900	6,500	Services	2,200	2,400	2,600	2,800
<b>13,800</b>	<b>14,000</b>	<b>Supplies and Services</b>	<b>14,200</b>	<b>13,000</b>	<b>13,400</b>	<b>13,800</b>
98,800	97,800	Recharges	98,800	102,300	105,600	108,400
<b>98,800</b>	<b>97,800</b>	<b>Support Services</b>	<b>98,800</b>	<b>102,300</b>	<b>105,600</b>	<b>108,400</b>
<b>344,500</b>	<b>291,100</b>	<b>Total Expenditure</b>	<b>338,700</b>	<b>345,500</b>	<b>352,600</b>	<b>359,300</b>
-152,600	-68,700	Customer Fees and Charges	-89,300	-58,900	-58,700	-59,400
-1,200	-1,600	Other Grants and Contributions	-1,500	0	0	0
-190,700	-220,800	Recharges	-248,300	-287,000	-294,300	-300,300
<b>-344,500</b>	<b>-291,100</b>	<b>Income</b>	<b>-339,100</b>	<b>-345,900</b>	<b>-353,000</b>	<b>-359,700</b>
<b>-344,500</b>	<b>-291,100</b>	<b>Total Income</b>	<b>-339,100</b>	<b>-345,900</b>	<b>-353,000</b>	<b>-359,700</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Regeneration

#### Regeneration & Projects Team

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
217,500	210,000	Direct Employee Expenses	219,500	185,800	187,600	189,300
1,800	1,800	Indirect Employee Expenses	2,000	2,200	2,300	2,500
<b>219,300</b>	<b>211,800</b>	<b>Employees</b>	<b>221,500</b>	<b>188,000</b>	<b>189,900</b>	<b>191,800</b>
1,200	1,200	Car Allowances	1,200	1,200	1,300	1,300
300	200	Public Transport	200	200	200	200
<b>1,500</b>	<b>1,400</b>	<b>Transport Related Expenditure</b>	<b>1,400</b>	<b>1,400</b>	<b>1,500</b>	<b>1,500</b>
100	100	Clothing Uniform and Laundry	100	100	100	100
900	900	Communications and Computing	900	900	900	1,000
400	100	Equip Furniture and Materials	100	100	100	100
200	0	Expenses	0	0	0	0
500	800	General Office Supplies	400	400	400	300
<b>2,100</b>	<b>1,900</b>	<b>Supplies and Services</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
143,600	142,100	Recharges	143,400	148,100	153,100	157,200
<b>143,600</b>	<b>142,100</b>	<b>Support Services</b>	<b>143,400</b>	<b>148,100</b>	<b>153,100</b>	<b>157,200</b>
<b>366,500</b>	<b>357,200</b>	<b>Total Expenditure</b>	<b>367,800</b>	<b>339,000</b>	<b>346,000</b>	<b>352,000</b>
-1,000	-1,000	Other Grants and Contributions	-1,000	-1,000	-1,000	-1,000
<b>-1,000</b>	<b>-1,000</b>	<b>Income</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>
<b>-1,000</b>	<b>-1,000</b>	<b>Total Income</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>	<b>-1,000</b>
<b>365,500</b>	<b>356,200</b>	<b>Cost Centre Total</b>	<b>366,800</b>	<b>338,000</b>	<b>345,000</b>	<b>351,000</b>

#### Middleton Nature Reser & Pumping Station

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,000	4,000	Energy Costs	4,200	4,300	4,400	4,500
16,500	61,500	Repair and Maintenance	16,700	17,100	17,400	17,700
2,100	2,100	Water Services	2,100	2,200	2,200	2,300
<b>23,600</b>	<b>67,600</b>	<b>Premises Related Expenditure</b>	<b>23,000</b>	<b>23,600</b>	<b>24,000</b>	<b>24,500</b>
0	0	Depreciation	1,700	2,100	2,100	2,100
<b>0</b>	<b>0</b>	<b>Capital Charges</b>	<b>1,700</b>	<b>2,100</b>	<b>2,100</b>	<b>2,100</b>
<b>23,600</b>	<b>67,600</b>	<b>Total Expenditure</b>	<b>24,700</b>	<b>25,700</b>	<b>26,100</b>	<b>26,600</b>
-2,400	-3,600	Customer Fees and Charges	-2,400	-2,400	-2,400	-2,400
<b>-2,400</b>	<b>-3,600</b>	<b>Income</b>	<b>-2,400</b>	<b>-2,400</b>	<b>-2,400</b>	<b>-2,400</b>
<b>-2,400</b>	<b>-3,600</b>	<b>Total Income</b>	<b>-2,400</b>	<b>-2,400</b>	<b>-2,400</b>	<b>-2,400</b>
<b>21,200</b>	<b>64,000</b>	<b>Cost Centre Total</b>	<b>22,300</b>	<b>23,300</b>	<b>23,700</b>	<b>24,200</b>

#### Luneside Regeneration Project Costs

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,400	6,400	Services	0	0	0	0
<b>5,400</b>	<b>6,400</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
42,100	42,400	Recharges	42,400	44,000	44,800	45,600
<b>42,100</b>	<b>42,400</b>	<b>Support Services</b>	<b>42,400</b>	<b>44,000</b>	<b>44,800</b>	<b>45,600</b>
0	50,000	Amortisation of Def Chgs	0	0	0	0
<b>0</b>	<b>50,000</b>	<b>Capital Charges</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>47,500</b>	<b>98,800</b>	<b>Total Expenditure</b>	<b>42,400</b>	<b>44,000</b>	<b>44,800</b>	<b>45,600</b>
<b>47,500</b>	<b>98,800</b>	<b>Cost Centre Total</b>	<b>42,400</b>	<b>44,000</b>	<b>44,800</b>	<b>45,600</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Regeneration

#### Townscape Heritage Initiative 2

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
38,600	38,600	Services	68,000	0	0	0
<b>38,600</b>	<b>38,600</b>	<b>Supplies and Services</b>	<b>68,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
11,600	11,700	Recharges	11,700	0	0	0
<b>11,600</b>	<b>11,700</b>	<b>Support Services</b>	<b>11,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>50,200</b>	<b>50,300</b>	<b>Total Expenditure</b>	<b>79,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
-22,600	-22,900	Other Grants and Contributions	-39,100	0	0	0
<b>-22,600</b>	<b>-22,900</b>	<b>Income</b>	<b>-39,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-22,600</b>	<b>-22,900</b>	<b>Total Income</b>	<b>-39,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>27,600</b>	<b>27,400</b>	<b>Cost Centre Total</b>	<b>40,600</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Lancaster Square Routes

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,000	5,000	Services	5,000	5,000	5,000	5,000
<b>5,000</b>	<b>5,000</b>	<b>Supplies and Services</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
14,800	14,900	Recharges	14,900	15,500	15,800	16,000
<b>14,800</b>	<b>14,900</b>	<b>Support Services</b>	<b>14,900</b>	<b>15,500</b>	<b>15,800</b>	<b>16,000</b>
<b>19,800</b>	<b>19,900</b>	<b>Total Expenditure</b>	<b>19,900</b>	<b>20,500</b>	<b>20,800</b>	<b>21,000</b>
<b>19,800</b>	<b>19,900</b>	<b>Cost Centre Total</b>	<b>19,900</b>	<b>20,500</b>	<b>20,800</b>	<b>21,000</b>

#### Winning Back West End Property Account

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
2,400	2,400	Energy Costs	2,400	2,400	2,500	2,600
6,700	10,500	Premises Insurance	6,900	7,600	8,200	8,800
64,800	82,300	Rates	64,800	66,700	68,700	70,600
6,200	6,200	Repair and Maintenance	6,300	6,400	6,500	6,700
<b>80,100</b>	<b>101,400</b>	<b>Premises Related Expenditure</b>	<b>80,400</b>	<b>83,100</b>	<b>85,900</b>	<b>88,700</b>
14,100	9,900	Services	14,300	14,600	14,900	15,200
<b>14,100</b>	<b>9,900</b>	<b>Supplies and Services</b>	<b>14,300</b>	<b>14,600</b>	<b>14,900</b>	<b>15,200</b>
12,400	12,500	Recharges	12,500	13,000	13,200	13,500
<b>12,400</b>	<b>12,500</b>	<b>Support Services</b>	<b>12,500</b>	<b>13,000</b>	<b>13,200</b>	<b>13,500</b>
<b>106,600</b>	<b>123,800</b>	<b>Total Expenditure</b>	<b>107,200</b>	<b>110,700</b>	<b>114,000</b>	<b>117,400</b>
-16,000	-16,000	Customer Fees and Charges	-16,000	-16,000	-16,000	-16,000
0	-32,800	Other Grants and Contributions	0	0	0	0
<b>-16,000</b>	<b>-48,800</b>	<b>Income</b>	<b>-16,000</b>	<b>-16,000</b>	<b>-16,000</b>	<b>-16,000</b>
<b>-16,000</b>	<b>-48,800</b>	<b>Total Income</b>	<b>-16,000</b>	<b>-16,000</b>	<b>-16,000</b>	<b>-16,000</b>
<b>90,600</b>	<b>75,000</b>	<b>Cost Centre Total</b>	<b>91,200</b>	<b>94,700</b>	<b>98,000</b>	<b>101,400</b>

#### Bold Street Property Account

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
900	1,000	Repair and Maintenance	1,000	1,000	1,100	1,100
<b>900</b>	<b>1,000</b>	<b>Premises Related Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>
<b>900</b>	<b>1,000</b>	<b>Total Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>
-1,000	0	Customer Fees and Charges	0	0	0	0
<b>-1,000</b>	<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-1,000</b>	<b>0</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-100</b>	<b>1,000</b>	<b>Cost Centre Total</b>	<b>1,000</b>	<b>1,000</b>	<b>1,100</b>	<b>1,100</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Regeneration

#### Neighbourhood Renewal Activity

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	146,000	Amortisation of Def Chgs	109,000	0	0	0
13,000	7,000	Depreciation	7,000	7,000	7,000	7,000
<b>13,000</b>	<b>153,000</b>	<b>Capital Charges</b>	<b>116,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>13,000</b>	<b>153,000</b>	<b>Total Expenditure</b>	<b>116,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
0	-3,000	Capital Related Income	0	0	0	0
<b>0</b>	<b>-3,000</b>	<b>Capital Financing Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-3,000</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>13,000</b>	<b>150,000</b>	<b>Cost Centre Total</b>	<b>116,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>

#### Morecambe BID Feasibility Study

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
30,000	32,900	Services	0	0	0	0
<b>30,000</b>	<b>32,900</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>30,000</b>	<b>32,900</b>	<b>Total Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>30,000</b>	<b>32,900</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Local Plan

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
86,900	82,200	Services	160,000	200,000	30,000	11,800
<b>86,900</b>	<b>82,200</b>	<b>Supplies and Services</b>	<b>160,000</b>	<b>200,000</b>	<b>30,000</b>	<b>11,800</b>
33,700	34,000	Recharges	34,000	35,300	35,900	36,600
<b>33,700</b>	<b>34,000</b>	<b>Support Services</b>	<b>34,000</b>	<b>35,300</b>	<b>35,900</b>	<b>36,600</b>
<b>120,600</b>	<b>116,200</b>	<b>Total Expenditure</b>	<b>194,000</b>	<b>235,300</b>	<b>65,900</b>	<b>48,400</b>
0	-8,100	Other Grants and Contributions	-900	0	0	0
<b>0</b>	<b>-8,100</b>	<b>Income</b>	<b>-900</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-8,100</b>	<b>Total Income</b>	<b>-900</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>120,600</b>	<b>108,100</b>	<b>Cost Centre Total</b>	<b>193,100</b>	<b>235,300</b>	<b>65,900</b>	<b>48,400</b>

#### Morecambe Area Action Plan

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
5,000	5,000	Services	15,000	0	0	0
<b>5,000</b>	<b>5,000</b>	<b>Supplies and Services</b>	<b>15,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
58,100	58,500	Recharges	58,500	60,700	61,800	63,000
<b>58,100</b>	<b>58,500</b>	<b>Support Services</b>	<b>58,500</b>	<b>60,700</b>	<b>61,800</b>	<b>63,000</b>
<b>63,100</b>	<b>63,500</b>	<b>Total Expenditure</b>	<b>73,500</b>	<b>60,700</b>	<b>61,800</b>	<b>63,000</b>
<b>63,100</b>	<b>63,500</b>	<b>Cost Centre Total</b>	<b>73,500</b>	<b>60,700</b>	<b>61,800</b>	<b>63,000</b>

2015/16 Estimate £	2015/16 Revised £
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## Regeneration & Planning

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Regeneration

#### Sea Defence Works

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
2,000	1,800	Direct Transport Costs	1,800	1,800	1,800	1,900
900	900	Transport Insurance	1,000	1,100	1,200	1,300
<b>2,900</b>	<b>2,700</b>	<b>Transport Related Expenditure</b>	<b>2,800</b>	<b>2,900</b>	<b>3,000</b>	<b>3,200</b>
13,300	11,200	Energy Costs	11,600	12,000	12,200	12,500
1,200	1,200	Grounds Maintenance Costs	1,200	1,200	1,200	1,200
300	0	Premises Insurance	0	0	0	0
123,800	133,700	Repair and Maintenance	134,700	136,400	139,000	141,700
<b>138,600</b>	<b>146,100</b>	<b>Premises Related Expenditure</b>	<b>147,500</b>	<b>149,600</b>	<b>152,400</b>	<b>155,400</b>
100	200	Communications and Computing	100	100	100	100
10,400	500	Equip Furniture and Materials	500	500	500	500
300	300	General Office Supplies	300	300	300	300
100	0	Miscellaneous Expenses	0	0	0	0
<b>10,900</b>	<b>1,000</b>	<b>Supplies and Services</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>900</b>
124,700	145,200	Recharges	163,300	188,700	193,500	197,500
<b>124,700</b>	<b>145,200</b>	<b>Support Services</b>	<b>163,300</b>	<b>188,700</b>	<b>193,500</b>	<b>197,500</b>
54,000	20,000	Amortisation of Def Chgs	40,000	40,000	40,000	40,000
1,013,700	1,001,500	Depreciation	1,082,800	1,165,700	1,217,800	1,269,900
<b>1,067,700</b>	<b>1,021,500</b>	<b>Capital Charges</b>	<b>1,122,800</b>	<b>1,205,700</b>	<b>1,257,800</b>	<b>1,309,900</b>
<b>1,344,800</b>	<b>1,316,500</b>	<b>Total Expenditure</b>	<b>1,437,300</b>	<b>1,547,800</b>	<b>1,607,600</b>	<b>1,666,900</b>
-45,000	-20,000	Capital Related Income	-40,000	-40,000	-40,000	-40,000
<b>-45,000</b>	<b>-20,000</b>	<b>Capital Financing Income</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>
0	-100	Customer Fees and Charges	0	0	0	0
<b>0</b>	<b>-100</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-45,000</b>	<b>-20,100</b>	<b>Total Income</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>	<b>-40,000</b>
<b>1,299,800</b>	<b>1,296,400</b>	<b>Cost Centre Total</b>	<b>1,397,300</b>	<b>1,507,800</b>	<b>1,567,600</b>	<b>1,626,900</b>

#### Bridge Maintenance

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
2,400	2,400	Repair and Maintenance	2,400	2,500	2,500	2,600
<b>2,400</b>	<b>2,400</b>	<b>Premises Related Expenditure</b>	<b>2,400</b>	<b>2,500</b>	<b>2,500</b>	<b>2,600</b>
<b>2,400</b>	<b>2,400</b>	<b>Total Expenditure</b>	<b>2,400</b>	<b>2,500</b>	<b>2,500</b>	<b>2,600</b>
<b>2,400</b>	<b>2,400</b>	<b>Cost Centre Total</b>	<b>2,400</b>	<b>2,500</b>	<b>2,500</b>	<b>2,600</b>

#### Land Drainage

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
28,200	26,800	Grounds Maintenance Costs	29,100	29,100	29,200	29,400
26,500	23,500	Repair and Maintenance	26,900	27,400	28,000	28,500
<b>54,700</b>	<b>50,300</b>	<b>Premises Related Expenditure</b>	<b>56,000</b>	<b>56,500</b>	<b>57,200</b>	<b>57,900</b>
50,700	58,900	Recharges	66,300	76,600	78,500	80,100
<b>50,700</b>	<b>58,900</b>	<b>Support Services</b>	<b>66,300</b>	<b>76,600</b>	<b>78,500</b>	<b>80,100</b>
2,400	2,400	Depreciation	2,400	2,400	2,400	2,400
<b>2,400</b>	<b>2,400</b>	<b>Capital Charges</b>	<b>2,400</b>	<b>2,400</b>	<b>2,400</b>	<b>2,400</b>
<b>107,800</b>	<b>111,600</b>	<b>Total Expenditure</b>	<b>124,700</b>	<b>135,500</b>	<b>138,100</b>	<b>140,400</b>
<b>107,800</b>	<b>111,600</b>	<b>Cost Centre Total</b>	<b>124,700</b>	<b>135,500</b>	<b>138,100</b>	<b>140,400</b>



2015/16 Estimate £	2015/16 Revised £	Regeneration & Planning		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Regeneration

### Public Realm Repair & Maintenance

1,000	900	Premises Insurance	1,000	1,100	1,200	1,300
90,400	87,400	Repair and Maintenance	91,800	93,600	95,400	97,200
<b>91,400</b>	<b>88,300</b>	<b>Premises Related Expenditure</b>	<b>92,800</b>	<b>94,700</b>	<b>96,600</b>	<b>98,500</b>
15,300	16,700	Recharges	18,800	21,700	22,200	22,700
<b>15,300</b>	<b>16,700</b>	<b>Support Services</b>	<b>18,800</b>	<b>21,700</b>	<b>22,200</b>	<b>22,700</b>
200,700	201,700	Depreciation	246,000	292,500	292,500	292,500
<b>200,700</b>	<b>201,700</b>	<b>Capital Charges</b>	<b>246,000</b>	<b>292,500</b>	<b>292,500</b>	<b>292,500</b>
<b>307,400</b>	<b>306,700</b>	<b>Total Expenditure</b>	<b>357,600</b>	<b>408,900</b>	<b>411,300</b>	<b>413,700</b>
<b>307,400</b>	<b>306,700</b>	<b>Cost Centre Total</b>	<b>357,600</b>	<b>408,900</b>	<b>411,300</b>	<b>413,700</b>

### Christmas Decorations

900	900	Energy Costs	900	1,000	1,000	1,000
<b>900</b>	<b>900</b>	<b>Premises Related Expenditure</b>	<b>900</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
30,200	23,200	Services	23,300	23,800	24,300	24,700
<b>30,200</b>	<b>23,200</b>	<b>Supplies and Services</b>	<b>23,300</b>	<b>23,800</b>	<b>24,300</b>	<b>24,700</b>
7,500	7,500	Depreciation	10,400	10,400	10,400	10,400
<b>7,500</b>	<b>7,500</b>	<b>Capital Charges</b>	<b>10,400</b>	<b>10,400</b>	<b>10,400</b>	<b>10,400</b>
<b>38,600</b>	<b>31,600</b>	<b>Total Expenditure</b>	<b>34,600</b>	<b>35,200</b>	<b>35,700</b>	<b>36,100</b>
<b>38,600</b>	<b>31,600</b>	<b>Cost Centre Total</b>	<b>34,600</b>	<b>35,200</b>	<b>35,700</b>	<b>36,100</b>

### Planning, Housing & Policy

393,600	377,700	Direct Employee Expenses	412,100	420,100	427,700	435,800
3,200	4,700	Indirect Employee Expenses	3,700	4,100	4,400	4,800
<b>396,800</b>	<b>382,400</b>	<b>Employees</b>	<b>415,800</b>	<b>424,200</b>	<b>432,100</b>	<b>440,600</b>
4,700	3,000	Car Allowances	1,100	1,100	1,200	1,200
800	800	Public Transport	800	800	800	900
<b>5,500</b>	<b>3,800</b>	<b>Transport Related Expenditure</b>	<b>1,900</b>	<b>1,900</b>	<b>2,000</b>	<b>2,100</b>
100	100	Clothing Uniform and Laundry	100	100	100	100
2,900	4,500	Communications and Computing	2,900	3,000	3,000	3,100
400	300	Equip Furniture and Materials	300	300	300	300
600	500	Expenses	0	0	0	0
3,300	3,800	General Office Supplies	2,500	2,300	2,200	2,100
1,000	0	Services	29,500	0	0	0
<b>8,300</b>	<b>9,200</b>	<b>Supplies and Services</b>	<b>35,300</b>	<b>5,700</b>	<b>5,600</b>	<b>5,600</b>
194,000	191,900	Recharges	193,600	200,000	206,900	212,400
<b>194,000</b>	<b>191,900</b>	<b>Support Services</b>	<b>193,600</b>	<b>200,000</b>	<b>206,900</b>	<b>212,400</b>
<b>604,600</b>	<b>587,300</b>	<b>Total Expenditure</b>	<b>646,600</b>	<b>631,800</b>	<b>646,600</b>	<b>660,700</b>
0	0	Government Grants	-30,000	0	0	0
0	0	Other Grants and Contributions	-5,500	-11,000	-3,500	-2,100
-4,500	-4,500	Recharges	0	0	0	0
<b>-4,500</b>	<b>-4,500</b>	<b>Income</b>	<b>-35,500</b>	<b>-11,000</b>	<b>-3,500</b>	<b>-2,100</b>
<b>-4,500</b>	<b>-4,500</b>	<b>Total Income</b>	<b>-35,500</b>	<b>-11,000</b>	<b>-3,500</b>	<b>-2,100</b>
<b>600,100</b>	<b>582,800</b>	<b>Cost Centre Total</b>	<b>611,100</b>	<b>620,800</b>	<b>643,100</b>	<b>658,600</b>

### MAAP Implementation Reserve

-35,000	-127,900	Appropriations	-60,000	0	0	0
<b>-35,000</b>	<b>-127,900</b>	<b>Appropriations</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-35,000</b>	<b>-127,900</b>	<b>Total Income</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>-35,000</b>	<b>-127,900</b>	<b>Cost Centre Total</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**SECTION : Regeneration**

Local Plan Reserve			2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	12,800	Appropriations	0	0	0	0
<b>0</b>	<b>12,800</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	12,800	Total Expenditure	0	0	0	0
0	0	Appropriations	-16,400	-38,600	0	0
<b>0</b>	<b>0</b>	<b>Appropriations</b>	<b>-16,400</b>	<b>-38,600</b>	<b>0</b>	<b>0</b>
0	0	Total Income	-16,400	-38,600	0	0
<b>0</b>	<b>12,800</b>	<b>Cost Centre Total</b>	<b>-16,400</b>	<b>-38,600</b>	<b>0</b>	<b>0</b>

### SECTION : Audit

#### Internal Audit & Assurance

135,200	135,600	Direct Employee Expenses	209,700	212,700	216,500	220,900
2,800	3,000	Indirect Employee Expenses	2,900	3,000	3,300	3,400
<b>138,000</b>	<b>138,600</b>	<b>Employees</b>	<b>212,600</b>	<b>215,700</b>	<b>219,800</b>	<b>224,300</b>
200	200	Car Allowances	200	200	200	200
0	100	Public Transport	100	100	100	100
<b>200</b>	<b>300</b>	<b>Transport Related Expenditure</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
0	200	Equip Furniture and Materials	200	200	200	200
1,700	1,400	General Office Supplies	1,100	1,100	1,000	1,000
0	1,500	Grants and Subscriptions	5,500	5,600	5,700	5,800
0	0	Services	60,000	60,600	61,200	61,800
<b>1,700</b>	<b>3,100</b>	<b>Supplies and Services</b>	<b>66,800</b>	<b>67,500</b>	<b>68,100</b>	<b>68,800</b>
50,600	48,800	Recharges	48,800	50,400	52,300	54,000
<b>50,600</b>	<b>48,800</b>	<b>Support Services</b>	<b>48,800</b>	<b>50,400</b>	<b>52,300</b>	<b>54,000</b>
<b>190,500</b>	<b>190,800</b>	<b>Total Expenditure</b>	<b>328,500</b>	<b>333,900</b>	<b>340,500</b>	<b>347,400</b>
-190,500	-190,800	Recharges	-328,700	-334,100	-340,800	-347,700
<b>-190,500</b>	<b>-190,800</b>	<b>Income</b>	<b>-328,700</b>	<b>-334,100</b>	<b>-340,800</b>	<b>-347,700</b>
<b>-190,500</b>	<b>-190,800</b>	<b>Total Income</b>	<b>-328,700</b>	<b>-334,100</b>	<b>-340,800</b>	<b>-347,700</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>-200</b>	<b>-200</b>	<b>-300</b>	<b>-300</b>

#### Audit Fees

78,700	71,400	Services	74,400	74,400	74,400	74,400
<b>78,700</b>	<b>71,400</b>	<b>Supplies and Services</b>	<b>74,400</b>	<b>74,400</b>	<b>74,400</b>	<b>74,400</b>
<b>78,700</b>	<b>71,400</b>	<b>Total Expenditure</b>	<b>74,400</b>	<b>74,400</b>	<b>74,400</b>	<b>74,400</b>
-9,600	-5,800	Recharges	-5,800	-5,800	-5,800	-5,800
<b>-9,600</b>	<b>-5,800</b>	<b>Income</b>	<b>-5,800</b>	<b>-5,800</b>	<b>-5,800</b>	<b>-5,800</b>
<b>-9,600</b>	<b>-5,800</b>	<b>Total Income</b>	<b>-5,800</b>	<b>-5,800</b>	<b>-5,800</b>	<b>-5,800</b>
<b>69,100</b>	<b>65,600</b>	<b>Cost Centre Total</b>	<b>68,600</b>	<b>68,600</b>	<b>68,600</b>	<b>68,600</b>

2015/16 Estimate £	2015/16 Revised £	Resources		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Financial Services</b>							
<b>Financial Services Management &amp; Admin</b>							
734,200	670,700	Direct Employee Expenses		742,100	759,100	768,500	778,900
14,900	11,400	Indirect Employee Expenses		14,200	15,000	15,800	16,500
<b>749,100</b>	<b>682,100</b>	<b>Employees</b>		<b>756,300</b>	<b>774,100</b>	<b>784,300</b>	<b>795,400</b>
600	600	Car Allowances		600	600	600	600
800	1,500	Public Transport		1,500	1,600	1,600	1,600
<b>1,400</b>	<b>2,100</b>	<b>Transport Related Expenditure</b>		<b>2,100</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>
125,200	140,300	Communications and Computing		140,900	144,200	146,900	149,700
1,700	1,500	Equip Furniture and Materials		1,000	1,000	1,100	1,100
1,600	4,200	Expenses		1,600	1,600	1,700	1,700
11,600	9,300	General Office Supplies		7,700	7,600	7,400	7,400
10,000	10,000	Grants and Subscriptions		10,200	10,400	10,600	10,800
5,300	26,800	Services		65,800	2,600	2,600	2,700
<b>155,400</b>	<b>192,100</b>	<b>Supplies and Services</b>		<b>227,200</b>	<b>167,400</b>	<b>170,300</b>	<b>173,400</b>
324,000	313,800	Recharges		313,700	323,600	335,200	345,200
<b>324,000</b>	<b>313,800</b>	<b>Support Services</b>		<b>313,700</b>	<b>323,600</b>	<b>335,200</b>	<b>345,200</b>
<b>1,229,900</b>	<b>1,190,100</b>	<b>Total Expenditure</b>		<b>1,299,300</b>	<b>1,267,300</b>	<b>1,292,000</b>	<b>1,316,200</b>
-2,600	-2,600	Customer Fees and Charges		-2,600	-2,700	-2,700	-2,800
-1,700	0	Other Grants and Contributions		-1,700	-1,700	-1,700	-1,700
-1,225,600	-1,187,500	Recharges		-1,296,300	-1,264,300	-1,289,200	-1,313,400
<b>-1,229,900</b>	<b>-1,190,100</b>	<b>Income</b>		<b>-1,300,600</b>	<b>-1,268,700</b>	<b>-1,293,600</b>	<b>-1,317,900</b>
<b>-1,229,900</b>	<b>-1,190,100</b>	<b>Total Income</b>		<b>-1,300,600</b>	<b>-1,268,700</b>	<b>-1,293,600</b>	<b>-1,317,900</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>-1,300</b>	<b>-1,400</b>	<b>-1,600</b>	<b>-1,700</b>

<b>SECTION : ICT</b>							
<b>Information, Communications &amp; Technology</b>							
565,000	483,500	Direct Employee Expenses		601,700	617,100	632,200	646,300
8,600	18,700	Indirect Employee Expenses		9,500	10,000	10,600	11,200
<b>573,600</b>	<b>502,200</b>	<b>Employees</b>		<b>611,200</b>	<b>627,100</b>	<b>642,800</b>	<b>657,500</b>
1,100	1,100	Car Allowances		1,100	1,100	1,200	1,200
1,000	1,500	Public Transport		1,500	1,600	1,600	1,600
<b>2,100</b>	<b>2,600</b>	<b>Transport Related Expenditure</b>		<b>2,600</b>	<b>2,700</b>	<b>2,800</b>	<b>2,800</b>
800	1,000	Premises Insurance		1,100	1,200	1,300	1,400
<b>800</b>	<b>1,000</b>	<b>Premises Related Expenditure</b>		<b>1,100</b>	<b>1,200</b>	<b>1,300</b>	<b>1,400</b>
100	100	Clothing Uniform and Laundry		100	100	100	100
317,300	344,300	Communications and Computing		325,000	327,700	335,100	330,800
300	300	Expenses		300	300	300	300
4,200	4,800	General Office Supplies		4,300	4,200	4,200	4,100
2,100	7,100	Grants and Subscriptions		4,100	4,300	4,300	4,500
152,800	206,200	Services		90,100	70,100	72,200	74,300
<b>476,800</b>	<b>562,800</b>	<b>Supplies and Services</b>		<b>423,900</b>	<b>406,700</b>	<b>416,200</b>	<b>414,100</b>
118,800	105,800	Recharges		112,100	114,600	115,800	117,800
<b>118,800</b>	<b>105,800</b>	<b>Support Services</b>		<b>112,100</b>	<b>114,600</b>	<b>115,800</b>	<b>117,800</b>
202,900	151,300	Depreciation		189,000	191,700	264,800	296,900
<b>202,900</b>	<b>151,300</b>	<b>Capital Charges</b>		<b>189,000</b>	<b>191,700</b>	<b>264,800</b>	<b>296,900</b>
<b>1,375,000</b>	<b>1,325,700</b>	<b>Total Expenditure</b>		<b>1,339,900</b>	<b>1,344,000</b>	<b>1,443,700</b>	<b>1,490,500</b>
-1,000	-1,000	Other Grants and Contributions		-1,000	-1,000	-1,000	-1,000
-1,374,000	-1,324,700	Recharges		-1,336,200	-1,346,300	-1,444,200	-1,501,100
<b>-1,375,000</b>	<b>-1,325,700</b>	<b>Income</b>		<b>-1,337,200</b>	<b>-1,347,300</b>	<b>-1,445,200</b>	<b>-1,502,100</b>
<b>-1,375,000</b>	<b>-1,325,700</b>	<b>Total Income</b>		<b>-1,337,200</b>	<b>-1,347,300</b>	<b>-1,445,200</b>	<b>-1,502,100</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>2,700</b>	<b>-3,300</b>	<b>-1,500</b>	<b>-11,600</b>

## SECTION : Property Group

### Estates Management

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
50,500	56,500	Direct Employee Expenses	58,500	60,000	61,800	63,600
1,600	800	Indirect Employee Expenses	900	900	1,000	1,100
<b>52,100</b>	<b>57,300</b>	<b>Employees</b>	<b>59,400</b>	<b>60,900</b>	<b>62,800</b>	<b>64,700</b>
145,000	148,400	Cleaning and Domestic Supplies	165,000	168,100	171,300	174,400
115,100	97,200	Energy Costs	117,800	118,200	121,300	124,300
700	700	Fixtures and Fittings	700	700	700	800
2,600	2,600	Grounds Maintenance Costs	2,600	2,700	2,700	2,800
55,200	59,000	Premises Insurance	58,900	64,300	69,700	74,600
97,400	117,900	Rates	146,000	150,200	154,800	159,300
199,000	232,500	Repair and Maintenance	241,100	236,600	241,000	245,400
17,600	17,000	Water Services	20,600	21,200	21,600	22,100
<b>632,600</b>	<b>675,300</b>	<b>Premises Related Expenditure</b>	<b>752,700</b>	<b>762,000</b>	<b>783,100</b>	<b>803,700</b>
12,400	12,400	Communications and Computing	12,600	12,800	13,100	13,400
3,900	24,300	Equip Furniture and Materials	4,300	4,300	4,500	4,500
0	2,000	Expenses	2,000	2,100	2,100	2,200
2,700	2,100	General Office Supplies	2,300	2,300	2,300	2,300
0	0	Miscellaneous Expenses	-17,700	-22,500	-28,200	-33,800
20,600	24,800	Services	22,500	22,800	23,600	24,000
<b>39,600</b>	<b>65,600</b>	<b>Supplies and Services</b>	<b>26,000</b>	<b>21,800</b>	<b>17,400</b>	<b>12,600</b>
215,500	207,800	Recharges	215,400	219,100	224,100	228,400
<b>215,500</b>	<b>207,800</b>	<b>Support Services</b>	<b>215,400</b>	<b>219,100</b>	<b>224,100</b>	<b>228,400</b>
3,100	3,000	Depreciation	3,000	3,000	3,000	3,000
<b>3,100</b>	<b>3,000</b>	<b>Capital Charges</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>942,900</b>	<b>1,009,000</b>	<b>Total Expenditure</b>	<b>1,056,500</b>	<b>1,066,800</b>	<b>1,090,400</b>	<b>1,112,400</b>
-1,239,300	-1,241,500	Customer Fees and Charges	-1,235,800	-1,242,300	-1,243,500	-1,245,000
-200	-200	Other Grants and Contributions	-200	-200	-200	-200
-7,000	-9,000	Recharges	-13,000	-13,000	-13,000	-13,000
<b>-1,246,500</b>	<b>-1,250,700</b>	<b>Income</b>	<b>-1,249,000</b>	<b>-1,255,500</b>	<b>-1,256,700</b>	<b>-1,258,200</b>
<b>-1,246,500</b>	<b>-1,250,700</b>	<b>Total Income</b>	<b>-1,249,000</b>	<b>-1,255,500</b>	<b>-1,256,700</b>	<b>-1,258,200</b>
<b>-303,600</b>	<b>-241,700</b>	<b>Cost Centre Total</b>	<b>-192,500</b>	<b>-188,700</b>	<b>-166,300</b>	<b>-145,800</b>

2015/16 Estimate £	2015/16 Revised £	Resources		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Property Group

### Facilities Management

190,100	186,800	Direct Employee Expenses	191,200	195,700	199,400	203,600
3,100	3,400	Indirect Employee Expenses	3,700	4,100	4,400	4,800
<b>193,200</b>	<b>190,200</b>	<b>Employees</b>	<b>194,900</b>	<b>199,800</b>	<b>203,800</b>	<b>208,400</b>
300	200	Car Allowances	200	200	200	200
200	100	Public Transport	100	100	100	100
<b>500</b>	<b>300</b>	<b>Transport Related Expenditure</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
170,000	170,800	Cleaning and Domestic Supplies	171,800	174,900	177,500	179,900
113,400	89,800	Energy Costs	93,000	95,700	98,100	100,300
13,100	56,900	Fixtures and Fittings	13,300	13,600	13,800	14,100
3,900	3,700	Grounds Maintenance Costs	4,000	4,000	4,000	4,000
29,300	30,300	Premises Insurance	33,200	36,500	39,400	42,400
155,000	154,900	Rates	156,800	161,400	166,300	171,000
377,000	341,900	Repair and Maintenance	332,600	339,000	345,700	352,200
23,800	23,300	Water Services	23,600	24,100	24,700	25,100
<b>885,500</b>	<b>871,600</b>	<b>Premises Related Expenditure</b>	<b>828,300</b>	<b>849,200</b>	<b>869,500</b>	<b>889,000</b>
6,300	4,800	Catering	6,400	6,500	6,700	6,800
3,100	3,100	Clothing Uniform and Laundry	3,100	3,200	3,200	3,300
3,500	2,900	Communications and Computing	2,800	2,900	2,900	3,000
5,100	5,300	Equip Furniture and Materials	5,300	5,600	6,000	6,300
2,400	2,400	General Office Supplies	2,400	2,400	2,400	2,400
15,700	15,700	Services	14,700	15,100	15,400	15,600
<b>36,100</b>	<b>34,200</b>	<b>Supplies and Services</b>	<b>34,700</b>	<b>35,700</b>	<b>36,600</b>	<b>37,400</b>
1,024,500	998,100	Recharges	1,035,500	1,056,900	1,080,100	1,101,400
<b>1,024,500</b>	<b>998,100</b>	<b>Support Services</b>	<b>1,035,500</b>	<b>1,056,900</b>	<b>1,080,100</b>	<b>1,101,400</b>
300,800	248,800	Depreciation	288,800	341,200	377,400	407,000
<b>300,800</b>	<b>248,800</b>	<b>Capital Charges</b>	<b>288,800</b>	<b>341,200</b>	<b>377,400</b>	<b>407,000</b>
<b>2,440,600</b>	<b>2,343,200</b>	<b>Total Expenditure</b>	<b>2,382,500</b>	<b>2,483,100</b>	<b>2,567,700</b>	<b>2,643,500</b>
-50,500	-34,100	Customer Fees and Charges	-43,600	-44,400	-45,300	-46,100
-2,324,200	-2,259,700	Recharges	-2,299,200	-2,398,100	-2,480,900	-2,555,000
<b>-2,374,700</b>	<b>-2,293,800</b>	<b>Income</b>	<b>-2,342,800</b>	<b>-2,442,500</b>	<b>-2,526,200</b>	<b>-2,601,100</b>
<b>-2,374,700</b>	<b>-2,293,800</b>	<b>Total Income</b>	<b>-2,342,800</b>	<b>-2,442,500</b>	<b>-2,526,200</b>	<b>-2,601,100</b>
<b>65,900</b>	<b>49,400</b>	<b>Cost Centre Total</b>	<b>39,700</b>	<b>40,600</b>	<b>41,500</b>	<b>42,400</b>

### Municipal Buildings Reserve

0	-81,500	Appropriations	0	0	0	0
<b>0</b>	<b>-81,500</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-81,500	Total Income	0	0	0	0
<b>0</b>	<b>-81,500</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Resources		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Property Group</b>							
<b>Property Mgmt &amp; Admin</b>							
406,000	391,600	Direct Employee Expenses		419,000	420,800	427,600	433,200
8,000	9,100	Indirect Employee Expenses		9,400	10,100	10,500	11,100
<b>414,000</b>	<b>400,700</b>	<b>Employees</b>		<b>428,400</b>	<b>430,900</b>	<b>438,100</b>	<b>444,300</b>
1,300	1,000	Car Allowances		1,000	1,000	1,100	1,100
3,400	3,700	Direct Transport Costs		2,900	2,900	3,000	3,000
0	100	Public Transport		100	100	100	100
900	900	Transport Insurance		1,000	1,100	1,200	1,300
<b>5,600</b>	<b>5,700</b>	<b>Transport Related Expenditure</b>		<b>5,000</b>	<b>5,100</b>	<b>5,400</b>	<b>5,500</b>
22,300	25,000	Communications and Computing		25,200	25,700	26,100	26,700
1,900	1,900	Equip Furniture and Materials		1,900	1,900	2,000	2,100
200	0	Expenses		0	0	0	0
8,700	6,600	General Office Supplies		6,200	6,300	6,400	6,300
500	500	Grants and Subscriptions		500	500	500	500
35,900	44,100	Services		36,400	37,200	37,900	38,600
<b>69,500</b>	<b>78,100</b>	<b>Supplies and Services</b>		<b>70,200</b>	<b>71,600</b>	<b>72,900</b>	<b>74,200</b>
375,600	351,700	Recharges		360,000	370,800	381,600	390,800
<b>375,600</b>	<b>351,700</b>	<b>Support Services</b>		<b>360,000</b>	<b>370,800</b>	<b>381,600</b>	<b>390,800</b>
100	0	Depreciation		0	0	2,300	2,300
<b>100</b>	<b>0</b>	<b>Capital Charges</b>		<b>0</b>	<b>0</b>	<b>2,300</b>	<b>2,300</b>
<b>864,800</b>	<b>836,200</b>	<b>Total Expenditure</b>		<b>863,600</b>	<b>878,400</b>	<b>900,300</b>	<b>917,100</b>
-31,300	-31,300	Other Grants and Contributions		-31,600	-31,900	-32,200	-32,500
-833,500	-804,900	Recharges		-832,600	-847,100	-868,700	-885,300
<b>-864,800</b>	<b>-836,200</b>	<b>Income</b>		<b>-864,200</b>	<b>-879,000</b>	<b>-900,900</b>	<b>-917,800</b>
<b>-864,800</b>	<b>-836,200</b>	<b>Total Income</b>		<b>-864,200</b>	<b>-879,000</b>	<b>-900,900</b>	<b>-917,800</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>-600</b>	<b>-600</b>	<b>-600</b>	<b>-700</b>

2015/16 Estimate £	2015/16 Revised £	Resources		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Revenues and Benefits</b>							
<b>Customer Services Mgmt &amp; Admin</b>							
461,400	464,000	Direct Employee Expenses		494,100	494,700	502,900	511,500
4,100	4,400	Indirect Employee Expenses		4,800	5,200	5,700	6,100
<b>465,500</b>	<b>468,400</b>	<b>Employees</b>		<b>498,900</b>	<b>499,900</b>	<b>508,600</b>	<b>517,600</b>
300	200	Car Allowances		200	200	200	200
0	100	Public Transport		100	100	100	100
<b>300</b>	<b>300</b>	<b>Transport Related Expenditure</b>		<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
2,500	2,500	Clothing Uniform and Laundry		2,500	2,600	2,600	2,700
34,400	29,200	Communications and Computing		34,900	35,600	36,300	37,000
2,200	1,700	Equip Furniture and Materials		1,700	1,700	1,800	1,900
3,600	3,200	General Office Supplies		2,700	2,700	2,600	2,700
4,900	22,300	Services		5,900	4,000	4,200	4,200
<b>47,600</b>	<b>58,900</b>	<b>Supplies and Services</b>		<b>47,700</b>	<b>46,600</b>	<b>47,500</b>	<b>48,500</b>
150,600	146,800	Recharges		148,800	153,000	159,500	164,700
<b>150,600</b>	<b>146,800</b>	<b>Support Services</b>		<b>148,800</b>	<b>153,000</b>	<b>159,500</b>	<b>164,700</b>
<b>664,000</b>	<b>674,400</b>	<b>Total Expenditure</b>		<b>695,700</b>	<b>699,800</b>	<b>715,900</b>	<b>731,100</b>
-700	-700	Customer Fees and Charges		-700	-700	-700	-800
-663,300	-673,700	Recharges		-685,900	-698,600	-715,100	-729,900
<b>-664,000</b>	<b>-674,400</b>	<b>Income</b>		<b>-686,600</b>	<b>-699,300</b>	<b>-715,800</b>	<b>-730,700</b>
<b>-664,000</b>	<b>-674,400</b>	<b>Total Income</b>		<b>-686,600</b>	<b>-699,300</b>	<b>-715,800</b>	<b>-730,700</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>9,100</b>	<b>500</b>	<b>100</b>	<b>400</b>

### Administrative Support

74,000	73,400	Services		75,900	76,600	77,300	76,600
<b>74,000</b>	<b>73,400</b>	<b>Supplies and Services</b>		<b>75,900</b>	<b>76,600</b>	<b>77,300</b>	<b>76,600</b>
100,800	98,900	Recharges		101,800	104,000	106,400	108,700
<b>100,800</b>	<b>98,900</b>	<b>Support Services</b>		<b>101,800</b>	<b>104,000</b>	<b>106,400</b>	<b>108,700</b>
<b>174,800</b>	<b>172,300</b>	<b>Total Expenditure</b>		<b>177,700</b>	<b>180,600</b>	<b>183,700</b>	<b>185,300</b>
-174,800	-172,300	Recharges		-177,700	-180,600	-183,700	-185,300
<b>-174,800</b>	<b>-172,300</b>	<b>Income</b>		<b>-177,700</b>	<b>-180,600</b>	<b>-183,700</b>	<b>-185,300</b>
<b>-174,800</b>	<b>-172,300</b>	<b>Total Income</b>		<b>-177,700</b>	<b>-180,600</b>	<b>-183,700</b>	<b>-185,300</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Benefits Mgmt & Administration

0	3,300	Communications and Computing		0	0	0	0
0	15,000	Grants and Subscriptions		0	0	0	0
-84,000	0	Miscellaneous Expenses		0	0	0	0
1,118,800	1,011,000	Services		985,800	996,000	1,006,200	1,016,600
<b>1,034,800</b>	<b>1,029,300</b>	<b>Supplies and Services</b>		<b>985,800</b>	<b>996,000</b>	<b>1,006,200</b>	<b>1,016,600</b>
715,200	697,500	Recharges		711,200	730,200	761,800	784,500
<b>715,200</b>	<b>697,500</b>	<b>Support Services</b>		<b>711,200</b>	<b>730,200</b>	<b>761,800</b>	<b>784,500</b>
<b>1,750,000</b>	<b>1,726,800</b>	<b>Total Expenditure</b>		<b>1,697,000</b>	<b>1,726,200</b>	<b>1,768,000</b>	<b>1,801,100</b>
-12,000	-12,000	Customer Fees and Charges		-12,000	-12,000	-12,000	-12,000
-755,100	-872,800	Government Grants		-638,100	-592,800	-557,200	-523,800
-982,900	-842,000	Recharges		-929,900	-959,100	-1,000,900	-1,034,000
<b>-1,750,000</b>	<b>-1,726,800</b>	<b>Income</b>		<b>-1,580,000</b>	<b>-1,563,900</b>	<b>-1,570,100</b>	<b>-1,569,800</b>
<b>-1,750,000</b>	<b>-1,726,800</b>	<b>Total Income</b>		<b>-1,580,000</b>	<b>-1,563,900</b>	<b>-1,570,100</b>	<b>-1,569,800</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>		<b>117,000</b>	<b>162,300</b>	<b>197,900</b>	<b>231,300</b>



2015/16 Estimate £	2015/16 Revised £	Resources		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Revenues and Benefits

### Standard Rent Allowances

33,322,400	32,545,000	Housing Benefit	32,545,000	32,545,000	32,545,000	32,545,000
<b>33,322,400</b>	<b>32,545,000</b>	<b>Transfer Payments</b>	<b>32,545,000</b>	<b>32,545,000</b>	<b>32,545,000</b>	<b>32,545,000</b>
<b>33,322,400</b>	<b>32,545,000</b>	<b>Total Expenditure</b>	<b>32,545,000</b>	<b>32,545,000</b>	<b>32,545,000</b>	<b>32,545,000</b>
-1,070,000	-1,250,000	Customer Fees and Charges	-1,200,000	-1,200,000	-1,200,000	-1,200,000
-32,433,000	-31,513,100	Government Grants	-31,513,100	-31,513,100	-31,513,100	-31,513,100
-18,000	-15,000	Other Grants and Contributions	-15,000	-15,000	-15,000	-15,000
<b>-33,521,000</b>	<b>-32,778,100</b>	<b>Income</b>	<b>-32,728,100</b>	<b>-32,728,100</b>	<b>-32,728,100</b>	<b>-32,728,100</b>
<b>-33,521,000</b>	<b>-32,778,100</b>	<b>Total Income</b>	<b>-32,728,100</b>	<b>-32,728,100</b>	<b>-32,728,100</b>	<b>-32,728,100</b>
<b>-198,600</b>	<b>-233,100</b>	<b>Cost Centre Total</b>	<b>-183,100</b>	<b>-183,100</b>	<b>-183,100</b>	<b>-183,100</b>

### Discretionary Housing Payments

200,600	200,600	Housing Benefit	200,600	200,600	200,600	200,600
<b>200,600</b>	<b>200,600</b>	<b>Transfer Payments</b>	<b>200,600</b>	<b>200,600</b>	<b>200,600</b>	<b>200,600</b>
<b>200,600</b>	<b>200,600</b>	<b>Total Expenditure</b>	<b>200,600</b>	<b>200,600</b>	<b>200,600</b>	<b>200,600</b>
-5,000	-5,000	Customer Fees and Charges	-5,000	-5,000	-5,000	-5,000
-200,600	-200,600	Government Grants	-200,600	-200,600	-200,600	-200,600
<b>-205,600</b>	<b>-205,600</b>	<b>Income</b>	<b>-205,600</b>	<b>-205,600</b>	<b>-205,600</b>	<b>-205,600</b>
<b>-205,600</b>	<b>-205,600</b>	<b>Total Income</b>	<b>-205,600</b>	<b>-205,600</b>	<b>-205,600</b>	<b>-205,600</b>
<b>-5,000</b>	<b>-5,000</b>	<b>Cost Centre Total</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-5,000</b>

### War Widows Benefit Grant

56,000	51,000	Housing Benefit	51,000	51,000	51,000	51,000
<b>56,000</b>	<b>51,000</b>	<b>Transfer Payments</b>	<b>51,000</b>	<b>51,000</b>	<b>51,000</b>	<b>51,000</b>
<b>56,000</b>	<b>51,000</b>	<b>Total Expenditure</b>	<b>51,000</b>	<b>51,000</b>	<b>51,000</b>	<b>51,000</b>
-42,000	-38,200	Government Grants	-38,200	-38,200	-38,200	-38,200
<b>-42,000</b>	<b>-38,200</b>	<b>Income</b>	<b>-38,200</b>	<b>-38,200</b>	<b>-38,200</b>	<b>-38,200</b>
<b>-42,000</b>	<b>-38,200</b>	<b>Total Income</b>	<b>-38,200</b>	<b>-38,200</b>	<b>-38,200</b>	<b>-38,200</b>
<b>14,000</b>	<b>12,800</b>	<b>Cost Centre Total</b>	<b>12,800</b>	<b>12,800</b>	<b>12,800</b>	<b>12,800</b>

### Rent Rebates - Council Housing

9,674,000	9,458,000	Housing Benefit	9,458,000	9,458,000	9,458,000	9,458,000
<b>9,674,000</b>	<b>9,458,000</b>	<b>Transfer Payments</b>	<b>9,458,000</b>	<b>9,458,000</b>	<b>9,458,000</b>	<b>9,458,000</b>
<b>9,674,000</b>	<b>9,458,000</b>	<b>Total Expenditure</b>	<b>9,458,000</b>	<b>9,458,000</b>	<b>9,458,000</b>	<b>9,458,000</b>
-210,000	-210,000	Customer Fees and Charges	-210,000	-210,000	-210,000	-210,000
-9,518,300	-9,329,100	Government Grants	-9,329,100	-9,329,100	-9,329,100	-9,329,100
-53,000	-38,000	Other Grants and Contributions	-38,000	-38,000	-38,000	-38,000
<b>-9,781,300</b>	<b>-9,577,100</b>	<b>Income</b>	<b>-9,577,100</b>	<b>-9,577,100</b>	<b>-9,577,100</b>	<b>-9,577,100</b>
<b>-9,781,300</b>	<b>-9,577,100</b>	<b>Total Income</b>	<b>-9,577,100</b>	<b>-9,577,100</b>	<b>-9,577,100</b>	<b>-9,577,100</b>
<b>-107,300</b>	<b>-119,100</b>	<b>Cost Centre Total</b>	<b>-119,100</b>	<b>-119,100</b>	<b>-119,100</b>	<b>-119,100</b>

2015/16 Estimate £	2015/16 Revised £
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## Resources

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Revenues and Benefits

#### Council Tax Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
200	0	Clothing Uniform and Laundry	0	0	0	0
1,000	1,000	Equip Furniture and Materials	1,000	1,000	1,100	1,100
6,000	6,000	Miscellaneous Expenses	6,100	6,200	6,300	6,500
626,800	620,500	Services	635,600	641,900	648,500	655,000
<b>634,000</b>	<b>627,500</b>	<b>Supplies and Services</b>	<b>642,700</b>	<b>649,100</b>	<b>655,900</b>	<b>662,600</b>
173,700	169,600	Recharges	172,900	177,400	184,700	190,000
<b>173,700</b>	<b>169,600</b>	<b>Support Services</b>	<b>172,900</b>	<b>177,400</b>	<b>184,700</b>	<b>190,000</b>
<b>807,700</b>	<b>797,100</b>	<b>Total Expenditure</b>	<b>815,600</b>	<b>826,500</b>	<b>840,600</b>	<b>852,600</b>
-273,900	-273,900	Other Grants and Contributions	-278,000	-283,500	-289,000	-294,400
<b>-273,900</b>	<b>-273,900</b>	<b>Income</b>	<b>-278,000</b>	<b>-283,500</b>	<b>-289,000</b>	<b>-294,400</b>
<b>-273,900</b>	<b>-273,900</b>	<b>Total Income</b>	<b>-278,000</b>	<b>-283,500</b>	<b>-289,000</b>	<b>-294,400</b>
<b>533,800</b>	<b>523,200</b>	<b>Cost Centre Total</b>	<b>537,600</b>	<b>543,000</b>	<b>551,600</b>	<b>558,200</b>

#### NNDR Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
230,000	230,000	Grants and Subscriptions	235,000	240,000	240,000	240,000
216,800	237,300	Services	232,500	234,600	236,900	239,200
<b>446,800</b>	<b>467,300</b>	<b>Supplies and Services</b>	<b>467,500</b>	<b>474,600</b>	<b>476,900</b>	<b>479,200</b>
53,300	52,000	Recharges	53,000	54,300	56,600	58,200
<b>53,300</b>	<b>52,000</b>	<b>Support Services</b>	<b>53,000</b>	<b>54,300</b>	<b>56,600</b>	<b>58,200</b>
<b>500,100</b>	<b>519,300</b>	<b>Total Expenditure</b>	<b>520,500</b>	<b>528,900</b>	<b>533,500</b>	<b>537,400</b>
-227,200	-227,200	Government Grants	-222,200	-222,200	-222,200	-222,200
-263,900	-256,000	Other Grants and Contributions	-265,800	-271,600	-272,300	-273,100
<b>-491,100</b>	<b>-483,200</b>	<b>Income</b>	<b>-488,000</b>	<b>-493,800</b>	<b>-494,500</b>	<b>-495,300</b>
<b>-491,100</b>	<b>-483,200</b>	<b>Total Income</b>	<b>-488,000</b>	<b>-493,800</b>	<b>-494,500</b>	<b>-495,300</b>
<b>9,000</b>	<b>36,100</b>	<b>Cost Centre Total</b>	<b>32,500</b>	<b>35,100</b>	<b>39,000</b>	<b>42,100</b>

#### Council Tax Benefit Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
245,700	210,500	Recharges	232,500	239,800	250,200	258,500
<b>245,700</b>	<b>210,500</b>	<b>Support Services</b>	<b>232,500</b>	<b>239,800</b>	<b>250,200</b>	<b>258,500</b>
245,700	210,500	<b>Total Expenditure</b>	232,500	239,800	250,200	258,500
<b>245,700</b>	<b>210,500</b>	<b>Cost Centre Total</b>	<b>232,500</b>	<b>239,800</b>	<b>250,200</b>	<b>258,500</b>

#### Housing Benefit Administration

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
737,200	631,500	Recharges	697,500	719,300	750,600	775,500
<b>737,200</b>	<b>631,500</b>	<b>Support Services</b>	<b>697,500</b>	<b>719,300</b>	<b>750,600</b>	<b>775,500</b>
737,200	631,500	<b>Total Expenditure</b>	697,500	719,300	750,600	775,500
<b>737,200</b>	<b>631,500</b>	<b>Cost Centre Total</b>	<b>697,500</b>	<b>719,300</b>	<b>750,600</b>	<b>775,500</b>

#### Welfare Reforms Reserve

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	102,700	Appropriations	0	0	0	0
<b>0</b>	<b>102,700</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	102,700	<b>Total Expenditure</b>	0	0	0	0
-18,900	-18,900	Appropriations	0	0	0	0
<b>-18,900</b>	<b>-18,900</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-18,900	-18,900	<b>Total Income</b>	0	0	0	0
<b>-18,900</b>	<b>83,800</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Corporate Accounts

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Capital Financing

#### Capital Financing

2,730,100	2,460,000	Appropriations	2,947,000	2,111,200	2,248,600	1,961,200
<b>2,730,100</b>	<b>2,460,000</b>	<b>Appropriations</b>	<b>2,947,000</b>	<b>2,111,200</b>	<b>2,248,600</b>	<b>1,961,200</b>
2,730,100	2,460,000	Total Expenditure	2,947,000	2,111,200	2,248,600	1,961,200
<b>2,730,100</b>	<b>2,460,000</b>	<b>Cost Centre Total</b>	<b>2,947,000</b>	<b>2,111,200</b>	<b>2,248,600</b>	<b>1,961,200</b>

### SECTION : Corporate Costs

#### Central Expenses

1,056,700	1,056,700	Direct Employee Expenses	1,100,000	1,145,100	1,145,100	1,145,100
307,700	312,900	Indirect Employee Expenses	304,200	310,400	316,500	322,600
<b>1,364,400</b>	<b>1,369,600</b>	<b>Employees</b>	<b>1,404,200</b>	<b>1,455,500</b>	<b>1,461,600</b>	<b>1,467,700</b>
100,000	350,000	Contribution to Provisions	200,000	200,000	200,000	200,000
1,100	4,000	Services	1,000	1,000	1,100	1,100
<b>101,100</b>	<b>354,000</b>	<b>Supplies and Services</b>	<b>201,000</b>	<b>201,000</b>	<b>201,100</b>	<b>201,100</b>
<b>1,465,500</b>	<b>1,723,600</b>	<b>Total Expenditure</b>	<b>1,605,200</b>	<b>1,656,500</b>	<b>1,662,700</b>	<b>1,668,800</b>
-178,000	-178,000	Recharges	-185,300	-185,300	-185,300	-185,300
<b>-178,000</b>	<b>-178,000</b>	<b>Income</b>	<b>-185,300</b>	<b>-185,300</b>	<b>-185,300</b>	<b>-185,300</b>
<b>-178,000</b>	<b>-178,000</b>	<b>Total Income</b>	<b>-185,300</b>	<b>-185,300</b>	<b>-185,300</b>	<b>-185,300</b>
<b>1,287,500</b>	<b>1,545,600</b>	<b>Cost Centre Total</b>	<b>1,419,900</b>	<b>1,471,200</b>	<b>1,477,400</b>	<b>1,483,500</b>

#### Corporate Management

0	0	Miscellaneous Expenses	0	63,300	64,200	64,800
2,600	1,600	Services	1,600	1,700	1,700	1,800
<b>2,600</b>	<b>1,600</b>	<b>Supplies and Services</b>	<b>1,600</b>	<b>65,000</b>	<b>65,900</b>	<b>66,600</b>
421,400	410,600	Recharges	463,100	439,200	446,400	454,000
<b>421,400</b>	<b>410,600</b>	<b>Support Services</b>	<b>463,100</b>	<b>439,200</b>	<b>446,400</b>	<b>454,000</b>
<b>424,000</b>	<b>412,200</b>	<b>Total Expenditure</b>	<b>464,700</b>	<b>504,200</b>	<b>512,300</b>	<b>520,600</b>
-116,700	-116,700	Recharges	-116,700	-116,700	-116,700	-116,700
<b>-116,700</b>	<b>-116,700</b>	<b>Income</b>	<b>-116,700</b>	<b>-116,700</b>	<b>-116,700</b>	<b>-116,700</b>
<b>-116,700</b>	<b>-116,700</b>	<b>Total Income</b>	<b>-116,700</b>	<b>-116,700</b>	<b>-116,700</b>	<b>-116,700</b>
<b>307,300</b>	<b>295,500</b>	<b>Cost Centre Total</b>	<b>348,000</b>	<b>387,500</b>	<b>395,600</b>	<b>403,900</b>

#### Flood Costs

0	35,000	Miscellaneous Expenses	0	0	0	0
<b>0</b>	<b>35,000</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	35,000	Total Expenditure	0	0	0	0
<b>0</b>	<b>35,000</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Counter Terrorism

0	10,000	Miscellaneous Expenses	0	0	0	0
<b>0</b>	<b>10,000</b>	<b>Supplies and Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	10,000	Total Expenditure	0	0	0	0
0	-10,000	Government Grants	0	0	0	0
<b>0</b>	<b>-10,000</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>-10,000</b>	<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Corporate Accounts		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Notional Charges

### Reconciling Items

16,700	16,700	Depreciation	16,700	16,700	16,700	16,700
<b>16,700</b>	<b>16,700</b>	<b>Capital Charges</b>	<b>16,700</b>	<b>16,700</b>	<b>16,700</b>	<b>16,700</b>
5,366,300	6,155,100	Appropriations	-567,100	2,946,400	2,908,000	1,865,000
<b>5,366,300</b>	<b>6,155,100</b>	<b>Appropriations</b>	<b>-567,100</b>	<b>2,946,400</b>	<b>2,908,000</b>	<b>1,865,000</b>
<b>5,383,000</b>	<b>6,171,800</b>	<b>Total Expenditure</b>	<b>-550,400</b>	<b>2,963,100</b>	<b>2,924,700</b>	<b>1,881,700</b>
-4,987,400	-5,196,300	Capital Related Income	-5,856,600	-5,704,600	-5,858,600	-5,922,800
<b>-4,987,400</b>	<b>-5,196,300</b>	<b>Capital Financing Income</b>	<b>-5,856,600</b>	<b>-5,704,600</b>	<b>-5,858,600</b>	<b>-5,922,800</b>
-17,000	-17,000	Interest	-17,000	-17,000	-17,000	-17,000
<b>-17,000</b>	<b>-17,000</b>	<b>Income</b>	<b>-17,000</b>	<b>-17,000</b>	<b>-17,000</b>	<b>-17,000</b>
<b>-5,004,400</b>	<b>-5,213,300</b>	<b>Total Income</b>	<b>-5,873,600</b>	<b>-5,721,600</b>	<b>-5,875,600</b>	<b>-5,939,800</b>
<b>378,600</b>	<b>958,500</b>	<b>Cost Centre Total</b>	<b>-6,424,000</b>	<b>-2,758,500</b>	<b>-2,950,900</b>	<b>-4,058,100</b>

### Pooled Receipts Payment to Government

150,000	300,000	Miscellaneous Expenses	300,000	300,000	300,000	300,000
<b>150,000</b>	<b>300,000</b>	<b>Supplies and Services</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>150,000</b>	<b>300,000</b>	<b>Total Expenditure</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>150,000</b>	<b>300,000</b>	<b>Cost Centre Total</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>

### Capital Grant Income

-1,302,000	-1,837,000	Capital Related Income	-3,704,000	-2,085,000	-2,085,000	-1,042,000
<b>-1,302,000</b>	<b>-1,837,000</b>	<b>Capital Financing Income</b>	<b>-3,704,000</b>	<b>-2,085,000</b>	<b>-2,085,000</b>	<b>-1,042,000</b>
<b>-1,302,000</b>	<b>-1,837,000</b>	<b>Total Income</b>	<b>-3,704,000</b>	<b>-2,085,000</b>	<b>-2,085,000</b>	<b>-1,042,000</b>
<b>-1,302,000</b>	<b>-1,837,000</b>	<b>Cost Centre Total</b>	<b>-3,704,000</b>	<b>-2,085,000</b>	<b>-2,085,000</b>	<b>-1,042,000</b>

2015/16 Estimate £	2015/16 Revised £
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## Corporate Accounts

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Treasury Management

#### Interest Payable & Similar Charges

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
3,084,700	3,084,700	Interest Payments	3,046,700	3,010,400	2,976,800	2,945,200
<b>3,084,700</b>	<b>3,084,700</b>	<b>Capital Financing Costs</b>	<b>3,046,700</b>	<b>3,010,400</b>	<b>2,976,800</b>	<b>2,945,200</b>
<b>3,084,700</b>	<b>3,084,700</b>	<b>Total Expenditure</b>	<b>3,046,700</b>	<b>3,010,400</b>	<b>2,976,800</b>	<b>2,945,200</b>
-2,006,500	-2,006,600	Capital Related Income	-1,967,000	-1,931,100	-1,890,500	-1,853,500
<b>-2,006,500</b>	<b>-2,006,600</b>	<b>Capital Financing Income</b>	<b>-1,967,000</b>	<b>-1,931,100</b>	<b>-1,890,500</b>	<b>-1,853,500</b>
<b>-2,006,500</b>	<b>-2,006,600</b>	<b>Total Income</b>	<b>-1,967,000</b>	<b>-1,931,100</b>	<b>-1,890,500</b>	<b>-1,853,500</b>
<b>1,078,200</b>	<b>1,078,100</b>	<b>Cost Centre Total</b>	<b>1,079,700</b>	<b>1,079,300</b>	<b>1,086,300</b>	<b>1,091,700</b>

#### Banking & Treasury Management

104,100	100,800	Services	114,200	116,200	118,400	120,500
<b>104,100</b>	<b>100,800</b>	<b>Supplies and Services</b>	<b>114,200</b>	<b>116,200</b>	<b>118,400</b>	<b>120,500</b>
12,800	12,400	Recharges	13,900	14,000	14,300	14,500
<b>12,800</b>	<b>12,400</b>	<b>Support Services</b>	<b>13,900</b>	<b>14,000</b>	<b>14,300</b>	<b>14,500</b>
<b>116,900</b>	<b>113,200</b>	<b>Total Expenditure</b>	<b>128,100</b>	<b>130,200</b>	<b>132,700</b>	<b>135,000</b>
-13,800	-13,400	Recharges	-15,200	-15,500	-15,700	-16,000
<b>-13,800</b>	<b>-13,400</b>	<b>Income</b>	<b>-15,200</b>	<b>-15,500</b>	<b>-15,700</b>	<b>-16,000</b>
<b>-13,800</b>	<b>-13,400</b>	<b>Total Income</b>	<b>-15,200</b>	<b>-15,500</b>	<b>-15,700</b>	<b>-16,000</b>
<b>103,100</b>	<b>99,800</b>	<b>Cost Centre Total</b>	<b>112,900</b>	<b>114,700</b>	<b>117,000</b>	<b>119,000</b>

#### Interest And Investment Income

33,000	63,300	Miscellaneous Expenses	80,000	46,500	42,600	13,300
<b>33,000</b>	<b>63,300</b>	<b>Supplies and Services</b>	<b>80,000</b>	<b>46,500</b>	<b>42,600</b>	<b>13,300</b>
1,000	1,000	Interest Payments	1,000	1,000	1,000	1,000
<b>1,000</b>	<b>1,000</b>	<b>Capital Financing Costs</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>34,000</b>	<b>64,300</b>	<b>Total Expenditure</b>	<b>81,000</b>	<b>47,500</b>	<b>43,600</b>	<b>14,300</b>
-196,900	-179,500	Interest	-218,200	-121,300	-107,700	-29,700
<b>-196,900</b>	<b>-179,500</b>	<b>Income</b>	<b>-218,200</b>	<b>-121,300</b>	<b>-107,700</b>	<b>-29,700</b>
<b>-196,900</b>	<b>-179,500</b>	<b>Total Income</b>	<b>-218,200</b>	<b>-121,300</b>	<b>-107,700</b>	<b>-29,700</b>
<b>-162,900</b>	<b>-115,200</b>	<b>Cost Centre Total</b>	<b>-137,200</b>	<b>-73,800</b>	<b>-64,100</b>	<b>-15,400</b>

2015/16 Estimate £	2015/16 Revised £
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## Corporate Accounts

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### **SECTION : Appropriations**

#### **Renewals Reserve**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
567,800	567,800	Appropriations	366,300	366,300	366,300	366,300
<b>567,800</b>	<b>567,800</b>	<b>Appropriations</b>	<b>366,300</b>	<b>366,300</b>	<b>366,300</b>	<b>366,300</b>
567,800	567,800	Total Expenditure	366,300	366,300	366,300	366,300
-620,800	-516,700	Appropriations	-511,800	-246,000	-296,000	-136,000
<b>-620,800</b>	<b>-516,700</b>	<b>Appropriations</b>	<b>-511,800</b>	<b>-246,000</b>	<b>-296,000</b>	<b>-136,000</b>
-620,800	-516,700	Total Income	-511,800	-246,000	-296,000	-136,000
<b>-53,000</b>	<b>51,100</b>	<b>Cost Centre Total</b>	<b>-145,500</b>	<b>120,300</b>	<b>70,300</b>	<b>230,300</b>

#### **GF Unallocated Reserve**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-1,000,000	-1,000,000	Appropriations	0	0	0	0
<b>-1,000,000</b>	<b>-1,000,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-1,000,000	-1,000,000	Total Income	0	0	0	0
<b>-1,000,000</b>	<b>-1,000,000</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### **Other Commuted Sums**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
0	184,100	Appropriations	0	0	0	0
<b>0</b>	<b>184,100</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	184,100	Total Expenditure	0	0	0	0
-297,200	-279,000	Appropriations	-578,000	0	0	0
<b>-297,200</b>	<b>-279,000</b>	<b>Appropriations</b>	<b>-578,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
-297,200	-279,000	Total Income	-578,000	0	0	0
<b>-297,200</b>	<b>-94,900</b>	<b>Cost Centre Total</b>	<b>-578,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### **Invest to Save Reserve**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-60,000	-10,000	Appropriations	-30,000	0	0	0
<b>-60,000</b>	<b>-10,000</b>	<b>Appropriations</b>	<b>-30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
-60,000	-10,000	Total Income	-30,000	0	0	0
<b>-60,000</b>	<b>-10,000</b>	<b>Cost Centre Total</b>	<b>-30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### **Business Rates Retention Reserve**

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
275,300	0	Appropriations	0	0	0	0
<b>275,300</b>	<b>0</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
275,300	0	Total Expenditure	0	0	0	0
<b>275,300</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Corporate Accounts

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Financing

#### Council Tax Surplus/Deficit

-131,000	-131,000	Other Grants and Contributions	-60,000	0	0	0
<b>-131,000</b>	<b>-131,000</b>	<b>Income</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
-131,000	-131,000	Total Income	-60,000	0	0	0
<b>-131,000</b>	<b>-131,000</b>	<b>Cost Centre Total</b>	<b>-60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Revenue Support Grant Income

-3,861,500	-3,861,500	Government Grants	-2,651,900	-1,605,200	-941,300	-199,700
<b>-3,861,500</b>	<b>-3,861,500</b>	<b>Income</b>	<b>-2,651,900</b>	<b>-1,605,200</b>	<b>-941,300</b>	<b>-199,700</b>
-3,861,500	-3,861,500	Total Income	-2,651,900	-1,605,200	-941,300	-199,700
<b>-3,861,500</b>	<b>-3,861,500</b>	<b>Cost Centre Total</b>	<b>-2,651,900</b>	<b>-1,605,200</b>	<b>-941,300</b>	<b>-199,700</b>

#### Business Rates Surplus/Deficit

0	0	Miscellaneous Expenses	5,733,200	0	0	0
<b>0</b>	<b>0</b>	<b>Supplies and Services</b>	<b>5,733,200</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	0	Total Expenditure	5,733,200	0	0	0
-3,123,300	-3,123,300	Other Grants and Contributions	0	0	0	0
<b>-3,123,300</b>	<b>-3,123,300</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-3,123,300	-3,123,300	Total Income	0	0	0	0
<b>-3,123,300</b>	<b>-3,123,300</b>	<b>Cost Centre Total</b>	<b>5,733,200</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Other Government Grants

-2,420,700	-2,835,400	Government Grants	-2,981,000	-1,938,300	-1,217,800	-1,231,300
<b>-2,420,700</b>	<b>-2,835,400</b>	<b>Income</b>	<b>-2,981,000</b>	<b>-1,938,300</b>	<b>-1,217,800</b>	<b>-1,231,300</b>
-2,420,700	-2,835,400	Total Income	-2,981,000	-1,938,300	-1,217,800	-1,231,300
<b>-2,420,700</b>	<b>-2,835,400</b>	<b>Cost Centre Total</b>	<b>-2,981,000</b>	<b>-1,938,300</b>	<b>-1,217,800</b>	<b>-1,231,300</b>

#### Retained Business Rates

-24,479,900	-24,479,900	Customer Fees and Charges	-24,445,700	-25,978,500	-25,978,500	-25,978,500
<b>-24,479,900</b>	<b>-24,479,900</b>	<b>Income</b>	<b>-24,445,700</b>	<b>-25,978,500</b>	<b>-25,978,500</b>	<b>-25,978,500</b>
-24,479,900	-24,479,900	Total Income	-24,445,700	-25,978,500	-25,978,500	-25,978,500
<b>-24,479,900</b>	<b>-24,479,900</b>	<b>Cost Centre Total</b>	<b>-24,445,700</b>	<b>-25,978,500</b>	<b>-25,978,500</b>	<b>-25,978,500</b>

#### BRR Levy Payment

275,200	459,200	Miscellaneous Expenses	165,700	0	0	0
<b>275,200</b>	<b>459,200</b>	<b>Supplies and Services</b>	<b>165,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
275,200	459,200	Total Expenditure	165,700	0	0	0
<b>275,200</b>	<b>459,200</b>	<b>Cost Centre Total</b>	<b>165,700</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### BRR Tariff Payment

19,762,900	19,762,900	Miscellaneous Expenses	19,927,600	20,561,300	20,561,300	20,561,300
<b>19,762,900</b>	<b>19,762,900</b>	<b>Supplies and Services</b>	<b>19,927,600</b>	<b>20,561,300</b>	<b>20,561,300</b>	<b>20,561,300</b>
19,762,900	19,762,900	Total Expenditure	19,927,600	20,561,300	20,561,300	20,561,300
<b>19,762,900</b>	<b>19,762,900</b>	<b>Cost Centre Total</b>	<b>19,927,600</b>	<b>20,561,300</b>	<b>20,561,300</b>	<b>20,561,300</b>

## GENERAL FUND SUBJECTIVE ANALYSIS

2015/16 Original £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2018/19 Forecast £
19,453,100	18,851,600	Direct Employee Expenses	19,671,200	19,991,500	20,201,600	20,380,800
692,400	747,000	Indirect Employee Expenses	719,700	750,000	821,000	811,600
<b>20,145,500</b>	<b>19,598,600</b>	<b>Employees</b>	<b>20,390,900</b>	<b>20,741,500</b>	<b>21,022,600</b>	<b>21,192,400</b>
145,300	126,600	Car Allowances	86,800	86,300	86,100	85,500
106,400	112,600	Contract Hire Operating Leases	81,700	83,500	85,100	75,200
1,297,100	1,177,400	Direct Transport Costs	1,123,900	1,125,400	1,144,500	1,159,700
14,400	48,400	Public Transport	17,700	18,100	18,200	18,500
137,800	152,600	Transport Insurance	168,100	183,000	198,100	209,400
<b>1,701,000</b>	<b>1,617,600</b>	<b>Transport Related Expenditure</b>	<b>1,478,200</b>	<b>1,496,300</b>	<b>1,532,000</b>	<b>1,548,300</b>
388,300	393,300	Cleaning and Domestic Supplies	417,000	424,200	432,600	439,800
793,700	735,300	Energy Costs	738,300	754,000	774,000	793,600
13,800	57,600	Fixtures and Fittings	14,000	14,300	14,500	14,900
1,822,600	1,735,200	Grounds Maintenance Costs	1,784,000	1,805,600	1,841,600	1,882,800
271,200	261,200	Operational Bldgs Allocation	281,900	291,400	298,700	305,200
144,600	151,400	Premises Insurance	156,000	170,300	184,500	197,700
1,070,600	1,116,600	Rates	1,149,100	1,180,800	1,215,800	1,250,400
91,800	92,400	Rents	91,300	92,100	92,600	93,400
4,628,600	4,808,400	Repair and Maintenance	4,564,100	4,684,400	4,798,100	4,916,600
334,900	329,100	Water Services	324,300	331,800	338,500	345,100
<b>9,560,100</b>	<b>9,680,500</b>	<b>Premises Related Expenditure</b>	<b>9,520,000</b>	<b>9,748,900</b>	<b>9,990,900</b>	<b>10,239,500</b>
53,800	42,100	Catering	48,400	49,500	50,500	51,500
91,800	102,400	Clothing Uniform and Laundry	92,300	94,200	95,700	97,400
739,500	773,500	Communications and Computing	752,600	763,300	777,500	781,300
100,000	350,200	Contribution to Provisions	204,000	204,000	204,000	204,000
2,069,600	2,230,300	Equip Furniture and Materials	1,851,000	1,813,300	1,797,500	1,818,800
470,300	415,600	Expenses	423,200	426,500	427,900	431,500
286,900	272,200	General Office Supplies	245,800	243,800	244,000	246,800
927,000	1,045,300	Grants and Subscriptions	929,800	935,300	945,600	957,500
450,200	644,100	Miscellaneous Expenses	525,100	621,300	568,600	638,100
6,197,800	6,668,700	Services	5,990,200	5,856,800	5,761,500	6,018,800
<b>11,386,900</b>	<b>12,544,400</b>	<b>Supplies and Services</b>	<b>11,062,400</b>	<b>11,008,000</b>	<b>10,872,800</b>	<b>11,245,700</b>
16,169,000	15,610,400	Recharges	15,470,000	15,823,500	16,201,200	16,580,700
<b>16,169,000</b>	<b>15,610,400</b>	<b>Support Services</b>	<b>15,470,000</b>	<b>15,823,500</b>	<b>16,201,200</b>	<b>16,580,700</b>
43,253,000	42,254,600	Housing Benefit	42,254,600	42,254,600	42,254,600	42,254,600
<b>43,253,000</b>	<b>42,254,600</b>	<b>Transfer Payments</b>	<b>42,254,600</b>	<b>42,254,600</b>	<b>42,254,600</b>	<b>42,254,600</b>
837,000	952,000	Amortisation of Def Chgs	1,317,000	823,000	823,000	823,000
4,017,100	3,961,000	Depreciation	4,255,100	4,598,300	4,752,300	4,816,500
<b>4,854,100</b>	<b>4,913,000</b>	<b>Capital Charges</b>	<b>5,572,100</b>	<b>5,421,300</b>	<b>5,575,300</b>	<b>5,639,500</b>
3,085,700	3,085,700	Interest Payments	3,047,700	3,011,400	2,977,800	2,946,200
<b>3,085,700</b>	<b>3,085,700</b>	<b>Capital Financing Costs</b>	<b>3,047,700</b>	<b>3,011,400</b>	<b>2,977,800</b>	<b>2,946,200</b>
5,614,700	6,003,800	Appropriations	8,405,200	5,514,900	5,613,900	4,283,500
<b>5,614,700</b>	<b>6,003,800</b>	<b>Appropriations</b>	<b>8,405,200</b>	<b>5,514,900</b>	<b>5,613,900</b>	<b>4,283,500</b>
<b>115,770,000</b>	<b>115,308,600</b>	<b>Total Expenditure</b>	<b>117,201,100</b>	<b>115,020,400</b>	<b>116,041,100</b>	<b>115,930,400</b>
-9,250,200	-9,788,800	Capital Related Income	-12,830,900	-10,584,200	-10,657,100	-9,641,300
<b>-9,250,200</b>	<b>-9,788,800</b>	<b>Capital Financing Income</b>	<b>-12,830,900</b>	<b>-10,584,200</b>	<b>-10,657,100</b>	<b>-9,641,300</b>
-12,622,300	-12,955,000	Customer Fees and Charges	-12,557,500	-12,793,500	-12,890,600	-12,967,700
-44,594,900	-43,823,300	Government Grants	-44,020,800	-43,904,000	-43,078,200	-43,058,300
-218,000	-200,600	Interest	-239,300	-142,500	-128,900	-51,000
-2,745,000	-3,229,900	Other Grants and Contributions	-2,471,600	-2,364,800	-1,155,100	-1,155,100
-27,192,600	-26,605,700	Recharges	-26,629,900	-27,253,900	-27,845,900	-28,494,100
<b>-87,372,800</b>	<b>-86,814,500</b>	<b>Income</b>	<b>-85,919,100</b>	<b>-86,458,700</b>	<b>-85,098,700</b>	<b>-85,726,200</b>
-2,094,900	-2,156,200	Appropriations	-1,263,600	-374,400	-344,900	-340,400
<b>-2,094,900</b>	<b>-2,156,200</b>	<b>Appropriations</b>	<b>-1,263,600</b>	<b>-374,400</b>	<b>-344,900</b>	<b>-340,400</b>
<b>-98,717,900</b>	<b>-98,759,500</b>	<b>Total Income</b>	<b>-100,013,600</b>	<b>-97,417,300</b>	<b>-96,100,700</b>	<b>-95,707,900</b>
<b>17,052,100</b>	<b>16,549,100</b>	<b>NET BUDGET REQUIREMENT</b>	<b>17,187,500</b>	<b>17,603,100</b>	<b>19,940,400</b>	<b>20,222,500</b>



2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Council Housing Mgt & Admin

831,300	836,700	Direct Employee Expenses	874,100	891,500	905,400	918,200
17,800	15,600	Indirect Employee Expenses	16,500	17,400	18,300	19,200
<b>849,100</b>	<b>852,300</b>	<b>Employees</b>	<b>890,600</b>	<b>908,900</b>	<b>923,700</b>	<b>937,400</b>
22,200	18,300	Car Allowances	9,500	9,700	9,900	10,100
400	100	Direct Transport Costs	0	0	0	0
200	200	Public Transport	200	200	200	200
<b>22,800</b>	<b>18,600</b>	<b>Transport Related Expenditure</b>	<b>9,700</b>	<b>9,900</b>	<b>10,100</b>	<b>10,300</b>
1,200	1,100	Cleaning and Domestic Supplies	1,000	1,000	1,000	1,000
6,700	3,700	Energy Costs	0	0	0	0
28,900	28,500	Rates	0	0	0	0
81,600	93,600	Rents	0	0	0	0
6,600	6,600	Repair and Maintenance	0	0	0	0
1,900	1,900	Water Services	0	0	0	0
<b>126,900</b>	<b>135,400</b>	<b>Premises Related Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
0	1,500	Clothing Uniform and Laundry	1,500	1,600	1,600	1,600
61,000	58,400	Communications and Computing	60,100	61,300	62,500	63,600
2,000	3,400	Equip Furniture and Materials	2,000	2,100	2,100	2,200
200	100	Expenses	100	100	100	100
65,900	54,900	General Office Supplies	45,000	52,600	45,900	53,800
17,000	14,100	Grants and Subscriptions	14,300	14,600	14,900	15,200
40,600	37,400	Miscellaneous Expenses	33,100	33,700	35,700	37,700
43,700	55,900	Services	37,200	37,200	36,900	37,600
<b>230,400</b>	<b>225,700</b>	<b>Supplies and Services</b>	<b>193,300</b>	<b>203,200</b>	<b>199,700</b>	<b>211,800</b>
485,100	468,600	Recharges	542,800	551,000	564,400	575,700
<b>485,100</b>	<b>468,600</b>	<b>Support Services</b>	<b>542,800</b>	<b>551,000</b>	<b>564,400</b>	<b>575,700</b>
<b>1,714,300</b>	<b>1,700,600</b>	<b>Total Expenditure</b>	<b>1,637,400</b>	<b>1,674,000</b>	<b>1,698,900</b>	<b>1,736,200</b>
-59,400	-57,700	Customer Fees and Charges	-55,800	-57,500	-58,600	-59,800
-1,654,900	-1,642,900	Recharges	-1,581,600	-1,616,500	-1,640,300	-1,676,400
<b>-1,714,300</b>	<b>-1,700,600</b>	<b>Income</b>	<b>-1,637,400</b>	<b>-1,674,000</b>	<b>-1,698,900</b>	<b>-1,736,200</b>
<b>-1,714,300</b>	<b>-1,700,600</b>	<b>Total Income</b>	<b>-1,637,400</b>	<b>-1,674,000</b>	<b>-1,698,900</b>	<b>-1,736,200</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Rent Income (Dwellings)

-13,707,200	-13,681,200	Customer Fees and Charges	-13,700,500	-13,538,900	-13,375,700	-13,211,200
<b>-13,707,200</b>	<b>-13,681,200</b>	<b>Income</b>	<b>-13,700,500</b>	<b>-13,538,900</b>	<b>-13,375,700</b>	<b>-13,211,200</b>
<b>-13,707,200</b>	<b>-13,681,200</b>	<b>Total Income</b>	<b>-13,700,500</b>	<b>-13,538,900</b>	<b>-13,375,700</b>	<b>-13,211,200</b>
<b>-13,707,200</b>	<b>-13,681,200</b>	<b>Cost Centre Total</b>	<b>-13,700,500</b>	<b>-13,538,900</b>	<b>-13,375,700</b>	<b>-13,211,200</b>

#### Rent Income (Commercial)

-203,600	-213,100	Customer Fees and Charges	-228,700	-227,700	-226,700	-225,700
<b>-203,600</b>	<b>-213,100</b>	<b>Income</b>	<b>-228,700</b>	<b>-227,700</b>	<b>-226,700</b>	<b>-225,700</b>
<b>-203,600</b>	<b>-213,100</b>	<b>Total Income</b>	<b>-228,700</b>	<b>-227,700</b>	<b>-226,700</b>	<b>-225,700</b>
<b>-203,600</b>	<b>-213,100</b>	<b>Cost Centre Total</b>	<b>-228,700</b>	<b>-227,700</b>	<b>-226,700</b>	<b>-225,700</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Legal Proceedings

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
8,600	28,600	Services	29,000	29,600	30,200	30,700
<b>8,600</b>	<b>28,600</b>	<b>Supplies and Services</b>	<b>29,000</b>	<b>29,600</b>	<b>30,200</b>	<b>30,700</b>
8,600	28,600	<b>Total Expenditure</b>	29,000	29,600	30,200	30,700
-14,500	-23,100	Customer Fees and Charges	-23,100	-23,100	-23,100	-23,100
<b>-14,500</b>	<b>-23,100</b>	<b>Income</b>	<b>-23,100</b>	<b>-23,100</b>	<b>-23,100</b>	<b>-23,100</b>
-14,500	-23,100	<b>Total Income</b>	-23,100	-23,100	-23,100	-23,100
<b>-5,900</b>	<b>5,500</b>	<b>Cost Centre Total</b>	<b>5,900</b>	<b>6,500</b>	<b>7,100</b>	<b>7,600</b>

#### Service Charges Flats/Deminimis Receipts

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-297,400	-288,000	Customer Fees and Charges	-292,300	-298,100	-303,900	-309,600
<b>-297,400</b>	<b>-288,000</b>	<b>Income</b>	<b>-292,300</b>	<b>-298,100</b>	<b>-303,900</b>	<b>-309,600</b>
-297,400	-288,000	<b>Total Income</b>	-292,300	-298,100	-303,900	-309,600
<b>-297,400</b>	<b>-288,000</b>	<b>Cost Centre Total</b>	<b>-292,300</b>	<b>-298,100</b>	<b>-303,900</b>	<b>-309,600</b>

#### Historic Buildings Grant

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-7,700	-7,700	Recharges	-7,700	-7,700	-7,700	-7,700
<b>-7,700</b>	<b>-7,700</b>	<b>Income</b>	<b>-7,700</b>	<b>-7,700</b>	<b>-7,700</b>	<b>-7,700</b>
-7,700	-7,700	<b>Total Income</b>	-7,700	-7,700	-7,700	-7,700
<b>-7,700</b>	<b>-7,700</b>	<b>Cost Centre Total</b>	<b>-7,700</b>	<b>-7,700</b>	<b>-7,700</b>	<b>-7,700</b>

#### Grounds Maintenance Gen Fund recharge

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-80,700	-88,100	Recharges	-95,800	-95,900	-96,500	-97,500
<b>-80,700</b>	<b>-88,100</b>	<b>Income</b>	<b>-95,800</b>	<b>-95,900</b>	<b>-96,500</b>	<b>-97,500</b>
-80,700	-88,100	<b>Total Income</b>	-95,800	-95,900	-96,500	-97,500
<b>-80,700</b>	<b>-88,100</b>	<b>Cost Centre Total</b>	<b>-95,800</b>	<b>-95,900</b>	<b>-96,500</b>	<b>-97,500</b>

#### Sheltered Schemes Grounds Maintenance

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
49,400	47,100	Grounds Maintenance Costs	50,800	50,800	51,000	51,400
<b>49,400</b>	<b>47,100</b>	<b>Premises Related Expenditure</b>	<b>50,800</b>	<b>50,800</b>	<b>51,000</b>	<b>51,400</b>
49,400	47,100	<b>Total Expenditure</b>	50,800	50,800	51,000	51,400
-49,400	-47,100	Recharges	-50,800	-50,800	-51,000	-51,400
<b>-49,400</b>	<b>-47,100</b>	<b>Income</b>	<b>-50,800</b>	<b>-50,800</b>	<b>-51,000</b>	<b>-51,400</b>
-49,400	-47,100	<b>Total Income</b>	-50,800	-50,800	-51,000	-51,400
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Caretaker Services

59,600	18,800	Direct Employee Expenses	19,400	19,900	20,800	21,300
400	500	Indirect Employee Expenses	600	600	700	700
<b>60,000</b>	<b>19,300</b>	<b>Employees</b>	<b>20,000</b>	<b>20,500</b>	<b>21,500</b>	<b>22,000</b>
6,700	6,700	Cleaning and Domestic Supplies	6,900	6,900	6,900	6,900
55,100	43,900	Energy Costs	49,700	51,100	52,300	53,500
<b>61,800</b>	<b>50,600</b>	<b>Premises Related Expenditure</b>	<b>56,600</b>	<b>58,000</b>	<b>59,200</b>	<b>60,400</b>
400	400	Communications and Computing	400	400	400	400
800	800	Equip Furniture and Materials	800	800	800	900
0	20,500	Services	25,900	26,400	26,900	27,400
<b>1,200</b>	<b>21,700</b>	<b>Supplies and Services</b>	<b>27,100</b>	<b>27,600</b>	<b>28,100</b>	<b>28,700</b>
1,700	1,600	Recharges	1,600	1,600	1,600	1,700
<b>1,700</b>	<b>1,600</b>	<b>Support Services</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>	<b>1,700</b>
<b>124,700</b>	<b>93,200</b>	<b>Total Expenditure</b>	<b>105,300</b>	<b>107,700</b>	<b>110,400</b>	<b>112,800</b>
<b>124,700</b>	<b>93,200</b>	<b>Cost Centre Total</b>	<b>105,300</b>	<b>107,700</b>	<b>110,400</b>	<b>112,800</b>

### Grounds Maintenance (non-contract)

67,100	67,100	Grounds Maintenance Costs	68,100	69,400	70,800	72,100
<b>67,100</b>	<b>67,100</b>	<b>Premises Related Expenditure</b>	<b>68,100</b>	<b>69,400</b>	<b>70,800</b>	<b>72,100</b>
15,100	14,900	Recharges	14,300	14,600	14,800	15,200
<b>15,100</b>	<b>14,900</b>	<b>Support Services</b>	<b>14,300</b>	<b>14,600</b>	<b>14,800</b>	<b>15,200</b>
<b>82,200</b>	<b>82,000</b>	<b>Total Expenditure</b>	<b>82,400</b>	<b>84,000</b>	<b>85,600</b>	<b>87,300</b>
<b>82,200</b>	<b>82,000</b>	<b>Cost Centre Total</b>	<b>82,400</b>	<b>84,000</b>	<b>85,600</b>	<b>87,300</b>

### Repairs and Maintenance

4,534,700	4,601,600	Repair and Maintenance	4,373,100	4,501,500	4,590,900	4,709,300
<b>4,534,700</b>	<b>4,601,600</b>	<b>Premises Related Expenditure</b>	<b>4,373,100</b>	<b>4,501,500</b>	<b>4,590,900</b>	<b>4,709,300</b>
<b>4,534,700</b>	<b>4,601,600</b>	<b>Total Expenditure</b>	<b>4,373,100</b>	<b>4,501,500</b>	<b>4,590,900</b>	<b>4,709,300</b>
<b>4,534,700</b>	<b>4,601,600</b>	<b>Cost Centre Total</b>	<b>4,373,100</b>	<b>4,501,500</b>	<b>4,590,900</b>	<b>4,709,300</b>

### Supervision and Management of Housing

1,172,500	1,168,000	Recharges	1,131,500	1,154,000	1,167,100	1,190,500
<b>1,172,500</b>	<b>1,168,000</b>	<b>Support Services</b>	<b>1,131,500</b>	<b>1,154,000</b>	<b>1,167,100</b>	<b>1,190,500</b>
<b>1,172,500</b>	<b>1,168,000</b>	<b>Total Expenditure</b>	<b>1,131,500</b>	<b>1,154,000</b>	<b>1,167,100</b>	<b>1,190,500</b>
<b>1,172,500</b>	<b>1,168,000</b>	<b>Cost Centre Total</b>	<b>1,131,500</b>	<b>1,154,000</b>	<b>1,167,100</b>	<b>1,190,500</b>

### Neighbourhood Management

18,000	15,000	Services	15,200	15,500	15,800	16,100
<b>18,000</b>	<b>15,000</b>	<b>Supplies and Services</b>	<b>15,200</b>	<b>15,500</b>	<b>15,800</b>	<b>16,100</b>
145,300	143,300	Recharges	137,900	141,000	143,100	146,300
<b>145,300</b>	<b>143,300</b>	<b>Support Services</b>	<b>137,900</b>	<b>141,000</b>	<b>143,100</b>	<b>146,300</b>
<b>163,300</b>	<b>158,300</b>	<b>Total Expenditure</b>	<b>153,100</b>	<b>156,500</b>	<b>158,900</b>	<b>162,400</b>
<b>163,300</b>	<b>158,300</b>	<b>Cost Centre Total</b>	<b>153,100</b>	<b>156,500</b>	<b>158,900</b>	<b>162,400</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Mortgagors Insurances

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
700	700	Premises Insurance	800	800	900	1,000
<b>700</b>	<b>700</b>	<b>Premises Related Expenditure</b>	<b>800</b>	<b>800</b>	<b>900</b>	<b>1,000</b>
700	700	<b>Total Expenditure</b>	800	800	900	1,000
-300	-300	Customer Fees and Charges	-300	-400	-400	-400
<b>-300</b>	<b>-300</b>	<b>Income</b>	<b>-300</b>	<b>-400</b>	<b>-400</b>	<b>-400</b>
-300	-300	<b>Total Income</b>	-300	-400	-400	-400
<b>400</b>	<b>400</b>	<b>Cost Centre Total</b>	<b>500</b>	<b>400</b>	<b>500</b>	<b>600</b>

### Sheltered Schemes Management costs

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
110,100	106,900	Recharges	103,200	105,600	106,600	109,000
<b>110,100</b>	<b>106,900</b>	<b>Support Services</b>	<b>103,200</b>	<b>105,600</b>	<b>106,600</b>	<b>109,000</b>
110,100	106,900	<b>Total Expenditure</b>	103,200	105,600	106,600	109,000
-110,100	-106,900	Recharges	-103,200	-105,600	-106,600	-109,000
<b>-110,100</b>	<b>-106,900</b>	<b>Income</b>	<b>-103,200</b>	<b>-105,600</b>	<b>-106,600</b>	<b>-109,000</b>
-110,100	-106,900	<b>Total Income</b>	-103,200	-105,600	-106,600	-109,000
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Contractual Grounds Maintenance

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
157,600	149,700	Grounds Maintenance Costs	162,500	162,400	163,100	164,500
<b>157,600</b>	<b>149,700</b>	<b>Premises Related Expenditure</b>	<b>162,500</b>	<b>162,400</b>	<b>163,100</b>	<b>164,500</b>
157,600	149,700	<b>Total Expenditure</b>	162,500	162,400	163,100	164,500
<b>157,600</b>	<b>149,700</b>	<b>Cost Centre Total</b>	<b>162,500</b>	<b>162,400</b>	<b>163,100</b>	<b>164,500</b>

### Melling House

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
10,000	9,900	Direct Employee Expenses	10,200	10,600	10,700	10,800
200	200	Indirect Employee Expenses	200	200	300	300
<b>10,200</b>	<b>10,100</b>	<b>Employees</b>	<b>10,400</b>	<b>10,800</b>	<b>11,000</b>	<b>11,100</b>
100	0	Car Allowances	0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
7,100	6,600	Cleaning and Domestic Supplies	6,800	6,800	6,800	6,800
17,400	12,700	Energy Costs	12,900	13,100	13,500	13,900
1,600	1,500	Grounds Maintenance Costs	1,800	1,700	1,700	1,700
400	500	Premises Insurance	600	600	700	700
2,300	2,300	Repair and Maintenance	2,300	2,300	2,500	2,500
300	2,000	Water Services	2,000	2,100	2,100	2,100
<b>29,100</b>	<b>25,600</b>	<b>Premises Related Expenditure</b>	<b>26,400</b>	<b>26,600</b>	<b>27,300</b>	<b>27,700</b>
4,200	3,000	Equip Furniture and Materials	2,900	10,700	2,800	14,800
600	600	General Office Supplies	600	600	600	600
2,100	2,100	Miscellaneous Expenses	2,100	2,100	2,100	2,100
100	100	Services	100	100	100	100
<b>7,000</b>	<b>5,800</b>	<b>Supplies and Services</b>	<b>5,700</b>	<b>13,500</b>	<b>5,600</b>	<b>17,600</b>
4,800	4,700	Recharges	4,500	4,500	4,600	4,700
<b>4,800</b>	<b>4,700</b>	<b>Support Services</b>	<b>4,500</b>	<b>4,500</b>	<b>4,600</b>	<b>4,700</b>
<b>51,200</b>	<b>46,200</b>	<b>Total Expenditure</b>	<b>47,000</b>	<b>55,400</b>	<b>48,500</b>	<b>61,100</b>
-55,200	-52,100	Customer Fees and Charges	-52,900	-53,900	-54,900	-56,000
<b>-55,200</b>	<b>-52,100</b>	<b>Income</b>	<b>-52,900</b>	<b>-53,900</b>	<b>-54,900</b>	<b>-56,000</b>
-55,200	-52,100	<b>Total Income</b>	-52,900	-53,900	-54,900	-56,000
<b>-4,000</b>	<b>-5,900</b>	<b>Cost Centre Total</b>	<b>-5,900</b>	<b>1,500</b>	<b>-6,400</b>	<b>5,100</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Housing Revenue Account</b>							
<b>Parkside Court</b>							
16,700	16,700	Direct Employee Expenses		17,600	18,300	18,700	19,600
300	400	Indirect Employee Expenses		400	500	500	600
<b>17,000</b>	<b>17,100</b>	<b>Employees</b>		<b>18,000</b>	<b>18,800</b>	<b>19,200</b>	<b>20,200</b>
9,500	9,200	Cleaning and Domestic Supplies		9,400	9,400	9,400	9,400
36,600	24,100	Energy Costs		24,600	24,800	25,600	26,400
7,700	7,400	Grounds Maintenance Costs		7,900	8,000	8,000	8,000
1,400	2,800	Premises Insurance		3,100	3,400	3,600	3,900
3,400	3,400	Repair and Maintenance		3,400	3,500	3,600	3,700
8,900	10,000	Water Services		10,100	10,300	10,600	10,800
<b>67,500</b>	<b>56,900</b>	<b>Premises Related Expenditure</b>		<b>58,500</b>	<b>59,400</b>	<b>60,800</b>	<b>62,200</b>
2,500	4,200	Equip Furniture and Materials		3,100	11,200	12,700	3,300
1,000	1,000	General Office Supplies		1,000	1,000	1,000	1,000
3,700	3,700	Miscellaneous Expenses		3,700	3,700	3,700	3,700
100	100	Services		100	100	100	100
<b>7,300</b>	<b>9,000</b>	<b>Supplies and Services</b>		<b>7,900</b>	<b>16,000</b>	<b>17,500</b>	<b>8,100</b>
7,400	7,200	Recharges		6,900	7,100	7,200	7,300
<b>7,400</b>	<b>7,200</b>	<b>Support Services</b>		<b>6,900</b>	<b>7,100</b>	<b>7,200</b>	<b>7,300</b>
<b>99,200</b>	<b>90,200</b>	<b>Total Expenditure</b>		<b>91,300</b>	<b>101,300</b>	<b>104,700</b>	<b>97,800</b>
-100,700	-100,700	Customer Fees and Charges		-102,300	-104,200	-106,200	-108,200
<b>-100,700</b>	<b>-100,700</b>	<b>Income</b>		<b>-102,300</b>	<b>-104,200</b>	<b>-106,200</b>	<b>-108,200</b>
<b>-100,700</b>	<b>-100,700</b>	<b>Total Income</b>		<b>-102,300</b>	<b>-104,200</b>	<b>-106,200</b>	<b>-108,200</b>
<b>-1,500</b>	<b>-10,500</b>	<b>Cost Centre Total</b>		<b>-11,000</b>	<b>-2,900</b>	<b>-1,500</b>	<b>-10,400</b>

### Beck View

20,900	20,900	Direct Employee Expenses		21,500	21,700	21,900	22,200
300	400	Indirect Employee Expenses		400	500	500	600
<b>21,200</b>	<b>21,300</b>	<b>Employees</b>		<b>21,900</b>	<b>22,200</b>	<b>22,400</b>	<b>22,800</b>
100	0	Car Allowances		0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
8,500	8,100	Cleaning and Domestic Supplies		8,300	8,300	8,300	8,300
32,500	23,000	Energy Costs		23,400	23,600	24,400	25,200
4,500	4,300	Grounds Maintenance Costs		4,500	4,500	4,500	4,500
700	1,200	Premises Insurance		1,300	1,400	1,600	1,700
3,400	2,800	Repair and Maintenance		2,800	2,900	3,000	3,000
5,600	7,200	Water Services		7,300	7,400	7,700	7,800
<b>55,200</b>	<b>46,600</b>	<b>Premises Related Expenditure</b>		<b>47,600</b>	<b>48,100</b>	<b>49,500</b>	<b>50,500</b>
1,800	11,100	Equip Furniture and Materials		12,300	2,900	2,500	2,300
900	900	General Office Supplies		900	900	900	900
3,700	3,700	Miscellaneous Expenses		3,700	3,700	3,700	3,700
100	100	Services		100	100	100	100
<b>6,500</b>	<b>15,800</b>	<b>Supplies and Services</b>		<b>17,000</b>	<b>7,600</b>	<b>7,200</b>	<b>7,000</b>
7,200	7,000	Recharges		6,700	6,900	7,000	7,200
<b>7,200</b>	<b>7,000</b>	<b>Support Services</b>		<b>6,700</b>	<b>6,900</b>	<b>7,000</b>	<b>7,200</b>
<b>90,200</b>	<b>90,700</b>	<b>Total Expenditure</b>		<b>93,200</b>	<b>84,800</b>	<b>86,100</b>	<b>87,500</b>
-99,600	-96,300	Customer Fees and Charges		-97,800	-99,600	-101,600	-103,500
<b>-99,600</b>	<b>-96,300</b>	<b>Income</b>		<b>-97,800</b>	<b>-99,600</b>	<b>-101,600</b>	<b>-103,500</b>
<b>-99,600</b>	<b>-96,300</b>	<b>Total Income</b>		<b>-97,800</b>	<b>-99,600</b>	<b>-101,600</b>	<b>-103,500</b>
<b>-9,400</b>	<b>-5,600</b>	<b>Cost Centre Total</b>		<b>-4,600</b>	<b>-14,800</b>	<b>-15,500</b>	<b>-16,000</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Kingsway

20,900	20,900	Direct Employee Expenses	21,500	21,700	21,900	22,200
300	400	Indirect Employee Expenses	400	500	500	600
<b>21,200</b>	<b>21,300</b>	<b>Employees</b>	<b>21,900</b>	<b>22,200</b>	<b>22,400</b>	<b>22,800</b>
100	0	Car Allowances	0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
9,100	8,200	Cleaning and Domestic Supplies	8,400	8,400	8,400	8,400
29,400	21,300	Energy Costs	21,700	21,800	22,600	23,300
7,200	6,900	Grounds Maintenance Costs	7,400	7,500	7,500	7,500
700	1,200	Premises Insurance	1,300	1,400	1,600	1,700
3,200	3,200	Repair and Maintenance	3,200	3,400	3,400	3,400
7,300	8,900	Water Services	9,000	9,100	9,500	9,600
<b>56,900</b>	<b>49,700</b>	<b>Premises Related Expenditure</b>	<b>51,000</b>	<b>51,600</b>	<b>53,000</b>	<b>53,900</b>
11,500	2,800	Equip Furniture and Materials	10,600	3,300	15,800	2,600
1,000	1,000	General Office Supplies	1,000	1,000	1,000	1,000
4,000	4,000	Miscellaneous Expenses	4,000	4,000	4,000	4,000
<b>16,500</b>	<b>7,800</b>	<b>Supplies and Services</b>	<b>15,600</b>	<b>8,300</b>	<b>20,800</b>	<b>7,600</b>
7,400	7,200	Recharges	6,900	7,100	7,200	7,300
<b>7,400</b>	<b>7,200</b>	<b>Support Services</b>	<b>6,900</b>	<b>7,100</b>	<b>7,200</b>	<b>7,300</b>
<b>102,100</b>	<b>86,000</b>	<b>Total Expenditure</b>	<b>95,400</b>	<b>89,200</b>	<b>103,400</b>	<b>91,600</b>
-100,000	-100,000	Customer Fees and Charges	-101,500	-103,500	-105,400	-107,500
<b>-100,000</b>	<b>-100,000</b>	<b>Income</b>	<b>-101,500</b>	<b>-103,500</b>	<b>-105,400</b>	<b>-107,500</b>
<b>-100,000</b>	<b>-100,000</b>	<b>Total Income</b>	<b>-101,500</b>	<b>-103,500</b>	<b>-105,400</b>	<b>-107,500</b>
<b>2,100</b>	<b>-14,000</b>	<b>Cost Centre Total</b>	<b>-6,100</b>	<b>-14,300</b>	<b>-2,000</b>	<b>-15,900</b>

### Ripley Court

17,900	17,900	Direct Employee Expenses	18,900	19,600	20,200	21,000
300	400	Indirect Employee Expenses	400	500	500	600
<b>18,200</b>	<b>18,300</b>	<b>Employees</b>	<b>19,300</b>	<b>20,100</b>	<b>20,700</b>	<b>21,600</b>
100	0	Car Allowances	0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
7,900	8,700	Cleaning and Domestic Supplies	8,900	9,000	9,000	9,000
29,400	20,000	Energy Costs	20,400	20,500	21,300	21,900
4,700	4,500	Grounds Maintenance Costs	4,700	4,800	4,800	4,800
700	1,200	Premises Insurance	1,300	1,400	1,600	1,700
3,500	3,500	Repair and Maintenance	3,500	3,700	3,700	3,800
9,300	6,900	Water Services	7,000	7,100	7,400	7,400
<b>55,500</b>	<b>44,800</b>	<b>Premises Related Expenditure</b>	<b>45,800</b>	<b>46,500</b>	<b>47,800</b>	<b>48,600</b>
3,800	5,000	Equip Furniture and Materials	10,700	2,700	2,800	13,400
800	800	General Office Supplies	800	800	800	800
3,700	3,700	Miscellaneous Expenses	3,700	3,700	3,700	3,700
<b>8,300</b>	<b>9,500</b>	<b>Supplies and Services</b>	<b>15,200</b>	<b>7,200</b>	<b>7,300</b>	<b>17,900</b>
5,000	4,900	Recharges	4,700	4,900	4,900	5,100
<b>5,000</b>	<b>4,900</b>	<b>Support Services</b>	<b>4,700</b>	<b>4,900</b>	<b>4,900</b>	<b>5,100</b>
<b>87,100</b>	<b>77,500</b>	<b>Total Expenditure</b>	<b>85,000</b>	<b>78,700</b>	<b>80,700</b>	<b>93,200</b>
-97,400	-90,200	Customer Fees and Charges	-91,500	-93,400	-95,200	-96,900
<b>-97,400</b>	<b>-90,200</b>	<b>Income</b>	<b>-91,500</b>	<b>-93,400</b>	<b>-95,200</b>	<b>-96,900</b>
<b>-97,400</b>	<b>-90,200</b>	<b>Total Income</b>	<b>-91,500</b>	<b>-93,400</b>	<b>-95,200</b>	<b>-96,900</b>
<b>-10,300</b>	<b>-12,700</b>	<b>Cost Centre Total</b>	<b>-6,500</b>	<b>-14,700</b>	<b>-14,500</b>	<b>-3,700</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Glebe Court

16,800	17,500	Direct Employee Expenses	19,200	19,000	19,900	20,300
400	300	Indirect Employee Expenses	300	400	400	400
<b>17,200</b>	<b>17,800</b>	<b>Employees</b>	<b>19,500</b>	<b>19,400</b>	<b>20,300</b>	<b>20,700</b>
100	100	Car Allowances	100	100	100	100
<b>100</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
9,600	10,800	Cleaning and Domestic Supplies	11,000	11,100	11,100	11,100
43,800	30,900	Energy Costs	31,300	31,700	32,700	33,700
2,700	2,600	Grounds Maintenance Costs	2,800	2,800	2,800	2,800
700	600	Premises Insurance	700	700	800	800
3,900	3,900	Repair and Maintenance	3,900	4,100	4,100	4,200
7,500	9,100	Water Services	9,200	9,300	9,700	9,800
<b>68,200</b>	<b>57,900</b>	<b>Premises Related Expenditure</b>	<b>58,900</b>	<b>59,700</b>	<b>61,200</b>	<b>62,400</b>
2,500	3,800	Equip Furniture and Materials	4,200	13,000	3,000	3,000
1,000	1,000	General Office Supplies	1,000	1,000	1,000	1,000
5,600	5,600	Miscellaneous Expenses	5,600	5,600	5,600	5,600
200	200	Services	200	200	200	200
<b>9,300</b>	<b>10,600</b>	<b>Supplies and Services</b>	<b>11,000</b>	<b>19,800</b>	<b>9,800</b>	<b>9,800</b>
7,800	7,600	Recharges	7,400	7,400	7,500	7,600
<b>7,800</b>	<b>7,600</b>	<b>Support Services</b>	<b>7,400</b>	<b>7,400</b>	<b>7,500</b>	<b>7,600</b>
<b>102,600</b>	<b>94,000</b>	<b>Total Expenditure</b>	<b>96,900</b>	<b>106,400</b>	<b>98,900</b>	<b>100,600</b>
-118,900	-106,700	Customer Fees and Charges	-108,200	-110,500	-112,500	-114,700
<b>-118,900</b>	<b>-106,700</b>	<b>Income</b>	<b>-108,200</b>	<b>-110,500</b>	<b>-112,500</b>	<b>-114,700</b>
<b>-118,900</b>	<b>-106,700</b>	<b>Total Income</b>	<b>-108,200</b>	<b>-110,500</b>	<b>-112,500</b>	<b>-114,700</b>
<b>-16,300</b>	<b>-12,700</b>	<b>Cost Centre Total</b>	<b>-11,300</b>	<b>-4,100</b>	<b>-13,600</b>	<b>-14,100</b>

### Penhale Court

19,100	19,100	Direct Employee Expenses	20,200	20,800	21,700	22,200
300	400	Indirect Employee Expenses	400	500	500	600
<b>19,400</b>	<b>19,500</b>	<b>Employees</b>	<b>20,600</b>	<b>21,300</b>	<b>22,200</b>	<b>22,800</b>
200	100	Car Allowances	100	100	100	100
<b>200</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
800	800	Cleaning and Domestic Supplies	800	800	800	800
1,300	1,300	Energy Costs	1,300	1,300	1,300	1,400
1,700	1,600	Grounds Maintenance Costs	1,700	1,600	1,700	1,800
600	500	Premises Insurance	600	600	700	700
1,300	1,300	Repair and Maintenance	1,300	1,300	1,300	1,400
300	300	Water Services	300	300	300	300
<b>6,000</b>	<b>5,800</b>	<b>Premises Related Expenditure</b>	<b>6,000</b>	<b>5,900</b>	<b>6,100</b>	<b>6,400</b>
200	1,200	Equip Furniture and Materials	3,300	300	500	400
600	600	General Office Supplies	600	600	600	600
2,600	2,600	Miscellaneous Expenses	2,600	2,600	2,600	2,600
100	100	Services	100	100	100	100
<b>3,500</b>	<b>4,500</b>	<b>Supplies and Services</b>	<b>6,600</b>	<b>3,600</b>	<b>3,800</b>	<b>3,700</b>
5,000	4,900	Recharges	4,700	4,900	4,900	5,100
<b>5,000</b>	<b>4,900</b>	<b>Support Services</b>	<b>4,700</b>	<b>4,900</b>	<b>4,900</b>	<b>5,100</b>
<b>34,100</b>	<b>34,800</b>	<b>Total Expenditure</b>	<b>38,000</b>	<b>35,800</b>	<b>37,100</b>	<b>38,100</b>
-36,100	-36,000	Customer Fees and Charges	-36,500	-37,300	-38,000	-38,700
<b>-36,100</b>	<b>-36,000</b>	<b>Income</b>	<b>-36,500</b>	<b>-37,300</b>	<b>-38,000</b>	<b>-38,700</b>
<b>-36,100</b>	<b>-36,000</b>	<b>Total Income</b>	<b>-36,500</b>	<b>-37,300</b>	<b>-38,000</b>	<b>-38,700</b>
<b>-2,000</b>	<b>-1,200</b>	<b>Cost Centre Total</b>	<b>1,500</b>	<b>-1,500</b>	<b>-900</b>	<b>-600</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Prospect Grove

20,900	20,900	Direct Employee Expenses	21,400	21,600	21,800	22,200
300	400	Indirect Employee Expenses	400	500	500	600
<b>21,200</b>	<b>21,300</b>	<b>Employees</b>	<b>21,800</b>	<b>22,100</b>	<b>22,300</b>	<b>22,800</b>
300	0	Car Allowances	0	0	0	0
<b>300</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,700	1,800	Cleaning and Domestic Supplies	1,900	1,900	1,900	1,900
1,800	1,800	Energy Costs	1,800	1,800	1,900	2,000
1,700	1,700	Grounds Maintenance Costs	1,700	1,600	1,700	1,800
600	900	Premises Insurance	1,000	1,100	1,200	1,300
1,400	1,400	Repair and Maintenance	1,400	1,400	1,400	1,500
1,000	1,000	Water Services	1,000	1,000	1,100	1,100
<b>8,200</b>	<b>8,600</b>	<b>Premises Related Expenditure</b>	<b>8,800</b>	<b>8,800</b>	<b>9,200</b>	<b>9,600</b>
3,100	500	Equip Furniture and Materials	2,200	200	8,500	200
800	800	General Office Supplies	800	800	800	800
3,100	3,100	Miscellaneous Expenses	3,100	3,100	3,100	3,100
100	100	Services	100	100	100	100
<b>7,100</b>	<b>4,500</b>	<b>Supplies and Services</b>	<b>6,200</b>	<b>4,200</b>	<b>12,500</b>	<b>4,200</b>
6,000	5,800	Recharges	5,600	5,800	5,900	6,000
<b>6,000</b>	<b>5,800</b>	<b>Support Services</b>	<b>5,600</b>	<b>5,800</b>	<b>5,900</b>	<b>6,000</b>
<b>42,800</b>	<b>40,200</b>	<b>Total Expenditure</b>	<b>42,400</b>	<b>40,900</b>	<b>49,900</b>	<b>42,600</b>
-43,400	-43,400	Customer Fees and Charges	-44,000	-44,900	-45,800	-46,600
<b>-43,400</b>	<b>-43,400</b>	<b>Income</b>	<b>-44,000</b>	<b>-44,900</b>	<b>-45,800</b>	<b>-46,600</b>
<b>-43,400</b>	<b>-43,400</b>	<b>Total Income</b>	<b>-44,000</b>	<b>-44,900</b>	<b>-45,800</b>	<b>-46,600</b>
<b>-600</b>	<b>-3,200</b>	<b>Cost Centre Total</b>	<b>-1,600</b>	<b>-4,000</b>	<b>4,100</b>	<b>-4,000</b>

### Gummers Howe

18,800	18,800	Direct Employee Expenses	19,700	20,500	21,100	22,000
300	400	Indirect Employee Expenses	400	500	500	600
<b>19,100</b>	<b>19,200</b>	<b>Employees</b>	<b>20,100</b>	<b>21,000</b>	<b>21,600</b>	<b>22,600</b>
200	0	Car Allowances	0	0	0	0
<b>200</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2,000	2,100	Cleaning and Domestic Supplies	2,100	2,100	2,100	2,100
1,600	1,600	Energy Costs	1,600	1,600	1,700	1,700
2,500	2,400	Grounds Maintenance Costs	2,600	2,600	2,600	2,600
2,100	2,100	Repair and Maintenance	2,100	2,200	2,200	2,200
500	500	Water Services	500	500	500	500
<b>8,700</b>	<b>8,700</b>	<b>Premises Related Expenditure</b>	<b>8,900</b>	<b>9,000</b>	<b>9,100</b>	<b>9,100</b>
100	1,300	Equip Furniture and Materials	7,200	200	400	200
500	500	General Office Supplies	500	500	500	500
7,700	7,700	Miscellaneous Expenses	7,700	7,700	7,700	7,700
300	300	Services	300	300	300	300
<b>8,600</b>	<b>9,800</b>	<b>Supplies and Services</b>	<b>15,700</b>	<b>8,700</b>	<b>8,900</b>	<b>8,700</b>
11,300	10,900	Recharges	10,400	10,500	10,700	10,800
<b>11,300</b>	<b>10,900</b>	<b>Support Services</b>	<b>10,400</b>	<b>10,500</b>	<b>10,700</b>	<b>10,800</b>
<b>47,900</b>	<b>48,600</b>	<b>Total Expenditure</b>	<b>55,100</b>	<b>49,200</b>	<b>50,300</b>	<b>51,200</b>
-52,200	-51,100	Customer Fees and Charges	-51,800	-52,900	-53,900	-54,900
<b>-52,200</b>	<b>-51,100</b>	<b>Income</b>	<b>-51,800</b>	<b>-52,900</b>	<b>-53,900</b>	<b>-54,900</b>
<b>-52,200</b>	<b>-51,100</b>	<b>Total Income</b>	<b>-51,800</b>	<b>-52,900</b>	<b>-53,900</b>	<b>-54,900</b>
<b>-4,300</b>	<b>-2,500</b>	<b>Cost Centre Total</b>	<b>3,300</b>	<b>-3,700</b>	<b>-3,600</b>	<b>-3,700</b>



2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Morley Road

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
19,100	19,100	Direct Employee Expenses	20,200	20,800	21,700	22,200
300	400	Indirect Employee Expenses	400	500	500	600
<b>19,400</b>	<b>19,500</b>	<b>Employees</b>	<b>20,600</b>	<b>21,300</b>	<b>22,200</b>	<b>22,800</b>
200	100	Car Allowances	100	100	100	100
<b>200</b>	<b>100</b>	<b>Transport Related Expenditure</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
1,400	1,500	Cleaning and Domestic Supplies	1,500	1,500	1,500	1,500
1,300	1,300	Energy Costs	1,300	1,300	1,300	1,500
3,400	3,300	Grounds Maintenance Costs	3,500	3,500	3,500	3,500
100	100	Premises Insurance	100	100	100	100
1,400	1,400	Repair and Maintenance	1,400	1,400	1,400	1,500
300	300	Water Services	300	300	300	300
<b>7,900</b>	<b>7,900</b>	<b>Premises Related Expenditure</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>	<b>8,400</b>
100	800	Equip Furniture and Materials	3,200	2,200	200	200
100	0	Expenses	0	0	0	0
600	600	General Office Supplies	600	600	600	600
3,600	3,600	Miscellaneous Expenses	3,600	3,600	3,600	3,600
<b>4,400</b>	<b>5,000</b>	<b>Supplies and Services</b>	<b>7,400</b>	<b>6,400</b>	<b>4,400</b>	<b>4,400</b>
6,600	6,400	Recharges	6,200	6,400	6,400	6,600
<b>6,600</b>	<b>6,400</b>	<b>Support Services</b>	<b>6,200</b>	<b>6,400</b>	<b>6,400</b>	<b>6,600</b>
<b>38,500</b>	<b>38,900</b>	<b>Total Expenditure</b>	<b>42,400</b>	<b>42,300</b>	<b>41,200</b>	<b>42,300</b>
-41,800	-41,700	Customer Fees and Charges	-42,400	-43,200	-44,000	-44,800
<b>-41,800</b>	<b>-41,700</b>	<b>Income</b>	<b>-42,400</b>	<b>-43,200</b>	<b>-44,000</b>	<b>-44,800</b>
<b>-41,800</b>	<b>-41,700</b>	<b>Total Income</b>	<b>-42,400</b>	<b>-43,200</b>	<b>-44,000</b>	<b>-44,800</b>
<b>-3,300</b>	<b>-2,800</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>-900</b>	<b>-2,800</b>	<b>-2,500</b>

#### Shakespeare Road

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
18,200	18,200	Direct Employee Expenses	19,300	19,900	20,700	21,300
300	400	Indirect Employee Expenses	400	500	500	600
<b>18,500</b>	<b>18,600</b>	<b>Employees</b>	<b>19,700</b>	<b>20,400</b>	<b>21,200</b>	<b>21,900</b>
100	0	Car Allowances	0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,600	1,500	Grounds Maintenance Costs	1,600	1,500	1,600	1,700
1,200	1,200	Repair and Maintenance	1,200	1,200	1,300	1,300
<b>2,800</b>	<b>2,700</b>	<b>Premises Related Expenditure</b>	<b>2,800</b>	<b>2,700</b>	<b>2,900</b>	<b>3,000</b>
0	600	Equip Furniture and Materials	0	0	0	0
600	600	General Office Supplies	600	600	600	600
3,600	3,600	Miscellaneous Expenses	3,600	3,600	3,600	3,600
100	100	Services	100	100	100	100
<b>4,300</b>	<b>4,900</b>	<b>Supplies and Services</b>	<b>4,300</b>	<b>4,300</b>	<b>4,300</b>	<b>4,300</b>
6,800	6,600	Recharges	6,400	6,600	6,600	6,800
<b>6,800</b>	<b>6,600</b>	<b>Support Services</b>	<b>6,400</b>	<b>6,600</b>	<b>6,600</b>	<b>6,800</b>
<b>32,500</b>	<b>32,800</b>	<b>Total Expenditure</b>	<b>33,200</b>	<b>34,000</b>	<b>35,000</b>	<b>36,000</b>
-33,400	-33,400	Customer Fees and Charges	-33,900	-34,600	-35,200	-35,900
<b>-33,400</b>	<b>-33,400</b>	<b>Income</b>	<b>-33,900</b>	<b>-34,600</b>	<b>-35,200</b>	<b>-35,900</b>
<b>-33,400</b>	<b>-33,400</b>	<b>Total Income</b>	<b>-33,900</b>	<b>-34,600</b>	<b>-35,200</b>	<b>-35,900</b>
<b>-900</b>	<b>-600</b>	<b>Cost Centre Total</b>	<b>-700</b>	<b>-600</b>	<b>-200</b>	<b>100</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
<b>SECTION : Housing Revenue Account</b>							
<b>Elterwater Place</b>							
18,200	18,200	Direct Employee Expenses		19,400	19,900	20,800	21,300
300	400	Indirect Employee Expenses		400	500	500	600
<b>18,500</b>	<b>18,600</b>	<b>Employees</b>		<b>19,800</b>	<b>20,400</b>	<b>21,300</b>	<b>21,900</b>
100	0	Car Allowances		0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2,200	2,100	Grounds Maintenance Costs		2,300	2,300	2,300	2,300
900	900	Repair and Maintenance		900	900	900	1,000
<b>3,100</b>	<b>3,000</b>	<b>Premises Related Expenditure</b>		<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,300</b>
0	100	Equip Furniture and Materials		0	0	500	0
900	900	General Office Supplies		900	900	900	900
3,200	3,200	Miscellaneous Expenses		3,200	3,200	3,200	3,200
200	200	Services		200	200	200	200
<b>4,300</b>	<b>4,400</b>	<b>Supplies and Services</b>		<b>4,300</b>	<b>4,300</b>	<b>4,800</b>	<b>4,300</b>
5,300	5,100	Recharges		5,000	5,200	5,200	5,300
<b>5,300</b>	<b>5,100</b>	<b>Support Services</b>		<b>5,000</b>	<b>5,200</b>	<b>5,200</b>	<b>5,300</b>
<b>31,300</b>	<b>31,100</b>	<b>Total Expenditure</b>		<b>32,300</b>	<b>33,100</b>	<b>34,500</b>	<b>34,800</b>
-33,700	-33,600	Customer Fees and Charges		-34,100	-34,700	-35,400	-36,100
<b>-33,700</b>	<b>-33,600</b>	<b>Income</b>		<b>-34,100</b>	<b>-34,700</b>	<b>-35,400</b>	<b>-36,100</b>
<b>-33,700</b>	<b>-33,600</b>	<b>Total Income</b>		<b>-34,100</b>	<b>-34,700</b>	<b>-35,400</b>	<b>-36,100</b>
<b>-2,400</b>	<b>-2,500</b>	<b>Cost Centre Total</b>		<b>-1,800</b>	<b>-1,600</b>	<b>-900</b>	<b>-1,300</b>

### Alder Grove

18,600	18,600	Direct Employee Expenses		19,200	19,400	19,500	19,800
400	400	Indirect Employee Expenses		400	500	500	600
<b>19,000</b>	<b>19,000</b>	<b>Employees</b>		<b>19,600</b>	<b>19,900</b>	<b>20,000</b>	<b>20,400</b>
100	0	Car Allowances		0	0	0	0
<b>100</b>	<b>0</b>	<b>Transport Related Expenditure</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,500	1,500	Cleaning and Domestic Supplies		1,600	1,600	1,600	1,600
1,700	1,700	Energy Costs		1,700	1,700	1,800	1,800
2,700	2,600	Grounds Maintenance Costs		2,800	2,800	2,800	2,800
400	1,000	Premises Insurance		1,100	1,200	1,300	1,400
1,600	1,600	Repair and Maintenance		1,600	1,600	1,700	1,700
300	300	Water Services		300	300	300	300
<b>8,200</b>	<b>8,700</b>	<b>Premises Related Expenditure</b>		<b>9,100</b>	<b>9,200</b>	<b>9,500</b>	<b>9,600</b>
100	6,100	Equip Furniture and Materials		200	200	200	200
100	0	Expenses		0	0	0	0
600	600	General Office Supplies		600	600	600	600
5,300	5,300	Miscellaneous Expenses		5,300	5,300	5,300	5,300
100	3,000	Services		100	100	100	100
<b>6,200</b>	<b>15,000</b>	<b>Supplies and Services</b>		<b>6,200</b>	<b>6,200</b>	<b>6,200</b>	<b>6,200</b>
7,000	6,800	Recharges		6,500	6,700	6,800	7,000
<b>7,000</b>	<b>6,800</b>	<b>Support Services</b>		<b>6,500</b>	<b>6,700</b>	<b>6,800</b>	<b>7,000</b>
<b>40,500</b>	<b>49,500</b>	<b>Total Expenditure</b>		<b>41,400</b>	<b>42,000</b>	<b>42,500</b>	<b>43,200</b>
-42,700	-41,500	Customer Fees and Charges		-42,100	-42,900	-43,800	-44,600
<b>-42,700</b>	<b>-41,500</b>	<b>Income</b>		<b>-42,100</b>	<b>-42,900</b>	<b>-43,800</b>	<b>-44,600</b>
<b>-42,700</b>	<b>-41,500</b>	<b>Total Income</b>		<b>-42,100</b>	<b>-42,900</b>	<b>-43,800</b>	<b>-44,600</b>
<b>-2,200</b>	<b>8,000</b>	<b>Cost Centre Total</b>		<b>-700</b>	<b>-900</b>	<b>-1,300</b>	<b>-1,400</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Artle Beck

20,100	20,100	Direct Employee Expenses	21,200	21,700	21,900	22,200
300	400	Indirect Employee Expenses	400	500	500	600
<b>20,400</b>	<b>20,500</b>	<b>Employees</b>	<b>21,600</b>	<b>22,200</b>	<b>22,400</b>	<b>22,800</b>
4,400	4,200	Grounds Maintenance Costs	4,400	4,500	4,500	4,500
900	900	Repair and Maintenance	900	900	900	1,000
<b>5,300</b>	<b>5,100</b>	<b>Premises Related Expenditure</b>	<b>5,300</b>	<b>5,400</b>	<b>5,400</b>	<b>5,500</b>
0	200	Equip Furniture and Materials	0	0	0	0
700	700	General Office Supplies	700	700	700	700
3,000	3,000	Miscellaneous Expenses	3,000	3,000	3,000	3,000
100	100	Services	100	100	100	100
<b>3,800</b>	<b>4,000</b>	<b>Supplies and Services</b>	<b>3,800</b>	<b>3,800</b>	<b>3,800</b>	<b>3,800</b>
5,500	5,300	Recharges	5,200	5,400	5,400	5,500
<b>5,500</b>	<b>5,300</b>	<b>Support Services</b>	<b>5,200</b>	<b>5,400</b>	<b>5,400</b>	<b>5,500</b>
<b>35,000</b>	<b>34,900</b>	<b>Total Expenditure</b>	<b>35,900</b>	<b>36,800</b>	<b>37,000</b>	<b>37,600</b>
-36,000	-35,900	Customer Fees and Charges	-36,400	-37,100	-37,900	-38,600
<b>-36,000</b>	<b>-35,900</b>	<b>Income</b>	<b>-36,400</b>	<b>-37,100</b>	<b>-37,900</b>	<b>-38,600</b>
<b>-36,000</b>	<b>-35,900</b>	<b>Total Income</b>	<b>-36,400</b>	<b>-37,100</b>	<b>-37,900</b>	<b>-38,600</b>
<b>-1,000</b>	<b>-1,000</b>	<b>Cost Centre Total</b>	<b>-500</b>	<b>-300</b>	<b>-900</b>	<b>-1,000</b>

#### Altham Walk

17,900	17,900	Direct Employee Expenses	18,900	19,600	20,200	21,000
300	400	Indirect Employee Expenses	400	500	500	600
<b>18,200</b>	<b>18,300</b>	<b>Employees</b>	<b>19,300</b>	<b>20,100</b>	<b>20,700</b>	<b>21,600</b>
600	0	Car Allowances	0	0	0	0
<b>600</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
5,000	4,800	Grounds Maintenance Costs	5,200	5,200	5,200	5,200
100	200	Premises Insurance	200	200	300	300
900	900	Repair and Maintenance	900	900	900	1,000
<b>6,000</b>	<b>5,900</b>	<b>Premises Related Expenditure</b>	<b>6,300</b>	<b>6,300</b>	<b>6,400</b>	<b>6,500</b>
500	500	General Office Supplies	500	500	500	500
2,700	2,700	Miscellaneous Expenses	2,700	2,700	2,700	2,700
100	100	Services	100	100	100	100
<b>3,300</b>	<b>3,300</b>	<b>Supplies and Services</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>	<b>3,300</b>
13,300	12,900	Recharges	12,600	12,700	12,800	13,100
<b>13,300</b>	<b>12,900</b>	<b>Support Services</b>	<b>12,600</b>	<b>12,700</b>	<b>12,800</b>	<b>13,100</b>
<b>41,400</b>	<b>40,400</b>	<b>Total Expenditure</b>	<b>41,500</b>	<b>42,400</b>	<b>43,200</b>	<b>44,500</b>
-49,300	-47,700	Customer Fees and Charges	-48,400	-49,400	-50,400	-51,200
<b>-49,300</b>	<b>-47,700</b>	<b>Income</b>	<b>-48,400</b>	<b>-49,400</b>	<b>-50,400</b>	<b>-51,200</b>
<b>-49,300</b>	<b>-47,700</b>	<b>Total Income</b>	<b>-48,400</b>	<b>-49,400</b>	<b>-50,400</b>	<b>-51,200</b>
<b>-7,900</b>	<b>-7,300</b>	<b>Cost Centre Total</b>	<b>-6,900</b>	<b>-7,000</b>	<b>-7,200</b>	<b>-6,700</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Leachfield Close

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
10,000	9,900	Direct Employee Expenses	10,200	10,600	10,700	10,800
200	100	Indirect Employee Expenses	100	100	100	100
<b>10,200</b>	<b>10,000</b>	<b>Employees</b>	<b>10,300</b>	<b>10,700</b>	<b>10,800</b>	<b>10,900</b>
800	0	Car Allowances	0	0	0	0
<b>800</b>	<b>0</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
2,200	2,100	Grounds Maintenance Costs	2,300	2,300	2,200	2,300
600	600	Repair and Maintenance	600	600	600	600
<b>2,800</b>	<b>2,700</b>	<b>Premises Related Expenditure</b>	<b>2,900</b>	<b>2,900</b>	<b>2,800</b>	<b>2,900</b>
600	600	General Office Supplies	600	600	600	600
1,500	1,500	Miscellaneous Expenses	1,500	1,500	1,500	1,500
100	100	Services	100	100	100	100
<b>2,200</b>	<b>2,200</b>	<b>Supplies and Services</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>
3,700	3,600	Recharges	3,500	3,500	3,500	3,600
<b>3,700</b>	<b>3,600</b>	<b>Support Services</b>	<b>3,500</b>	<b>3,500</b>	<b>3,500</b>	<b>3,600</b>
<b>19,700</b>	<b>18,500</b>	<b>Total Expenditure</b>	<b>18,900</b>	<b>19,300</b>	<b>19,300</b>	<b>19,600</b>
-21,300	-21,200	Customer Fees and Charges	-21,500	-22,000	-22,400	-22,800
<b>-21,300</b>	<b>-21,200</b>	<b>Income</b>	<b>-21,500</b>	<b>-22,000</b>	<b>-22,400</b>	<b>-22,800</b>
<b>-21,300</b>	<b>-21,200</b>	<b>Total Income</b>	<b>-21,500</b>	<b>-22,000</b>	<b>-22,400</b>	<b>-22,800</b>
<b>-1,600</b>	<b>-2,700</b>	<b>Cost Centre Total</b>	<b>-2,600</b>	<b>-2,700</b>	<b>-3,100</b>	<b>-3,200</b>

#### Shared Ownership

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
-1,600	-1,600	Customer Fees and Charges	-1,600	-1,700	-1,700	-1,700
<b>-1,600</b>	<b>-1,600</b>	<b>Income</b>	<b>-1,600</b>	<b>-1,700</b>	<b>-1,700</b>	<b>-1,700</b>
<b>-1,600</b>	<b>-1,600</b>	<b>Total Income</b>	<b>-1,600</b>	<b>-1,700</b>	<b>-1,700</b>	<b>-1,700</b>
<b>-1,600</b>	<b>-1,600</b>	<b>Cost Centre Total</b>	<b>-1,600</b>	<b>-1,700</b>	<b>-1,700</b>	<b>-1,700</b>

#### Leasehold Flats

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
100	100	Cleaning and Domestic Supplies	100	100	100	100
5,500	5,500	Energy Costs	5,600	5,800	5,900	6,100
18,300	18,300	Premises Insurance	20,100	22,000	23,800	25,600
30,400	30,400	Repair and Maintenance	18,200	18,500	18,900	19,200
400	400	Water Services	400	400	400	400
<b>54,700</b>	<b>54,700</b>	<b>Premises Related Expenditure</b>	<b>44,400</b>	<b>46,800</b>	<b>49,100</b>	<b>51,400</b>
500	500	Equip Furniture and Materials	500	500	500	500
<b>500</b>	<b>500</b>	<b>Supplies and Services</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
33,200	31,600	Recharges	30,600	31,300	31,400	32,100
<b>33,200</b>	<b>31,600</b>	<b>Support Services</b>	<b>30,600</b>	<b>31,300</b>	<b>31,400</b>	<b>32,100</b>
<b>88,400</b>	<b>86,800</b>	<b>Total Expenditure</b>	<b>75,500</b>	<b>78,600</b>	<b>81,000</b>	<b>84,000</b>
-36,800	-35,200	Customer Fees and Charges	-20,000	-19,100	-21,500	-24,500
-51,600	-51,600	Other Grants and Contributions	-55,500	-59,500	-59,500	-59,500
<b>-88,400</b>	<b>-86,800</b>	<b>Income</b>	<b>-75,500</b>	<b>-78,600</b>	<b>-81,000</b>	<b>-84,000</b>
<b>-88,400</b>	<b>-86,800</b>	<b>Total Income</b>	<b>-75,500</b>	<b>-78,600</b>	<b>-81,000</b>	<b>-84,000</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Leasehold For The Elderly

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
400	400	Energy Costs	400	400	400	500
1,500	1,500	Premises Insurance	1,700	1,800	2,000	2,100
400	400	Repair and Maintenance	400	400	400	400
<b>2,300</b>	<b>2,300</b>	<b>Premises Related Expenditure</b>	<b>2,500</b>	<b>2,600</b>	<b>2,800</b>	<b>3,000</b>
1,400	1,400	Miscellaneous Expenses	1,400	1,400	1,400	1,400
<b>1,400</b>	<b>1,400</b>	<b>Supplies and Services</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>	<b>1,400</b>
2,600	2,600	Recharges	2,500	2,600	2,600	2,700
<b>2,600</b>	<b>2,600</b>	<b>Support Services</b>	<b>2,500</b>	<b>2,600</b>	<b>2,600</b>	<b>2,700</b>
<b>6,300</b>	<b>6,300</b>	<b>Total Expenditure</b>	<b>6,400</b>	<b>6,600</b>	<b>6,800</b>	<b>7,100</b>
-6,300	-6,300	Customer Fees and Charges	-6,400	-6,600	-6,800	-7,100
<b>-6,300</b>	<b>-6,300</b>	<b>Income</b>	<b>-6,400</b>	<b>-6,600</b>	<b>-6,800</b>	<b>-7,100</b>
<b>-6,300</b>	<b>-6,300</b>	<b>Total Income</b>	<b>-6,400</b>	<b>-6,600</b>	<b>-6,800</b>	<b>-7,100</b>
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Central Control

2015/16 Estimate £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
129,900	122,800	Direct Employee Expenses	29,000	0	0	0
1,000	1,000	Indirect Employee Expenses	300	0	0	0
<b>130,900</b>	<b>123,800</b>	<b>Employees</b>	<b>29,300</b>	<b>0</b>	<b>0</b>	<b>0</b>
900	200	Car Allowances	0	0	0	0
<b>900</b>	<b>200</b>	<b>Transport Related Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
4,500	5,300	Premises Insurance	4,300	0	0	0
500	400	Rates	0	0	0	0
1,400	1,100	Rents	0	0	0	0
65,000	68,200	Repair and Maintenance	65,000	65,000	65,000	65,000
<b>71,400</b>	<b>75,000</b>	<b>Premises Related Expenditure</b>	<b>69,300</b>	<b>65,000</b>	<b>65,000</b>	<b>65,000</b>
24,000	24,000	Equip Furniture and Materials	2,000	0	0	0
5,500	5,500	General Office Supplies	1,400	0	0	0
1,000	0	Grants and Subscriptions	0	0	0	0
41,600	62,300	Services	70,400	28,000	28,000	28,000
<b>72,100</b>	<b>91,800</b>	<b>Supplies and Services</b>	<b>73,800</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>
101,600	100,200	Recharges	96,400	98,600	100,100	102,300
<b>101,600</b>	<b>100,200</b>	<b>Support Services</b>	<b>96,400</b>	<b>98,600</b>	<b>100,100</b>	<b>102,300</b>
<b>376,900</b>	<b>391,000</b>	<b>Total Expenditure</b>	<b>268,800</b>	<b>191,600</b>	<b>193,100</b>	<b>195,300</b>
-295,200	-253,700	Customer Fees and Charges	-76,400	-24,700	-24,700	-24,700
-33,400	-54,200	Other Grants and Contributions	-12,400	0	0	0
-58,000	-58,000	Recharges	-65,000	-65,000	-65,000	-65,000
<b>-386,600</b>	<b>-365,900</b>	<b>Income</b>	<b>-153,800</b>	<b>-89,700</b>	<b>-89,700</b>	<b>-89,700</b>
<b>-386,600</b>	<b>-365,900</b>	<b>Total Income</b>	<b>-153,800</b>	<b>-89,700</b>	<b>-89,700</b>	<b>-89,700</b>
<b>-9,700</b>	<b>25,100</b>	<b>Cost Centre Total</b>	<b>115,000</b>	<b>101,900</b>	<b>103,400</b>	<b>105,600</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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## SECTION : Housing Revenue Account

### Housing Options - Choice Based Lettings

134,800	133,800	Direct Employee Expenses	140,400	142,700	144,100	145,600
1,100	1,200	Indirect Employee Expenses	1,300	1,400	1,600	1,700
<b>135,900</b>	<b>135,000</b>	<b>Employees</b>	<b>141,700</b>	<b>144,100</b>	<b>145,700</b>	<b>147,300</b>
500	200	Car Allowances	200	200	200	200
100	0	Public Transport	0	0	0	0
<b>600</b>	<b>200</b>	<b>Transport Related Expenditure</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
22,500	24,900	Communications and Computing Expenses	21,400	21,800	22,200	22,600
100	0		0	0	0	0
2,000	3,500	General Office Supplies	3,500	3,500	3,600	3,600
4,400	4,100	Services	4,100	4,200	4,300	4,400
<b>29,000</b>	<b>32,500</b>	<b>Supplies and Services</b>	<b>29,000</b>	<b>29,500</b>	<b>30,100</b>	<b>30,600</b>
17,500	16,900	Recharges	17,100	17,200	18,400	19,200
<b>17,500</b>	<b>16,900</b>	<b>Support Services</b>	<b>17,100</b>	<b>17,200</b>	<b>18,400</b>	<b>19,200</b>
<b>183,000</b>	<b>184,600</b>	<b>Total Expenditure</b>	<b>188,000</b>	<b>191,000</b>	<b>194,400</b>	<b>197,300</b>
<b>183,000</b>	<b>184,600</b>	<b>Cost Centre Total</b>	<b>188,000</b>	<b>191,000</b>	<b>194,400</b>	<b>197,300</b>

### Insurances

155,900	160,500	Premises Insurance	176,600	192,600	208,700	224,700
<b>155,900</b>	<b>160,500</b>	<b>Premises Related Expenditure</b>	<b>176,600</b>	<b>192,600</b>	<b>208,700</b>	<b>224,700</b>
<b>155,900</b>	<b>160,500</b>	<b>Total Expenditure</b>	<b>176,600</b>	<b>192,600</b>	<b>208,700</b>	<b>224,700</b>
<b>155,900</b>	<b>160,500</b>	<b>Cost Centre Total</b>	<b>176,600</b>	<b>192,600</b>	<b>208,700</b>	<b>224,700</b>

### Void Property Rates

14,600	14,600	Rates	14,900	15,400	15,800	16,300
<b>14,600</b>	<b>14,600</b>	<b>Premises Related Expenditure</b>	<b>14,900</b>	<b>15,400</b>	<b>15,800</b>	<b>16,300</b>
<b>14,600</b>	<b>14,600</b>	<b>Total Expenditure</b>	<b>14,900</b>	<b>15,400</b>	<b>15,800</b>	<b>16,300</b>
<b>14,600</b>	<b>14,600</b>	<b>Cost Centre Total</b>	<b>14,900</b>	<b>15,400</b>	<b>15,800</b>	<b>16,300</b>

### Provision - Bad Debts

190,400	144,800	Contribution to Provisions	145,100	145,100	145,100	145,100
<b>190,400</b>	<b>144,800</b>	<b>Supplies and Services</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>
<b>190,400</b>	<b>144,800</b>	<b>Total Expenditure</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>
<b>190,400</b>	<b>144,800</b>	<b>Cost Centre Total</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>	<b>145,100</b>

### Depreciation & Debt Management Costs

1,985,100	2,016,400	Depreciation	2,007,100	2,007,000	2,007,000	2,007,000
<b>1,985,100</b>	<b>2,016,400</b>	<b>Capital Charges</b>	<b>2,007,100</b>	<b>2,007,000</b>	<b>2,007,000</b>	<b>2,007,000</b>
<b>1,985,100</b>	<b>2,016,400</b>	<b>Total Expenditure</b>	<b>2,007,100</b>	<b>2,007,000</b>	<b>2,007,000</b>	<b>2,007,000</b>
<b>1,985,100</b>	<b>2,016,400</b>	<b>Cost Centre Total</b>	<b>2,007,100</b>	<b>2,007,000</b>	<b>2,007,000</b>	<b>2,007,000</b>

### Interest Payable and Similar Charges

2,006,600	2,006,600	Interest Payments	1,967,000	1,931,100	1,931,100	1,931,100
<b>2,006,600</b>	<b>2,006,600</b>	<b>Capital Financing Costs</b>	<b>1,967,000</b>	<b>1,931,100</b>	<b>1,931,100</b>	<b>1,931,100</b>
<b>2,006,600</b>	<b>2,006,600</b>	<b>Total Expenditure</b>	<b>1,967,000</b>	<b>1,931,100</b>	<b>1,931,100</b>	<b>1,931,100</b>
<b>2,006,600</b>	<b>2,006,600</b>	<b>Cost Centre Total</b>	<b>1,967,000</b>	<b>1,931,100</b>	<b>1,931,100</b>	<b>1,931,100</b>

2015/16 Estimate £	2015/16 Revised £
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## Health & Housing Services

2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Debt Rescheduling

8,100	8,100	Depreciation	8,100	0	0	0
<b>8,100</b>	<b>8,100</b>	<b>Capital Charges</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
8,100	8,100	Total Expenditure	8,100	0	0	0
-8,700	-8,700	Interest	-8,700	0	0	0
<b>-8,700</b>	<b>-8,700</b>	<b>Income</b>	<b>-8,700</b>	<b>0</b>	<b>0</b>	<b>0</b>
-8,700	-8,700	Total Income	-8,700	0	0	0
<b>-600</b>	<b>-600</b>	<b>Cost Centre Total</b>	<b>-600</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Bank and Investment Interest

-33,000	-63,300	Interest	-80,000	-46,500	-42,600	-13,300
<b>-33,000</b>	<b>-63,300</b>	<b>Income</b>	<b>-80,000</b>	<b>-46,500</b>	<b>-42,600</b>	<b>-13,300</b>
-33,000	-63,300	Total Income	-80,000	-46,500	-42,600	-13,300
<b>-33,000</b>	<b>-63,300</b>	<b>Cost Centre Total</b>	<b>-80,000</b>	<b>-46,500</b>	<b>-42,600</b>	<b>-13,300</b>

#### Mortgagors Interest

-300	-300	Interest	-300	-300	-300	-300
<b>-300</b>	<b>-300</b>	<b>Income</b>	<b>-300</b>	<b>-300</b>	<b>-300</b>	<b>-300</b>
-300	-300	Total Income	-300	-300	-300	-300
<b>-300</b>	<b>-300</b>	<b>Cost Centre Total</b>	<b>-300</b>	<b>-300</b>	<b>-300</b>	<b>-300</b>

#### Past Service Pension Costs

178,000	178,000	Recharges	185,300	185,300	185,300	185,300
<b>178,000</b>	<b>178,000</b>	<b>Support Services</b>	<b>185,300</b>	<b>185,300</b>	<b>185,300</b>	<b>185,300</b>
178,000	178,000	Total Expenditure	185,300	185,300	185,300	185,300
<b>178,000</b>	<b>178,000</b>	<b>Cost Centre Total</b>	<b>185,300</b>	<b>185,300</b>	<b>185,300</b>	<b>185,300</b>

#### Reconciling Items

-9,500	-9,500	Capital Related Income	-200	0	0	0
<b>-9,500</b>	<b>-9,500</b>	<b>Capital Financing Income</b>	<b>-200</b>	<b>0</b>	<b>0</b>	<b>0</b>
-18,000	-18,100	Appropriations	-18,100	-18,100	-18,100	-18,100
<b>-18,000</b>	<b>-18,100</b>	<b>Appropriations</b>	<b>-18,100</b>	<b>-18,100</b>	<b>-18,100</b>	<b>-18,100</b>
-27,500	-27,600	Total Income	-18,300	-18,100	-18,100	-18,100
<b>-27,500</b>	<b>-27,600</b>	<b>Cost Centre Total</b>	<b>-18,300</b>	<b>-18,100</b>	<b>-18,100</b>	<b>-18,100</b>

#### Capital Repayment of Debt

1,041,400	1,041,400	Appropriations	1,041,400	1,041,400	1,041,400	1,041,400
<b>1,041,400</b>	<b>1,041,400</b>	<b>Appropriations</b>	<b>1,041,400</b>	<b>1,041,400</b>	<b>1,041,400</b>	<b>1,041,400</b>
1,041,400	1,041,400	Total Expenditure	1,041,400	1,041,400	1,041,400	1,041,400
<b>1,041,400</b>	<b>1,041,400</b>	<b>Cost Centre Total</b>	<b>1,041,400</b>	<b>1,041,400</b>	<b>1,041,400</b>	<b>1,041,400</b>

2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Approp To & From HRA Unallocated Balance

0	303,400	Appropriations	289,300	136,400	0	0
<b>0</b>	<b>303,400</b>	<b>Appropriations</b>	<b>289,300</b>	<b>136,400</b>	<b>0</b>	<b>0</b>
0	303,400	Total Expenditure	289,300	136,400	0	0
-47,000	0	Appropriations	0	0	-322,400	-1,097,600
<b>-47,000</b>	<b>0</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>-322,400</b>	<b>-1,097,600</b>
-47,000	0	Total Income	0	0	-322,400	-1,097,600
<b>-47,000</b>	<b>303,400</b>	<b>Cost Centre Total</b>	<b>289,300</b>	<b>136,400</b>	<b>-322,400</b>	<b>-1,097,600</b>

#### Approp To Capital Financing Reserve

366,500	325,400	Appropriations	217,000	255,000	200,000	200,000
<b>366,500</b>	<b>325,400</b>	<b>Appropriations</b>	<b>217,000</b>	<b>255,000</b>	<b>200,000</b>	<b>200,000</b>
366,500	325,400	Total Expenditure	217,000	255,000	200,000	200,000
<b>366,500</b>	<b>325,400</b>	<b>Cost Centre Total</b>	<b>217,000</b>	<b>255,000</b>	<b>200,000</b>	<b>200,000</b>

#### Approp To & From Major Repairs Reserve

7,009,500	6,672,800	Appropriations	6,299,000	5,971,100	6,336,700	7,518,700
<b>7,009,500</b>	<b>6,672,800</b>	<b>Appropriations</b>	<b>6,299,000</b>	<b>5,971,100</b>	<b>6,336,700</b>	<b>7,518,700</b>
7,009,500	6,672,800	Total Expenditure	6,299,000	5,971,100	6,336,700	7,518,700
-4,492,000	-4,339,300	Appropriations	-4,152,400	-3,988,500	-4,171,300	-4,762,300
<b>-4,492,000</b>	<b>-4,339,300</b>	<b>Appropriations</b>	<b>-4,152,400</b>	<b>-3,988,500</b>	<b>-4,171,300</b>	<b>-4,762,300</b>
-4,492,000	-4,339,300	Total Income	-4,152,400	-3,988,500	-4,171,300	-4,762,300
<b>2,517,500</b>	<b>2,333,500</b>	<b>Cost Centre Total</b>	<b>2,146,600</b>	<b>1,982,600</b>	<b>2,165,400</b>	<b>2,756,400</b>

#### Approp To & From Business Plan Support

-37,900	-217,100	Appropriations	-39,400	-39,500	0	-176,500
<b>-37,900</b>	<b>-217,100</b>	<b>Appropriations</b>	<b>-39,400</b>	<b>-39,500</b>	<b>0</b>	<b>-176,500</b>
-37,900	-217,100	Total Income	-39,400	-39,500	0	-176,500
<b>-37,900</b>	<b>-217,100</b>	<b>Cost Centre Total</b>	<b>-39,400</b>	<b>-39,500</b>	<b>0</b>	<b>-176,500</b>

#### Approp To & From Planned Maint Flat Reserve

0	0	Appropriations	133,000	133,000	133,000	133,000
<b>0</b>	<b>0</b>	<b>Appropriations</b>	<b>133,000</b>	<b>133,000</b>	<b>133,000</b>	<b>133,000</b>
0	0	Total Expenditure	133,000	133,000	133,000	133,000
-306,500	-220,400	Appropriations	-167,000	-200,000	-200,000	-200,000
<b>-306,500</b>	<b>-220,400</b>	<b>Appropriations</b>	<b>-167,000</b>	<b>-200,000</b>	<b>-200,000</b>	<b>-200,000</b>
-306,500	-220,400	Total Income	-167,000	-200,000	-200,000	-200,000
<b>-306,500</b>	<b>-220,400</b>	<b>Cost Centre Total</b>	<b>-34,000</b>	<b>-67,000</b>	<b>-67,000</b>	<b>-67,000</b>

#### Approp to/from Fixed Lifeline Equipment

16,600	7,700	Appropriations	0	0	0	0
<b>16,600</b>	<b>7,700</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
16,600	7,700	Total Expenditure	0	0	0	0
-24,000	-24,000	Appropriations	0	0	0	0
<b>-24,000</b>	<b>-24,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
-24,000	-24,000	Total Income	0	0	0	0
<b>-7,400</b>	<b>-16,300</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



2015/16 Estimate £	2015/16 Revised £	Health & Housing Services		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2019/20 Forecast £
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### SECTION : Housing Revenue Account

#### Approp To & From Sheltered Reserve

22,700	0	Appropriations	0	28,000	28,100	27,900
<b>22,700</b>	<b>0</b>	<b>Appropriations</b>	<b>0</b>	<b>28,000</b>	<b>28,100</b>	<b>27,900</b>
22,700	0	Total Expenditure	0	28,000	28,100	27,900
-24,000	-132,000	Appropriations	-51,200	-38,000	-40,700	-31,300
<b>-24,000</b>	<b>-132,000</b>	<b>Appropriations</b>	<b>-51,200</b>	<b>-38,000</b>	<b>-40,700</b>	<b>-31,300</b>
-24,000	-132,000	Total Income	-51,200	-38,000	-40,700	-31,300
<b>-1,300</b>	<b>-132,000</b>	<b>Cost Centre Total</b>	<b>-51,200</b>	<b>-10,000</b>	<b>-12,600</b>	<b>-3,400</b>

#### Approp To & From Sheltered Planned Maintenance

45,500	81,900	Appropriations	81,100	56,100	56,200	55,800
<b>45,500</b>	<b>81,900</b>	<b>Appropriations</b>	<b>81,100</b>	<b>56,100</b>	<b>56,200</b>	<b>55,800</b>
45,500	81,900	Total Expenditure	81,100	56,100	56,200	55,800
-102,700	-125,000	Appropriations	-70,000	-75,000	-20,000	-20,000
<b>-102,700</b>	<b>-125,000</b>	<b>Appropriations</b>	<b>-70,000</b>	<b>-75,000</b>	<b>-20,000</b>	<b>-20,000</b>
-102,700	-125,000	Total Income	-70,000	-75,000	-20,000	-20,000
<b>-57,200</b>	<b>-43,100</b>	<b>Cost Centre Total</b>	<b>11,100</b>	<b>-18,900</b>	<b>36,200</b>	<b>35,800</b>

#### Approp To & From Shelt Suppt Grant Maintenance

20,700	127,300	Appropriations	27,100	28,000	28,100	27,900
<b>20,700</b>	<b>127,300</b>	<b>Appropriations</b>	<b>27,100</b>	<b>28,000</b>	<b>28,100</b>	<b>27,900</b>
20,700	127,300	Total Expenditure	27,100	28,000	28,100	27,900
<b>20,700</b>	<b>127,300</b>	<b>Cost Centre Total</b>	<b>27,100</b>	<b>28,000</b>	<b>28,100</b>	<b>27,900</b>

#### Approp To & From IT Replacement Reserve

0	0	Appropriations	57,000	57,000	0	0
<b>0</b>	<b>0</b>	<b>Appropriations</b>	<b>57,000</b>	<b>57,000</b>	<b>0</b>	<b>0</b>
0	0	Total Expenditure	57,000	57,000	0	0
<b>0</b>	<b>0</b>	<b>Cost Centre Total</b>	<b>57,000</b>	<b>57,000</b>	<b>0</b>	<b>0</b>

#### Approp To & From Telecare Reserve

0	-40,000	Appropriations	0	0	0	0
<b>0</b>	<b>-40,000</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-40,000	Total Income	0	0	0	0
<b>0</b>	<b>-40,000</b>	<b>Cost Centre Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Approp To & From Office Equipment Reserve

3,000	3,000	Appropriations	3,000	0	0	0
<b>3,000</b>	<b>3,000</b>	<b>Appropriations</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
3,000	3,000	Total Expenditure	3,000	0	0	0
0	-5,700	Appropriations	0	0	0	0
<b>0</b>	<b>-5,700</b>	<b>Appropriations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
0	-5,700	Total Income	0	0	0	0
<b>3,000</b>	<b>-2,700</b>	<b>Cost Centre Total</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

## HOUSING REVENUE ACCOUNT SUBJECTIVE ANALYSIS

2015/16 Original £	2015/16 Revised £		2016/17 Estimate £	2017/18 Forecast £	2018/19 Forecast £	2018/19 Forecast £
1,439,700	1,396,700	Direct Employee Expenses	1,361,500	1,359,800	1,383,700	1,406,200
25,100	24,100	Indirect Employee Expenses	24,500	26,600	27,900	30,200
<b>1,464,800</b>	<b>1,420,800</b>	<b>Employees</b>	<b>1,386,000</b>	<b>1,386,400</b>	<b>1,411,600</b>	<b>1,436,400</b>
26,700	19,000	Car Allowances	10,000	10,200	10,400	10,600
400	100	Direct Transport Costs	0	0	0	0
300	200	Public Transport	200	200	200	200
<b>27,400</b>	<b>19,300</b>	<b>Transport Related Expenditure</b>	<b>10,200</b>	<b>10,400</b>	<b>10,600</b>	<b>10,800</b>
67,100	67,200	Cleaning and Domestic Supplies	68,700	68,900	68,900	68,900
264,500	193,200	Energy Costs	197,700	200,500	206,700	212,900
329,900	317,400	Grounds Maintenance Costs	338,600	339,800	342,300	345,800
187,300	196,500	Premises Insurance	214,800	229,300	248,900	267,700
44,000	43,500	Rates	14,900	15,400	15,800	16,300
83,000	94,700	Rents	0	0	0	0
4,669,100	4,738,600	Repair and Maintenance	4,488,100	4,617,700	4,708,100	4,827,700
43,600	48,800	Water Services	47,400	48,100	49,900	50,400
<b>5,688,500</b>	<b>5,699,900</b>	<b>Premises Related Expenditure</b>	<b>5,370,200</b>	<b>5,519,700</b>	<b>5,640,600</b>	<b>5,789,700</b>
0	1,500	Clothing Uniform and Laundry	1,500	1,600	1,600	1,600
83,900	83,700	Communications and Computing	81,900	83,500	85,100	86,600
190,400	144,800	Contribution to Provisions	145,100	145,100	145,100	145,100
57,200	69,400	Equip Furniture and Materials	65,200	50,300	53,300	44,200
500	100	Expenses	100	100	100	100
85,100	75,600	General Office Supplies	61,600	67,800	61,200	69,100
18,000	14,100	Grants and Subscriptions	14,300	14,600	14,900	15,200
101,100	97,900	Miscellaneous Expenses	93,600	94,200	96,200	98,200
118,000	191,000	Services	183,500	142,600	143,800	145,900
<b>654,200</b>	<b>678,100</b>	<b>Supplies and Services</b>	<b>646,800</b>	<b>599,800</b>	<b>601,300</b>	<b>606,000</b>
2,372,800	2,339,500	Recharges	2,366,400	2,408,400	2,442,000	2,489,000
<b>2,372,800</b>	<b>2,339,500</b>	<b>Support Services</b>	<b>2,366,400</b>	<b>2,408,400</b>	<b>2,442,000</b>	<b>2,489,000</b>
1,993,200	2,024,500	Depreciation	2,015,200	2,007,000	2,007,000	2,007,000
<b>1,993,200</b>	<b>2,024,500</b>	<b>Capital Charges</b>	<b>2,015,200</b>	<b>2,007,000</b>	<b>2,007,000</b>	<b>2,007,000</b>
2,006,600	2,006,600	Interest Payments	1,967,000	1,931,100	1,931,100	1,931,100
<b>2,006,600</b>	<b>2,006,600</b>	<b>Capital Financing Costs</b>	<b>1,967,000</b>	<b>1,931,100</b>	<b>1,931,100</b>	<b>1,931,100</b>
8,525,900	8,562,900	Appropriations	8,147,900	7,706,000	7,823,500	9,004,700
<b>8,525,900</b>	<b>8,562,900</b>	<b>Appropriations</b>	<b>8,147,900</b>	<b>7,706,000</b>	<b>7,823,500</b>	<b>9,004,700</b>
<b>22,733,400</b>	<b>22,751,600</b>	<b>Total Expenditure</b>	<b>21,909,700</b>	<b>21,568,800</b>	<b>21,867,700</b>	<b>23,274,700</b>
-9,500	-9,500	Capital Related Income	-200	0	0	0
<b>-9,500</b>	<b>-9,500</b>	<b>Capital Financing Income</b>	<b>-200</b>	<b>0</b>	<b>0</b>	<b>0</b>
-15,584,000	-15,491,700	Customer Fees and Charges	-15,350,400	-15,161,900	-15,025,700	-14,888,800
-42,000	-72,300	Interest	-89,000	-46,800	-42,900	-13,600
-85,000	-105,800	Other Grants and Contributions	-67,900	-59,500	-59,500	-59,500
-1,960,800	-1,950,700	Recharges	-1,904,100	-1,941,500	-1,967,100	-2,007,000
<b>-17,671,800</b>	<b>-17,620,500</b>	<b>Income</b>	<b>-17,411,400</b>	<b>-17,209,700</b>	<b>-17,095,200</b>	<b>-16,968,900</b>
-5,052,100	-5,121,600	Appropriations	-4,498,100	-4,359,100	-4,772,500	-6,305,800
<b>-5,052,100</b>	<b>-5,121,600</b>	<b>Appropriations</b>	<b>-4,498,100</b>	<b>-4,359,100</b>	<b>-4,772,500</b>	<b>-6,305,800</b>
<b>-22,733,400</b>	<b>-22,751,600</b>	<b>Total Income</b>	<b>-21,909,700</b>	<b>-21,568,800</b>	<b>-21,867,700</b>	<b>-23,274,700</b>
<b>0</b>	<b>0</b>	<b>NET BUDGET REQUIREMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>